

FINANCIAL TIMES

Indonesia's economic achievements applauded
Survey Section III

EUROPE'S BUSINESS NEWSPAPER

No. 29,309

Monday April 30 1984

Alexandria	£1.20	London	£1.00	Paris	FF 165
Bombay	Rs 25.00	Madrid	₧ 165	Rome	L 1,700
Hong Kong	HK\$ 10.00	Stockholm	₦ 13.50	Switzerland	Sfr 72.00
Manila	₦ 20.00	Taipei	NT 300	USA	\$1.50
Seoul	₦ 100.00	Tokyo	₦ 100.00		

NEWS SUMMARY

GENERAL

Israel arrests bomb suspects

Police in Israel and the occupied territories over the weekend arrested an estimated 20 to 30 Jewish extremists suspected of terrorist attacks on Arab civilians. The arrests followed the discovery of bombs placed on five Arab-owned buses in Jerusalem, which were defused by Israeli security forces apparently after a tip off. Jewish settlers on the occupied West Bank, Golan Heights and Gaza Strip were stunned by the scale of the arrests and disconcerted by what appears to be a change of attitude by the government towards their vigilante actions. Page 16

Sudan emergency

President Jaafar Nimeiri yesterday proclaimed an indefinite state of emergency in Sudan, banning all meetings and demonstrations and mobilising public services. He said opposition political parties, dissolved when he seized power in a bloodless coup in 1969, had become active and were "gathering against the state."

Lebanese priority

Lebanese Prime Minister-designate Rashid Karami said the top priority of the Cabinet he is trying to form would be to get Israeli forces out of southern Lebanon. Page 3

Italian earthquake

Two hundred families were left temporarily homeless and hundreds of buildings were damaged in an earthquake, Richter scale 6, that affected central Italian towns.

Spanish labour move

Spain's Government is moving towards participating in a labour pact which it is trying to promote between employers' bodies and unions. Page 2

Ulster bomb death

Businessman and farmer Thomas McGeary, 48, was killed in a bomb blast that tore apart his car as he drove along a country road four miles outside Armagh City, Northern Ireland.

Brazil negotiations

Brazil's Opposition dropped its campaign of street rallies and demonstrations in favour of negotiations with the Figueiredo Government. Page 2

Thatcher looks ahead

Mrs Thatcher issued a message celebrating five years in office, stating she anticipated a third term as Prime Minister. Page 6

Punjab toll nears 200

The Indian Government's hopes of negotiating a settlement to end Sikh unrest in the Punjab, suffered a setback as the death toll in the region's violence rose to nearly 200. Page 3

Swiss vote defeat

The fifth try to give women the vote in the Swiss canton of Appenzel-Arhodis Exterior was defeated in a once-a-year assembly of all male burghers.

Kim to visit Moscow

North Korean President Kim Il Sung is to visit the Soviet Union in the second half of May, his first trip to Moscow for 17 years.

Flights to resume

The national airlines of Egypt and Libya agreed in principle to resume flights between the two countries, which were halted in 1979. Page 3

BUSINESS

Fiat takes lead in Europe

FIAT of Italy emerged as Western European car market leader with a 13.9 per cent share in the first quarter of this year, compared with 11.7 per cent in the first quarter of 1983. The advance reflected the success of its small car, the Uno. Page 16

Carter Hawley Hale

Carter Hawley Hale, Los Angeles-based department store group, rejected a \$1.3bn bid from its smaller rival, The Limited, saying the increased offer of \$35 cash per share was "inadequate." Page 16

Trading week

Trading was subdued in the European Monetary System in a four-day week sandwiched between Easter and the end of the month. The dollar's strength against the D-Mark removed any pressure on weaker members. The Italian lira was softer overall but remained underpinned by seasonal capital inflows. The Belgian franc was weakest but stayed in its divergence limit, helped by an upsurge in demand for the franc in forward markets. The D-Mark weakened in the face of a strong dollar and market fears of industrial unrest in West Germany. Although touching a two-month low against the dollar, it was quite stable against its EMS trading partners. The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies. INDIA'S formal request to Japan for special aid package of more than \$700m for industrial projects, was turned down. Page 16 KUWAIT'S Government suspended its support to the country's official stock market, ending a 18-month policy to protect bank collateral. Page 18 GREECE: A too-generous incomes policy and excessive public sector spending are the two major weaknesses in the Socialist Government's policy, said a Bank of Greece report. Page 2 CHINA'S equivalent of gross national product climbed 10 per cent last year to 1,105.2bn (\$525bn) said the State Statistical Bureau, adding there were still shortages of energy, some raw materials and transport. The editorial content of today's international edition has been restricted because of industrial action by IG Druck and Papier at Frankfurt Societas-Druckerel, where the edition is printed. This prevents the publication of late-breaking news, the final Wall Street report and closing U.S. share prices.

China rejects Reagan attempt to create anti-Soviet alliance

BY MARK BAKER IN PEKING

CHINA HAS firmly rejected attempts by President Ronald Reagan to draw it into an anti-Soviet alliance and has stressed its independent foreign policy during Mr Reagan's current six-day tour of the country. The Chinese leaders have made it clear that they regard both the U.S. and the Soviet Union as expansionist and threats to world peace. Hu Yaobang, General Secretary of the Chinese Communist Party, told Mr Reagan at a weekend meeting: "Our independent foreign policy is not expediency but a long-term policy based on decades of experience. We shall never attach ourselves to any country or group of countries."

Mr Reagan had said in Honolulu last week that a main purpose of his visit to China was to enlist Chinese support in "opposing expansionist aggression by the Soviets." Senior U.S. officials said in his meeting with the President, Hu had adopted an "imperious" tone and there had been some firm exchanges between the two men. Hu attacked the U.S. for exercising "power politics" in the world and for stationing troops in South Korea. "We hope that the Government of the U.S. will take a more positive attitude towards the relaxation of tensions on the Korean peninsula," said Hu who will make an official visit to North Korea in May. The issue of Taiwan, however, dominated Mr Reagan's talks on Saturday with Deng Xiaoping, the most senior Chinese leader, and two sessions of talks between Mr George Shultz, U.S. Secretary of State, and Wu Xueqian, China's Foreign Minister. Deng said continued U.S. support for Taiwan was overshadowing the generally good development of Sino-U.S. relations. "Settlement of the Taiwan issue will untie the knot in relations between China and the U.S.," Deng said. He reiterated China's promise that after reunification with the mainland, Taiwan's existing system could remain unchanged. The U.S. and Japan could both retain their present commercial links with the island, he added. A senior U.S. official said Mr Reagan had "made clear" that the U.S. would stand by the terms of its communique with China, which promised the gradual reduction of weapons sales to Taiwan. Wu told Mr Shultz that China had noted U.S. promises to reduce "to some extent" the level of arms sales in 1985 but the reductions proposed were very limited and not enough to solve the arms issue in the immediate future. China censured the U.S. President for the second time in two days on Saturday night, when substantial sections of a Chinese television interview with Mr Reagan were broadcast on the national network. The Chinese deleted references by Mr Reagan to the U.S. as a peace-making and free society and his claim that the U.S. put communication before confrontation in international affairs. Similar remarks and a strong attack by the President on the Soviet Union had been removed from television and Press reports of a speech he made on Friday to 800 Chinese officials in the Great Hall of the People. The President flew to Xian, central China, yesterday to visit the eponymous warriors' archaeological site. He was due to return to Peking before flying to Shanghai today.

● In Moscow yesterday, Pravda, the Soviet Communist Party daily, described as untrue Western reports that Moscow wanted Mr Reagan to lose the U.S. presidential election later this year and was blocking talks until then, Reuter reports. The Soviet Union was prepared conditionally to talk to any president, including President Reagan, Pravda said. But the newspaper reiterated Moscow's position that for talks on nuclear arms control to resume, all "obstacles" had to be removed - a reference to the deployment of U.S. Pershing and cruise missiles in Western Europe. Dublin protest for Reagan, Page 2

French Government agrees new rules for cable TV plan

BY PAUL BETTS IN PARIS

France's Socialist Government has finally agreed after nearly two years of bitter political squabbling on new rules for the introduction of cable television. Agreement was reached in a special committee of ministers and will be ratified by the Cabinet on Thursday.

The Cabinet will also give a major boost to France's fast-growing private radio business by allowing commercial advertising, so far forbidden, on private radio stations. Local cable television networks will be operated by "mixed economy" groups, in which public and private interests will have equal influence, under the rules agreed by the Government. The PTT, the state postal and telecommunications authority, will be responsible for constructing the cable networks and will control all eventual telecommunication and video-transmission applications of the cable. Optical fibres will be used for the television cable, rather than the cheaper traditional copper wiring. The Cabinet meeting will give the green light for the initial wiring of 320,000 homes at a total cost of FF 1.35bn (\$164.6m) by next year, the order for which was announced last month. Up to 1.5m French homes are to be wired by the end of 1987 under the latest government plan, which aims to supply 6m homes by the middle of the next decade. Development of the French cable business is likely to open openings to foreign manufacturers of cable television equipment and programming. The plan-pickers, however, will clearly go to French telecommunications and electronics groups such as CTE-Alcatel or CGCL, which have taken leading positions in developing optical fibre networks. The decision to form "mixed economy" enterprises to operate cable networks in the 120 local authorities that have already asked to be wired is a political compromise largely designed to reassure the Left. Many parts of the French left, including some ministers, had become increasingly worried by the political implications of the Socialist Government's landmark decision to lift the state monopoly on television and radio soon after it came to power three years ago. In the case of cable, the idea of giving local authorities responsibility for wiring their areas had also

Continued on Page 16

Samuel Montagu in Swiss venture

By Mary Ann Sieghart in London

SAMUEL Montagu, the UK merchant bank part-owned by Midland Bank, will announce today that it is setting up a joint venture in Switzerland with Bank Leu, the fifth largest Swiss commercial bank. Montagu sees this as a major step towards the internationalisation of its securities business. The new financial company to be based in Geneva, will be called Samuel Montagu (Suisse) SA and will act as an underwriter and distributor of Swiss Franc bonds. Samuel Montagu will have a 56 per cent stake and the other 44 per cent will be split equally between Bank Leu and its subsidiary, Banque Gutzwiller, Kurz Bungeer. The company's capital will be SwFr 5m, of which SwFr 2m will be paid up initially. Last year, according to figures from the Swiss National Bank, new public bond issues in the Swiss capital markets amounted to just over SwFr 25bn. There is also a huge private placement market. The underwriting and distribution of bonds is dominated by a syndicate of the big five banks, but other small syndicates have recently been challenging the large one. Montagu's new company will be a member of a small syndicate run by Banque Gutzwiller, Kurz Bungeer. Bank Leu is already a member of the major syndicate. Samuel Montagu is active in the UK domestic bond market and in the international Eurobond market. Eurobonds, Page 17; UBS results, Page 18

U.S. ruling on Costa Rica worries bankers

BY WILLIAM HALL IN NEW YORK

A U.S. court has ruled that a heavily indebted developing country can seek court protection from its foreign bankers in much the same way that a U.S. company can seek relief from its creditors when it files for protection under Chapter 11 of the U.S. bankruptcy code. In what many bankers believe could be a landmark decision, three judges of the U.S. Court of Appeals for the second circuit in New York, last week upheld a lower court ruling in favour of three Costa Rican banks which defaulted on a \$5.2m loan from a 39-bank syndicate in 1981. Although the sums of money involved are small, international bankers are surprised by the decision, which at first sight appears to give heavily indebted countries like Costa Rica far more protection in the U.S. courts than before. Bankers are worried that the ruling, if upheld, could encourage other countries to default on loans. The court, citing a 100 year-old judgement - Canada Southern Railway company versus Gebbard - said that as Costa Rica's actions which led to the default were "consistent with the law and policy of the U.S., their validity should be recognised in U.S. courts." Mr Robert B. McKay, a partner in the law firm of Santora McKay & Ranieri which represents Fidelity Union Trust Company of New Jersey, the bank which sought the ruling, said that "as the decision now stands, arguably any foreign nation could unilaterally determine to defer repayment if its debts, claiming

that it is in economic crisis, and in effect be protected from judgement to our courts." He said that his client would probably take the case to the U.S. Supreme Court. Bankers are concerned that the decision could reduce their bargaining power with countries facing serious financial difficulties because it appears to limit the legal steps they can take to recover their money. Fears that foreign banks might seek court help to seize overseas deposits or impound foreign assets, like aircraft, make heavily indebted countries wary of defaulting. However, the latest decision appears to give them greater protection against such threats. The bulk of the banks involved in the credit agreed to postpone collecting their loan as part of last year's Costa Rican rescheduling but Fidelity refused to accept the agreement. It instructed the agent bank, Allied Bank International, to begin legal proceedings to recover \$3.2m plus interest and legal costs. The U.S. court ruled that "Costa Rica's prohibition of payment of debt was not a repudiation of debt but rather was merely a deferral of payments while it attempted in good faith to renegotiate its obligations."

On April 23, judges Metzger, Meskill and Pierce (DOC 83-714) dismissed Fidelity's case, arguing that Costa Rica's actions which prevented the Costa Rican banks repaying their loans were consistent with U.S. law and policy. U.S. bond market report, Page 18

Japan rejects India's request for \$700m aid

BY JOHN ELLIOTT IN NEW DELHI

JAPAN HAS turned down a formal request from India for a special aid package of over \$700m for industrial projects, to celebrate a visit this week to India by Mr Yasuhiro Nakasone, Japan's Prime Minister. Japan has refused to become involved in modernising the Durgapur steelworks - a project which the UK has been negotiating unilaterally for more than a year - and in collaborating in developing a computer production project. It has also deferred decisions and aid for a 1,800 km gas pipeline project, refusing to put up \$400m to cover two thirds of the foreign exchange costs. The decisions are casting a cloud over the visit, the first made by a Japanese Prime Minister for 23 years. Mr Nakasone arrives in Pakistan today and in India at the end of the week when he is being given the rare privilege of addressing the Indian Parliament in New Delhi. In diplomatic terms, the visit is significant because Japan is demonstrating for the first time for more than a decade that it regards India as an important country with which it should have stronger political ties. It also sees India as a major potential market for its goods. Almost every Japanese automotive manufacturer has started linking up with Indian companies in the past two years to produce cars, commercial vehicles and motorcycles. Similar moves have begun in Pakistan. But there is no sign of Japanese companies making similar inroads into other Indian industries, partly because of the country's inhibiting infrastructure and bureaucratic problems and partly because Japanese companies are not prepared to hand over their technology in areas such as electronics as quickly as the Indian Government wants. India asked Japan to assemble a package of aid linked to contracts that would be placed with Japanese companies for the major projects. Japanese diplomatic sources were surprised by the way India was trying to use Mr Nakasone's visit for what seemed to them a begging exercise. They replied that any projects would have to be funded from annual aid to India which in 1983-84 totalled ¥34.7bn (\$154m).

New options for UK investors

BY CHARLES BATCHELOR AND MARY ANN SIEGHART IN LONDON

THE LONDON Stock Exchange and the London International Financial Futures Exchange (Liffe) will this week launch two new ways for investors to take advantage of movements in the stock market. On Thursday, the stock exchange will introduce an option contract and Liffe will launch a futures contract based on the Financial Times-Stock Exchange 100 share index. These contracts will allow investors either to speculate on the way the market is moving or to reduce the risk of actually owning the shares. If a fund manager, for example, thinks the index will fall he can sell a stock index futures or options contract, hoping to buy it back more cheaply later. If share prices do fall, any losses he makes on his portfolio will be matched by the profit on the contract. The FT-SE 100 index, launched in February, tracks the movement of 100 leading share prices and is recalculated every minute. An option gives the investor the right to buy or sell a commodity - in this case the value of a basket of shares - at a fixed price by a specified date. A futures contract obliges the investor to buy or sell a commodity on a future date. Stockbrokers expect more sophisticated investors to take advantage of price differences between the two markets by means of arbitrage transactions. The futures contracts, which would currently be worth more than £25,000, are expected to appeal mainly to institutions such as pension funds and insurance companies while the smaller options contracts, valued at around £5,000, would be more attractive to the small investor. The actual cost of both contracts is much lower since the investor is only required to put up a part of their value. Stock index options have done extremely well since they were launched in the U.S. just over a year ago and they now account for 45-50 per cent of all options business on the Chicago Board Options Exchange. UK investor protection, Page 14; Chicago options investigation, Page 16

Grindlays - your banking connection...

Strength on the ground and experience are essential for a successful international banking connection. In Asia Pacific, Grindlays has branches or offices in the major financial centres in the region, offering a wide range of banking and financial services. Just contact Grindlays in London, Düsseldorf, Geneva, Madrid, Paris, Zurich, New York and in 34 countries around the world for your banking connection with Asia Pacific.

...with Asia Pacific

Grindlays Bank Group

London: Grindlays Bank p.l.c., Minerve House, Montague Close, SE1 9DH. Tel: 01-626 0545. Telex: 885043/6 GRNDLY G.

Asia Pacific: Branches or offices in: Australia, Hong Kong, Indonesia, Japan, Republic of Korea, Malaysia, Singapore and Taiwan.

Branches and offices in: Australia - Australia - Bahrain - Bangladesh - Brazil - Canada - Colombia - England - France - Germany - Ghana - Greece - Hong Kong - India - Indonesia - Iran - Japan - Jersey - Jordan - Kenya - Republic of Korea - Monaco - Nigeria - Oman - Pakistan - Qatar - Saudi Arabia - Scotland - Singapore - Spain - Sri Lanka - Switzerland - Taiwan - Uganda - United Arab Emirates - United States of America - Zaire - Zambia - Zimbabwe

CONTENTS

International Companies	2, 3	Unrest in Brazil: the military at bay	15
World Trade	4	Lex: risk and reward for Telecom	16
Britain Companies	6, 8, 9	Lancashire: Survey	21-24
Management	11	Indonesia: Survey	Section III
Men and Masters	14		
Money Markets	24		
Stock Markets - Bourser	25		
Wall St. 28, 29			
Technology	32, 33		
Unit Trusts	30, 31		
Weather	16		
Justian: The future of diplomatic immunity	8		
UK: investor protection after Gower	14		
Editorial comment: Poland and IMF: UK forestry	14		
Lombard: freeing the Fed from a straitjacket	15		
Eurobonds	17, 18		
Financial Markets	17		
Letters	15		
Lex	15		
Lombard	11		
Management	11		
Men and Masters	14		
Money Markets	24		
Stock Markets - Bourser	25		
Wall St. 28, 29			
Technology	32, 33		
Unit Trusts	30, 31		
Weather	16		

OVERSEAS NEWS

Greek pay and spending policies criticised

BY ANDRIANA IERODIACONOU IN ATHENS

GREECE'S SOCIALIST Government has pursued an over-generous incomes policy and allowed excessive public sector spending since coming to power in 1981...

The report forecasts a limited recovery for the economy this year based on increased consumption and public sector investments...

deficits have stood at a stubbornly high \$1.9bn (£1.35bn) for the past two years. Inflation was about 21 per cent in 1983...

increase in prices and the penetration of the Greek market by Community manufactured products...

ing, and loss of revenues through still-rampant tax evasion, and relaxed incomes policies in 1982 and 1984.

Executives' pay soars with U.S. recovery

By Paul Taylor in New York

THE pay packets of senior U.S. executives are bulging as they reap the rewards of a booming economy.

Fed keen to boost capital adequacy position for banks

BY STEWART FLEMING IN WASHINGTON

FEDERAL BANK supervisors in the U.S. are pressing U.S. banks to increase their capital ratios above the minimum levels required by bank regulations...

Polish media stress bankers' endorsement

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH media this weekend gave prominent coverage to interviews with Western bankers approving the Polish Government's debt servicing policies.

Mr Gabriel Eichler, from the Bank of America, told the Polish Press Agency: "We discerned a strong political will here to fulfil Poland's financial obligations despite economic difficulties."

with payments on previous re-scheduling deals. The prominence given in the weekend papers to Mr Eichler's remarks was rivalled only by the Polish security chief's claim...

present payments policy, which is holding back economic recovery, and to head off potential critics inside the Government.

Benelux steel pact saves £19m

By Paul Cheswright in Brussels

THE FIRST benefits from a major collaboration in the Benelux steel industry have appeared with the disclosure by Arbed of Luxembourg that it expects to save LFr 1.5bn (£19m) each year.

Business Week's survey of 269 companies in 1983 shows that in sharp contrast to the previous year, far more executives got pay rises than took pay cuts—188 to 43.

Tripartite proposal from Spanish Socialists

BY DAVID WHITE IN MADRID

THE SPANISH Socialist Government is moving towards some form of participation in a new labour pact it is trying to promote between employers' bodies and unions.

Sr Felipe Gonzales, Prime Minister, and employers' leaders at the weekend, Sr Miguel Boyer, the Finance and Economy Minister, said the Government did not want to interfere, but was prepared to act as a mediator.

Government stayed out of union-employer negotiations on private sector pay both last year, and this year.

the actual negotiations. Sr Carlos Ferrer, the outgoing CEOE Chairman, said after the weekend meeting that the Government's role was to fix the economic rules of the game...

Protests planned for Reagan's Dublin visit

BY BRENDAN KEENAN IN DUBLIN

TWO IRISH academics say they will boycott the President's visit to the country's National University in protest at the decision to award a similar honour to President Reagan when he visits Ireland in June.

Mr Dick Spring, Labour Party leader and Deputy Prime Minister, has already had to promise his party that he will make their criticisms of U.S. policy known to Mr Reagan during the visit.

House, the Senate, say they will boycott Mr Reagan's address to a joint session of parliament.

leaders have received in the White House in recent years. Dr FitzGerald was crucial to avoid the foreign policy issue during his visit to Washington in March but last week Mr Peter Barry, the Foreign Minister, made it clear that Ireland was Press agency about aspects of U.S. policy in Latin America.

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES (ALL WAITING STREET, LONDON, EC4M 3AA, NOT LATER THAN 10 A.M. ON WEDNESDAY, 2ND MAY 1984, OR AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON TUESDAY, 1ST MAY 1984.

ISSUE OF £1,100,000,000

3/2 Per cent TREASURY CONVERTIBLE STOCK, 1989

MINIMUM TENDER PRICE 98.50 PER CENT

PAYABLE AS FOLLOWS:

Deposit with tender £50.00 per cent On Monday, 4th June 1984 Balance of purchase money

INTEREST PAYABLE HALF-YEARLY ON 18TH APRIL AND 18TH OCTOBER

This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Applications have been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List of the Stock Exchange.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to issue... 2. The minimum price for the Stock will be the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

Interest may be charged on a day-to-day basis on any amount which may be credited to the account of the tenderer... 17. Letters of allotment may be sent to depositors of multiples of £100...

ISSUE OF £1,100,000,000

3/2 Per cent TREASURY CONVERTIBLE STOCK, 1989

MINIMUM TENDER PRICE 98.50 PER CENT

PAYABLE AS FOLLOWS:

Deposit with tender £50.00 per cent On Monday, 4th June 1984 Balance of purchase money

INTEREST PAYABLE HALF-YEARLY ON 18TH APRIL AND 18TH OCTOBER

This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Applications have been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List of the Stock Exchange.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to issue... 2. The minimum price for the Stock will be the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed's rules extend to the Benelux-Luxembourg agreement. Technically, a three-company agreement would be too complicated.

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

Mr Tesch also scotched the possibility of co-operation with Klockner, the West German producer, whose unit, Maximilianshütte, last year purchased from Arbed a small steel plant in Bavaria.

Arbed is now looking for further agreements with other producers. Mr Tesch told a Press conference he stressed that Arbed remained open to all proposals of collaboration...

opportunity to express some of the broader principles it is using in addressing acquisitions, serving notice on the banking industry that it would not tolerate diversification that weakened the capital base of the industry.

Brazil opposition changes tack in poll campaign

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL'S MAIN opposition party has quietly dropped its four-month-long campaign of street rallies and demonstrations to press for direct presidential elections this year, in favour of negotiations with the Government.

Mr Ulysses Guimarães, veteran leader of the Partido do Movimento Democrático Brasileiro (PMDB), has bowed to pressure from the right-wing of his party following the narrow defeat in Congress on Thursday of the party's constitutional amendment on direct elections.

The threat to Sr Guimarães's position was underlined over the weekend when a meeting of state governors from the officially-backed Partido Democrático Social (PDS) endorsed Sr Tancredo Neves, the most prominent moderate in the PMDB, as the best person to bridge the political gap in Brazil.

A first discreet meeting between Sr Guimarães and Sr

Opposition union leaders in Chile have called for a new day of protest on May 11 against the military regime of President Augusto Pinochet.

Jose Sarney, the PDS president, took place on Thursday. It was revealed over the weekend.

Further contracts—to negotiate who will succeed President Joao Figueiredo next March, through what mechanism, and for how long—are likely.

The President's own constitutional amendment, proposing direct elections in 1988, is due to come to a full debate in Congress only in mid-June. This gives both sides six weeks' breathing space to allow negotiations to develop.

Military at bay, Page 15

FINANCIAL TIMES, USPS No 190640 published daily except Sundays and holidays. U.S. subscription rates \$420.00 per annum. Second class postage paid at New York NY and at additional mailing offices. POSTMASTER: send address changes to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

New Issue. This advertisement does not constitute an offer to sell or the solicitation of an offer to buy. \$1,151,652,524 Generic Treasury Receipts (TRs). \$791,652,524 Coupon Treasury Receipts \$200,000,000 Principal Treasury Receipts \$160,000,000 Callable Treasury Receipts. 12% U.S. Treasury Bonds of 5-15-04 \$200,000,000 12% U.S. Treasury Bonds of 8-15-08 \$100,000,000. Treasury Receipts (TRs) evidence ownership of future interest and principal payments on certain United States Treasury Notes or Bonds ("Treasury Securities").

OVERSEAS NEWS

Peronists invite leader for negotiations

BUENOS AIRES — The Argentine opposition Peronist party has invited its leader, Maria Estela Martinez de Peron, "Isabelita" to return to Argentina from Spain to head political talks with President Raul Alfonsin's Government.

Compromise sought on blocked Citibank deposits in Manila

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT SENIOR BANKERS have begun work on a compromise solution to the problem of deposits blocked in Citibank's Manila branch which has threatened to undermine the Philippines' efforts to reschedule part of its \$25bn (£17.8bn) foreign debt.

New Beirut cabinet 'will seek troop pullout'

BEIRUT — Lebanese Prime Minister-designate Rasheed Karami said in an interview published yesterday that the top priority of the cabinet he is trying to form would be to get Israeli forces out of Southern Lebanon.

Setback for hopes of Sikh peace

BY JOHN ELLIOTT IN NEW DELHI THE INDIAN Government's hopes of negotiating a settlement to end the Sikh unrest in the northern state of Punjab suffered a severe setback at the weekend as the death toll in the region's violence rose to nearly 200 in the past six months.

Disabled Saudi tanker awaits cargo decision

MANAMA — The fire-damaged Saudi super tanker Safina al-Arao was anchored north-east of Bahrain yesterday. A decision on transferring its cargo is expected in the next two days, salvage officials said yesterday.

Airlines pact for Libya and Egypt

CAIRO — The national airlines of Egypt and Libya have agreed in principle to resume flights between the two countries which were halted in 1979, an Egypt Air official said yesterday.

PHILIPS FINANCE public limited company

NOTICE TO HOLDERS OF 5% PER CENT. STERLING/GULDER CONVERTIBLE GUARANTEED LOAN STOCK 1981/1984 ADJUSTMENT OF CONVERSION RATE

Afghan rebels unite against Soviet offensive in valley

ISLAMABAD — The biggest Afghan exile rebel groups have united to resist a strong Soviet thrust in the strategic Panjshir Valley, where Soviet tanks are reported to be advancing at the rate of six or seven miles a day.

Arafat call

Palestinian leader Mr Yasser Arafat said yesterday he planned to call a meeting of the Palestine National Council, the parliament in exile, to be held next month in Algeria.

Interest of £28m paid VENEZUELA LARGEST private sector debtor, La Electricidad de Caracas, said that last week it paid \$40m (£28m) in overdue interest to foreign creditors, Reuter reports from Caracas.

Gencor General Mining Union Corporation Limited (Incorporated in the Republic of South Africa) (Formerly General Mining & Finance Corporation Limited) NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER (GENCOR BEARERS)

Gencor General Mining Union Corporation Limited (Incorporated in the Republic of South Africa) Rights offer of 15,200,000 8.5% variable compulsorily convertible cumulative preference shares of 40 cents each at 2,700 cents per share or 12.5% unsecured subordinated compulsorily convertible debentures of 2,700 cents each at par or a combination thereof to members registered at the close of business on 27 April 1984 in the ratio of 19 "rights" for every 100 ordinary shares held.

41.9% GUARANTEED AFTER FIVE YEARS. TAX-FREE The new 27th Issue Savings Certificates offer a guaranteed return of 41.92% after five years, tax-free. This is equivalent to a guaranteed tax-free return of 7.25% a year over the five years. You can buy the new 27th Issue Certificate in £25 units and you can hold up to £5,000 in addition to any other issue. For full details, ask your bank or your post office.

WORLD TRADE NEWS

Arab-backed tank project in Brazil attracts UK

By Andrew Whitley
In Rio de Janeiro

BRITAIN stands a good chance of winning 50 per cent of the value of equipment orders for a new medium tank being developed by Brazil with Arab finance. These orders could eventually be worth as much as \$500m.

Major British defence companies, led by the Royal Ordnance Factory, Rascal, and Rank, are bidding for work on the 35-tonne tank being built by Erngesa, the privately-owned Brazilian manufacturer of armoured vehicles and light tanks.

Britain's main interest is in the supply of a 105-millimetre smooth bore gun for the tank, to be provided by the Royal Ordnance Factory. This order for one of the two versions of the tank is thought to be virtually certain.

Other components likely to be provided by British suppliers include optics and communications, with an alternative, rifled gun, and other manufacturers from Belgium and West Germany are in the running.

The new tank is being built almost exclusively for the export market. The most likely customers are Iraq and Libya which have bought large quantities of Brazilian weapons, notably missiles and armoured vehicles worth several billion dollars, over the past five years.

Libya is known to have approached the Brazilian Government last year with an offer to finance the development of a main battle tank in the 52-tonne range, with a planned production run of 1,000 units.

In March a mysterious investor, the Arabaz Trading Corporation, took a \$5m stake in Erngesa. The investment was regarded by Western diplomats as "seed money" for the development of the tank.

The new Engesa tank, code-named the EET-1, whose first prototype will be available in July, appears to be the result of secret negotiations between Tripoli and Brasilia. Brazilian press reports say it will be comparable to Britain's Chieftain or the West German Leopard II in terms of firepower, mobility and range, but will be a third lighter than its NATO rivals.

Jason Crisp and David Tonge explain how politics became entwined in a vital telephone contract

ITT and Turkey: when pride came before a fall

ITT, the U.S. multinational conglomerate, was cock-a-hoop earlier this month when it announced it had won a \$300m order to sell advanced digital telephone exchanges to Turkey. The contract represented the largest single order for System 12, the digital telephone system developed by ITT's European subsidiaries at a cost of about \$1bn.

The order confirmed that ITT was becoming the world's leading vendor of telephone exchanges and followed successes in China, Belgium, Italy, Norway, and Switzerland. With such astronomical development costs and a limited number of open markets, the battle to sell advanced digital telephone systems is becoming increasingly fierce and increasingly political.

No sooner had ITT claimed victory in Turkey than a major row erupted. LM Ericsson, the Swedish telecommunications group which has had considerable success in international markets and is normally very

well informed, was stunned. The other two leading competitors for the Turkish contract are Siemens of West Germany and Fujitsu of Japan, who appeared equally surprised.

By last week it was clear that ITT's victory was far less certain than the company had stated. But ITT repeatedly and emphatically denied there was any doubt about the contract. It said a letter of award had been signed at the beginning of April by Mr Servet Bigli, director general of the Turkish Post, Telegraph and Telephone Administration (PTT) and Mr Veyisel Atasoy, Minister of Communications.

Last Tuesday ITT issued a confident statement: "There is absolutely no truth to reports that our agreement to supply System 12 to Turkey has fallen through. There is no problem with financing, and in fact, there are no problems with the agreement at all. Everything is proceeding smoothly. Obviously our competitors are

making a desperate and futile attempt to derail a signed agreement."

But by the end of the week ITT's position was far less certain. On Thursday Mr Turgut Ozal, the Turkish Prime Minister, confirmed what was being said by Government officials: "We have made no final decision. We are still open to all the companies."

This time it was ITT which was stunned. It continued however, to insist it had won the contract. Mr Bernard McFadden, president of ITT Africa and Middle East, left a dinner party in Brussels to make a brief statement in reply to Mr Ozal's comment: "The letter of award issued on April 5 states a decision has been made and that Bell Telephone Manufacturing (ITT's Belgian subsidiary) has been awarded the tender."

According to Turkish reports, ITT was told that the letter of award was conditional upon the company helping Ankara persuade the U.S. Congress not to

link aid to political concessions in Cyprus. Last month the U.S. Senate foreign relations committee insisted that \$215m of the \$894m aid proposed for Turkey in fiscal 1985 should be linked to Turkish willingness to let Greek Cypriots resettle in an area occupied by Turkish troops in 1974.

Mr Ozal's Government, which took office four months ago, has made the attraction of foreign investment one of its chief priorities. It has shown considerable openness to U.S. companies but this is the first time any explicit linkage has been made between politics and investment.

At one stage last week, it looked as if a similar problem might be occurring with a major Turkish order for F-16 aircraft, but the latest postponement of a signing ceremony turned out to be only so that two clauses could be modified, according to the Government.

The Turks were apparently unimpressed by ITT's inability or unwillingness to help remove

the link between aid and political concessions on Cyprus. As a result, the PTT was instructed to review the other suppliers. The contract is to supply half the main exchanges in Turkey as part of its \$60m modernisation of the telephone network. The other half of the exchanges are being supplied by Northern Telecom of Canada in an order won last year.

There have inevitably been a number of accusations of foul play. Turkish Government officials have said that ITT's press statement announcing its victory was premature. But that statement quoted Mr Bigli and was approved by other Turkish officials, according to ITT. Mr Bigli is said however not to have had the approval of the PTT board.

LM Ericsson, which dispatched a senior executive to Turkey as soon as it learnt of the ITT claim, announced earlier last week that it was pursuing the contract on the grounds it had not been awarded. It was claimed that this was "sour

grapes" on the part of the Swedish company, which was still smarting from a recent ITT victory in Norway where it won a contract to supply over 500,000 lines of System 12.

Siemens wrote to the Turkish Government because it had not been given an opportunity to improve its terms before the contract was apparently made to ITT. Siemens had had the full backing of the West German Government in its bid for the contract including financing. But Siemens with its strong links with Turkey, is also thought to be in a good position.

It is now expected to take two weeks to decide which of the four companies has won the contract, with ITT still clearly in a strong position. In the deal originally announced, ITT was to take a stake in Teletas, the Turkish telecommunications group, which would eventually build System 12 under licence. But Siemens with its strong links with Turkey, is also thought to be in a good position.

For sale, as new, U.S. reactors at bargain rate

By Nancy Dunne in Washington

THE U.S. nuclear power industry, faced with trying to dispose of millions of dollars worth of unusable equipment, is looking to the Far East as a market. Licensing delays and more stringent safety rules, following the accident five years ago at the Three Mile Island nuclear plant, have pushed up the costs of nuclear power so much that companies have been forced to abandon projects.

The most expensive white elephant so far is the Clinch River breeder reactor—which was abandoned by Congress last year after \$1.7bn had been spent on site preparation. A hole in the ground and \$350m worth of stored equipment are all that remains.

From the time it was authorised in 1970 the Clinch River reactor was a target for environmentalists, who said it was unnecessary, too costly and would lead to the spread of nuclear weapons. The campaign intensified after the Three Mile Island accident.

Officials from the U.S. Department of Energy are now trying to find uses for some of the Clinch River equipment in two other operating breeder reactors. The rest is being offered to Japan for the cost only of its transportation and storage.

"There's not all that much we can do with the equipment," said a Department of Energy spokesman. "The components were specifically designed for Clinch River and breeder reactors in other countries are not similar in design."

In mid-1983 the Department signed an agreement to share technology and information with Japan, whose Monju plant is similar to the Clinch River project in size and design. In a face-saving move, the Department is now negotiating to "effect a technology transfer in return for information" about how the Monju plant operates.

President Ronald Reagan's trip to China has also raised hopes for a market there for unused reactor parts. Mr Arthur J. Santry, chairman of Combustion Engineering, a Connecticut company with Chinese links, told shareholders last week that the company would try to sell an unused nuclear reactor and reactor pressure vessels worth about \$20m to China.

Spanish car output fuels row

By Kenneth Gooding, Motor Industry Correspondent

SPAIN will continue to show the fastest growth in vehicle production this year and next, of the leading car-producing nations, while the UK can be expected to put up the worst performance, according to the latest report from Automotive Research and Management Consultants (ARMC).

The forecast will add fuel to the argument about the differences in tariffs between the two countries. Spanish cars can enter the UK and other EEC countries under a tariff of only 4.4 per cent, but British cars face a 36 per cent barrier in Spain.

Austin Rover, BL's subsidiary, argues that this imbalance might have been reasonable when the tariffs were first established in 1970, but not now that Spain has overtaken Britain to become the fourth-largest vehicle producer in Europe. ARMC estimates that UK car output will fall by 7.5 per cent from the 1983 level this year to 990,000 cars and by a further 8.5 per cent to 900,000 in 1985. Spanish production is forecast to improve by a further 31.5 per cent from the 1983 total of 1,27m cars this year and to 1,22m in 1985.

VEHICLE PRODUCTION	% change on 1979	
	UK	Spain
1980	-13.7	+4.5
1981	-18.8	-11.4
1982	-17.1	-4.8
1983	-2.4	+18.3
1984*	-7.5	+31.5
1985*	-8.5	+34.7

(In 1979 the UK produced 1,07m vehicles and Spain produced 964,000). * Forecast. Source: ARMC

(commercial vehicles and cars) will by 1985 be 8.7 per cent above the previous peak reached in 1979 at about 37.5m, the report predicts.

But the U.S., France and the UK will not reach their 1979 output level in 1985, worst affected being the UK with a 15.8 per cent shortfall on its 1979 vehicle output of 1,479m.

ARMC points out that some countries are failing to benefit from the rise in worldwide vehicle output and this is creating severe difficulties for component manufacturers supplying mainly domestic markets. Component companies need to

spread their interests across a number of vehicle production countries, the group says.

The report also says that some European vehicle manufacturers are losing competitiveness compared with the two U.S. giants, General Motors and Ford.

The two U.S. companies now have nearly one-quarter of the European market and are making record profits as a result of the resurgence in North American car and truck sales. Ford has signed a 10-year contract worth about \$10m a year to supply Inthelco of West Germany with Fiesta engines, transmissions and other components for a multi-purpose vehicle called the Pony-Super.

The Pony-Super will go into production in Greece later this year and be manufactured for Inthelco by Namco International of Thessaloniki.

The vehicle will be powered by Fiesta 950 cc or 1.1-litre engines supplied from the UK by Ford Paris Operations.

International Automotive Relations, quarterly from ARMC, 7 Tavistock Square, London WC1H 9QJ, price £85 or £240 annual subscription.

30% fall in Italian wine exports

By James Sutton in Rome

Italian wine producers last year suffered a sharp drop in exports, down almost 30 per cent in volume at 13.5m hectolitres, and by over 6 per cent in value.

Taking into account the high Italian inflation rate last year's export earnings of L1,078m (\$468m) were in real terms about 20 per cent below those of 1982.

The drop in exports is mainly accounted for by the fall in sales of bulk wine to France and other countries.

China coal deal signed

Mr Armand Hammer, chairman of Occidental Petroleum, yesterday signed an agreement in Peking to take part in China's largest joint venture with a foreign company, a \$640m coal mining project which was delayed by problems over wages and financing. AP reports from Peking. A formal contract is to be signed in July.

SHIPPING REPORT

Gulf rates slack despite Saudi tanker explosion

By Andrew Fisher, Shipping Correspondent

THE explosion and fire on the Safina Al Arab, a large tanker under the Saudi flag after it had taken on a cargo at the Iranian Kharg Island terminal did not cause rates to move ahead last week.

Demand for tonnage was slack, Galbraith said, and about 36 ships were available in the Middle East before mid-May above 200,000 tons; of these, 14 were above 300,000 tons.

It was unclear at the end of the week just how the Safina Al Arab had been hit, and by whom. The ship is owned by Salem of Sweden. Until more is known about the cause of the explosion, Galbraith said, "it is unlikely that any prudent owner would be willing to send tonnage to Kharg Island."

If activity at Kharg falls off, "this is likely to create some uncertainty on the VLCC (very large crude carrier) market, where rates might even fall back slightly for cargoes loading in, say, Kuwait and Saudi Arabia."

	WORLD ECONOMIC INDICATORS				% change over previous year
	RETAIL PRICES (1975=100)				
	Feb. '84	Jan. '84	Dec. '83	Feb. '83	year
W. Germany	143.0	142.5	141.8	138.7	2.1
France	239.3	237.4	235.9	219.4	9.0
Italy	370.2	366.3	361.9	330.6	12.0
Netherlands	160.5	159.5	159.2	155.0	3.5
Belgium	179.1	177.8	176.1	167.3	7.1
U.K.	258.2	254.2	254.3	242.8	5.1
U.S.	190.1	189.3	188.2	181.5	4.6
Japan	152.9	151.7	151.2	148.4	3.0

Source: Eurostat

ADVERTISEMENT

The Changing Ways of Japanese Business

Japan's new business slogan: Diversify to survive. Like their European and American counterparts, Japanese businessmen are realizing that pragmatism must govern boardroom decisions. The rapidly changing, harsher international economic environment no longer allows room for sentimental attachment to old business lines that once made a company's fortune. Aging industries are being replaced by new high technology sectors where competition is intense, but the rewards are great for those who succeed.

Abandoning Their Roots

Recent Japanese industrial surveys show that an increasing number of corporations are moving far from their roots. Research by one major city bank discovered that of the leading companies in 36 manufacturing sectors, nearly half attributed at least 40 per cent of their fiscal 1982 sales to diversification. In shipbuilding, cotton spinning, textile machinery, fertilizers and motorcycles, the shift involved more than 70 per cent of annual sales.

Typical of today's trend: A leading camera maker and an important manufacturer of audio equipment have both entered the personal computer field. One major automaker also builds private homes, while another constructs space rockets. A computer maker has moved into pocket televisions, and a major petrochemical firm is breaking new ground in pharmaceuticals and electronics parts.

No others pursue diversification more assiduously than the "Sogo Shosha," the famed general trading companies which orchestrated Japan's postwar economic miracle. Originally, they primarily existed to organize the import of raw materials and the export of finished products. In fact, the nine leading trading houses now handle 60 per cent of Japan's imports, and roughly half of its exports.

But traditional business areas are declining, as the high-tech "frontier" industries tend to bypass the traders and deal directly with world markets. Some Japanese even think of the trading houses as "dinosaurs." However, the men running these trading giants are aware that they must move rapidly to create profitable new business operations, replacing the role of product middleman with that of investor and business manager. Today, one of the big three Sogo Shosha manufactures and markets its own computers, is building a chain of franchise hotels, is moving into the development of new communications systems such as cable television and fiber optics telecommunications, and is playing a pioneering role in biotechnology. Another trader breeds cattle in Brazil, produces cars in Zambia, runs Mexican salt mines and grows pineapples in Puerto Rico and vegetables in China for canning. Says one president, the Sogo Shosha are no longer "general" but rather "comprehensive" trading companies.

These developments illustrate another trend in Japanese diversification: a move into international production. For many companies, manufacturing overseas is more sensible than shipping products from Japan. Electronics, computer and automobile companies now play major roles in establishing a strong manufacturing presence in Britain and other Western European areas. And many more will follow.

The Japanese View

Starting on May 2, the Financial Times will publish a series of advertisements highlighting the results of discussions between a number of Japan's leading industrialists and Geoffrey Murray, a British journalist who has spent over two decades in Asia, 14 years of which have been in Japan. The companies represented are either already international household names, or will be in the near future. Their presidents or other senior executives will frankly discuss the prospects of their traditional lines from long-term perspectives, their efforts to stay competitive and profitable by taking up new, related, or even totally unrelated new products, the trials and tribulations of such diversification, and how management and workers prepare to meet the challenges of constant change and innovation.

For any international businessman trying to cope in a rapidly changing world, these comments by men on the front line of the Japanese push into the 21st Century will make fascinating reading.

Watch for the beginning of this informative series of advertisements in the May 2nd issue of

FINANCIAL TIMES

This announcement appears as a matter of record only

ELECTRICIDADE DE PORTUGAL E.P.



£25,000,000

Medium Term Fixed Interest Rate Loan

managed by

Hill Samuel & Co. Limited
B.A.I.I. plc

provided by

Arab Banking Corporation (ABC)
Associated Japanese Bank (International) Limited
B.A.I.I. plc
Central Trustee Savings Bank Limited
Creditanstalt-Bankverein

The Gulf Bank K.S.C., Kuwait
HFC Trust & Savings Limited
National Australia Bank
The Rural and Industries Bank of Western Australia
The United Bank of Kuwait Limited

Agent

Hill Samuel & Co. Limited

This transaction was arranged by

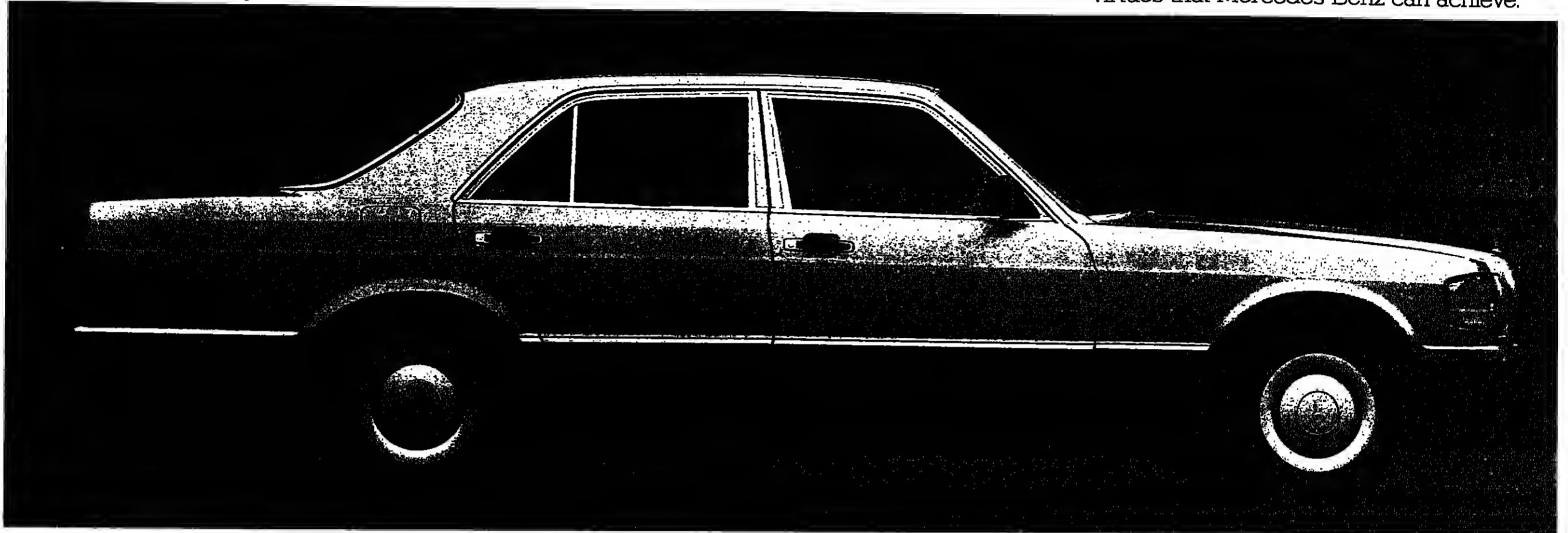
Hill Samuel & Co. Limited
Gemini Financial Services Limited

In 1886, Gottlieb Daimler and Karl Benz invented the car as we know it today.

All the cars directly descended from their originals are still constructed to Gottlieb Daimler's own standard: 'The best-or nothing.'

The superb S-class is the ultimate expression of this philosophy. It is the most perfectly-balanced collection of automotive virtues that Mercedes-Benz can achieve.

98 years on the road. No wonder we're so far ahead.



THE MERCEDES-BENZ S-CLASS

There are five S-class models. The 3.8 and 5 litre V8 models are also available with the distinctive Mercedes-Benz long wheelbase, giving rear seat passengers a luxurious 4 inches of extra legroom.

All five models stay so far ahead of other cars by undergoing a constant process of evolution.

Our engineers evaluate all the latest in high technology techniques, ideas and features.

They will not, however, incorporate anything which is merely a gimmick. For the S-class, it is the best-or nothing.

Every component is of equal quality. And each stage of the manufacture is scrutinised. There are over 6,000 quality controllers, perfectionists to a man.

Tough mechanical ordeals such as 20,000 consecutive turns of the key in the doorlock, make certain that every part is worthy of the whole.

And then the whole is as lovingly finished as only the most experienced human hands know how.

Finally, when everything is completely to our satisfaction, a senior inspector affixes a special seal, releasing the car to its new owner.

It bears the facsimile signature of Gottlieb Daimler. Whose dictum, 'the best-or nothing', has made the S-class what it is today.



Mercedes-Benz
Engineered like no other car in the world.

UK NEWS

Thatcher looks to third term

IN A message to celebrate the anniversary of her coming to power five years ago Mrs Margaret Thatcher anticipates a third term as Prime Minister and makes it clear that she will not be deterred from pressing on with her present policies, John Hant writes.

Her statement, issued over the weekend, has come as a surprise to MPs and some of her own followers since it contains no new policy initiatives.

But it was obviously timed to rally Conservative supporters to vote in this week's district council elections. These are seen as a referendum on some of the Government's more contentious policies such as the proposals to abolish the Greater London and metropolitan county councils.

Although a weekend opinion poll showed the Conservatives ahead nationally, the news on the local election front was not so favourable

When voters in urban areas were asked how they intended to vote in the local elections 46 per cent said Labour, 33 per cent Conservative and 18 per cent Social Democratic Party/Liberal Alliance. There are also three important parliamentary by-elections taking place on Thursday at Surrey South West, Stafford and Cynon Valley.

Mrs Thatcher made clear that the miners' strike would not deflect the

Government from its policies. "Every bit of industrial disruption just adds to the mountain we have to climb," she said. "But we are succeeding."

She also laid heavy stress on the need for the Government to protect the weak. This was taken as an undertaking that the police would continue to protect miners who wished to work in defiance of pickets. Mrs Thatcher said that on Friday of this week she would have been in office

for five "eventful and action-packed" years. She looked back on them with a sense of achievement and encouragement. But her thoughts would be on the next five years and beyond to the task of regenerating the country's vigour and enterprise.

The Government was strong enough to safeguard the value of the currency, uphold law and order, and resist the call for intervention and interference in industry.

Prime Minister rallies supporters in message to celebrate five years in office

Pressure grows for Libyan siege inquiry

BY JOHN HUNT

STRONG PRESSURE is building up on the Government to order a full-scale independent inquiry into the siege of the Libyan People's Bureau in London and the events leading up to it, during which a police officer was shot dead.

Mrs Margaret Thatcher, Prime Minister, was yesterday considering a letter sent to her by Dr David Owen, leader of the Social Democratic Party (SDP) who called for a "Falklands-style" inquiry.

Similar calls were made yesterday by Mr Gerald Kaufman, Labour's home affairs spokesman, Mr David Steel, the Liberal Leader, and Mr Eldon Griffiths, the Conservative MP who is parliamentary adviser to the Police Federation.

The feeling within the Government is that an inquiry of the type mounted by Lord Franks on the Falklands war would not be appropriate. But a smaller-scale inquiry was not ruled out.

Ministers will be discussing the matter today and Mr Leon Brittan, the Home Secretary, is expected to make a statement in the House of Commons, probably tomorrow.

Irrespective of what is announced, it is possible that the Commons Select Committee on Foreign Affairs will decide to look into the matter.

Yesterday Mr Brittan said that 11 of the Libyans in the bureau were not accredited diplomats and could, technically, have been detained on a criminal charge. But police thought it was not possible to obtain enough evidence to press charges. About 19 of the Libyans had diplomatic immunity.

The Home Secretary said it was easy to be wise after the event, but the Government had to take into account the need to bring the siege to an end as soon as possible, and consider the real risk to Britons in Libya.

He declined, however, to say how the police had satisfied itself that those leaving the bureau had not been carrying arms and explosives - one of the key points on which he is likely to be pressed in the Commons.

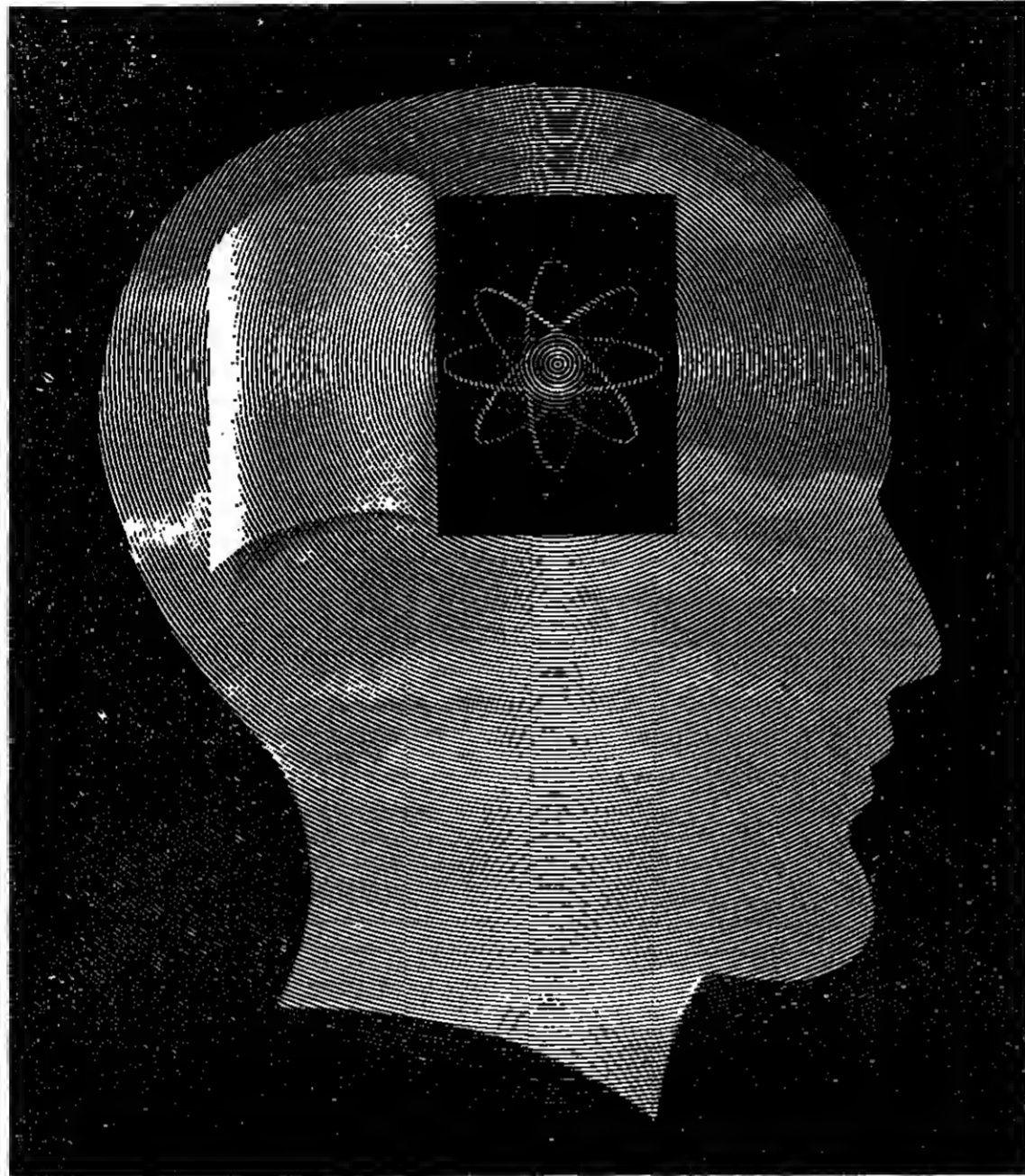
Mr Kaufman said that Labour would particularly want to know about the warning which the U.S. was supposed to have passed on about the possibility of violence when the demonstration took place outside the bureau in St James Square.

He was dubious about reform of the Public Order Act to stop demonstrations outside embassies. The main thing, said Mr Kaufman, was to stop "thugs and murderers" coming into Britain the first place.

Mr Steel was concerned to find out why earlier action had not been taken when the bureau was taken over by revolutionary students in February. For two months no accredited diplomat seemed to have been in charge there.

Mr Griffiths wanted to know why the government did not intervene to look into this aspect earlier. He also believed that sufficient evidence was in the hands of the Foreign Office to have warned the police that trouble might arise when the demonstrators demonstrated outside the bureau.

Justinian, Page 8



Innovative financial thinking comes from meeting the challenge head on.

Today's complex marketplaces demand a constant search for new ways to meet tough financial challenges.

We can help. The Royal Bank has some of banking's best financial minds to provide you with the kind of imaginative thinking difficult times demand.

MERCHANT BANKING

For example, the challenges of tailoring a package to specific client needs and obtaining the best terms

available in the market led Orion Royal to develop the world's first floating rate deposit note.

Combining the characteristics of a money market instrument with those of a securities issue took innovative minds and a lot of creative thinking. The outcome was a highly successful placement.

COMPETITIVE EDGE

The same kind of thinking also led to the invention of the multiple tranche Eurobond issue and

arranged the first "hedged currency" bond issue. When Royal Bankers meet a challenge head on, clients can get a competitive edge.

So whether your needs are in the fields of merchant banking, world trade, money market transactions or energy financing, the Royal Bank can help.

Give us the challenge. We'll put our heads together to help find a new and better way of meeting your financial needs.



THE ROYAL BANK OF CANADA

Assets: U.S. \$2.2 billion. Royal has more than 1500 branches worldwide, 200 operating units in 48 countries, 44 subsidiaries and affiliates, 9000 correspondent banks in Europe and the Middle East. London, Paris, Brussels, Geneva, Frankfurt, Hamburg, Düsseldorf, Dortmund, Madrid, Rome, Cairo, Beirut, Dubai.

High coal stocks help industry through strike

BY OUR INDUSTRIAL STAFF

BRITISH INDUSTRY is entering the eighth week of the coal miners' dispute claiming that in spite of some disruptions to normal delivery patterns, it has survived without serious loss of production.

Only British Steel Corporation (BSC) which is suffering some tightening of supplies to its Ravenscraig and Scunthorpe works, appears to be worried about the immediate future.

At power stations, coal stocks have been maintained at a high level as oil-fuelled capacity - which was out of service before the strike because of its high costs - has been fired-up. Coal stocks have also been helped by the growing use of nuclear generated electricity and low demand caused by an unusually warm spring.

Although the Central Electricity Generating Board (CEGB) has drawn a veil of secrecy over its stockpile figures, Whitehall officials involved in monitoring the dispute say there are at least 24 weeks' supply on hand. At the present rate of coal consumption it might be possible to survive a strike well into next winter without electricity supply cuts.

The picture among the country's main industrial coal users is as follows:

Power stations: The CEGB is in the process of bringing on stream its 18 most modern oil-fired stations, although this process is believed to be taking longer than expected in some cases. In total, the board has about 9,000 MW of oil-fired capacity, compared with a springtime peak demand of about 32,000 MW.

An important question still to be resolved is who will pay for the extra costs of burning oil rather than coal. Normally, industrial electricity purchasers would feel the effects of higher fuel costs through the monthly fuel cost adjustment mechanism, but the board has decided to carry the costs of the extra oil purchases on its own account for the time being.

Steel: British Steel learned on Friday that steel, mill and mining unions had agreed to cut the num-

ber of trains carrying imported coal from Hunterston to BSC's Ravenscraig works in Scotland from two to one a day.

The unions' intention is to allow Ravenscraig coke ovens and blast furnaces to be kept warm and so avoid damage, but to prevent iron production.

The Scunthorpe works, which along with Llandwern in South Wales is one of only two BSC plants to rely almost entirely upon British coal to feed coke ovens, has been operating at half capacity since late March.

Cement: Commander Henry Pincock, director of the Cement Makers' Federation, said his members were "not seriously affected as they have substantial stocks of coal and are still receiving supplies."

Foundries: The most obvious effect of the strike on British iron foundries has been to push up coke prices by more than 50 per cent since the start of the dispute.

"We know of no companies that have closed as a result of the coal strike," Mr Norman Gledhill, director of the British Foundry Association, representing 140 foundry companies, said.

The industry was keeping a "low profile" to avoid secondary industrial action by striking miners, he said. Some foundry companies had received "dispensation" from local committees of the National Union of Mineworkers and had been allowed to get their normal coke supplies.

Chemicals: Imperial Chemical Industries, which consumes about 600,000 tons a year of coal for its own internal generation of electricity, said, it had sufficient stocks to last for "months, rather than days."

The Best Last Flight To New York Is Back.

Now European business travellers have got something to celebrate. Pan Am's 19.00 flight from London to New York is back. As it leaves Heathrow at the end of the day, it's an easy connection from most European cities. First and Clipper® Class passengers can still enjoy the

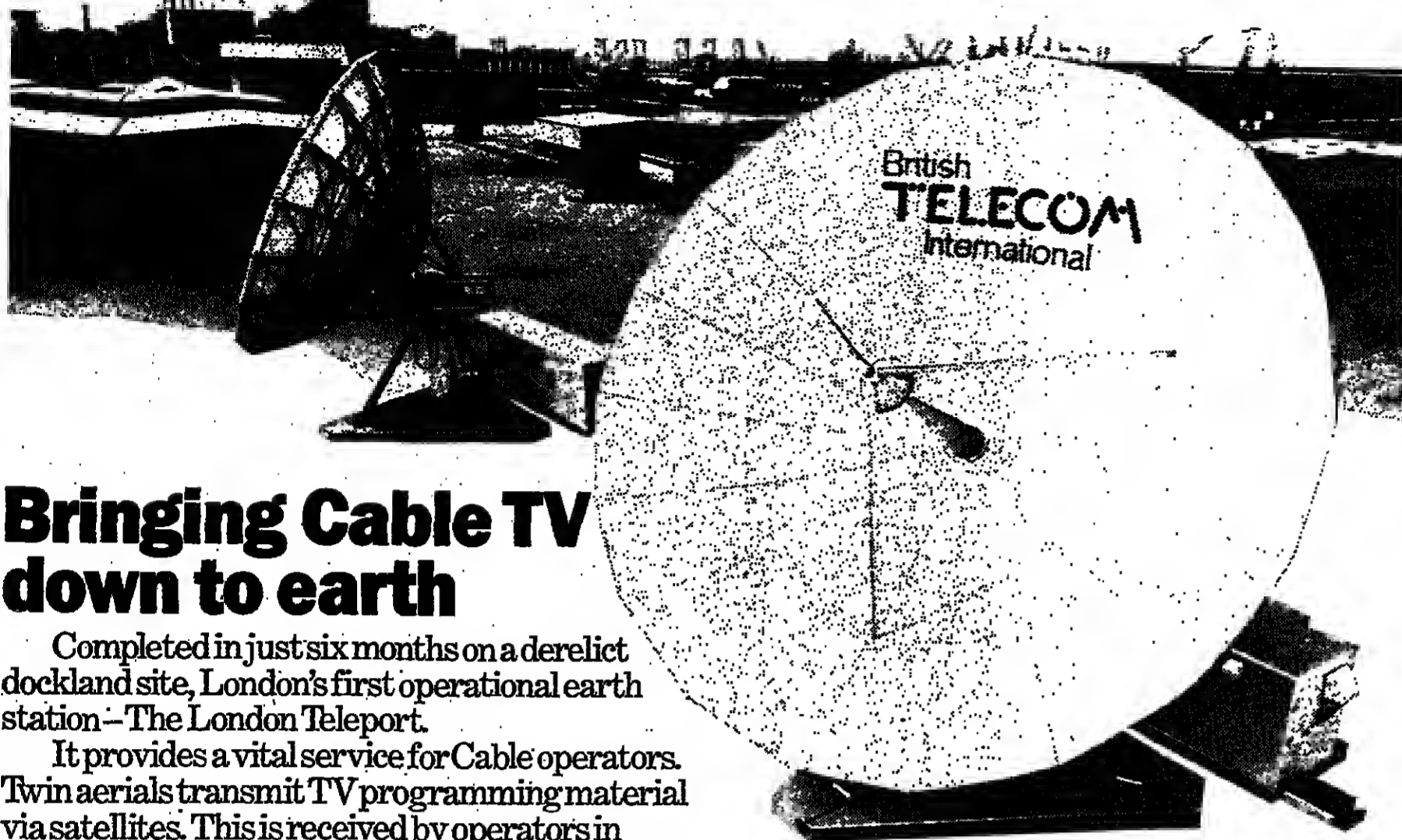
free refreshments in our 'New York' lounge at Heathrow, and reserve a free limousine into Manhattan.

Contact your Travel Agent or your nearest Pan Am office.

Pan Am. You Can't Beat The Experience.



Pressing forward

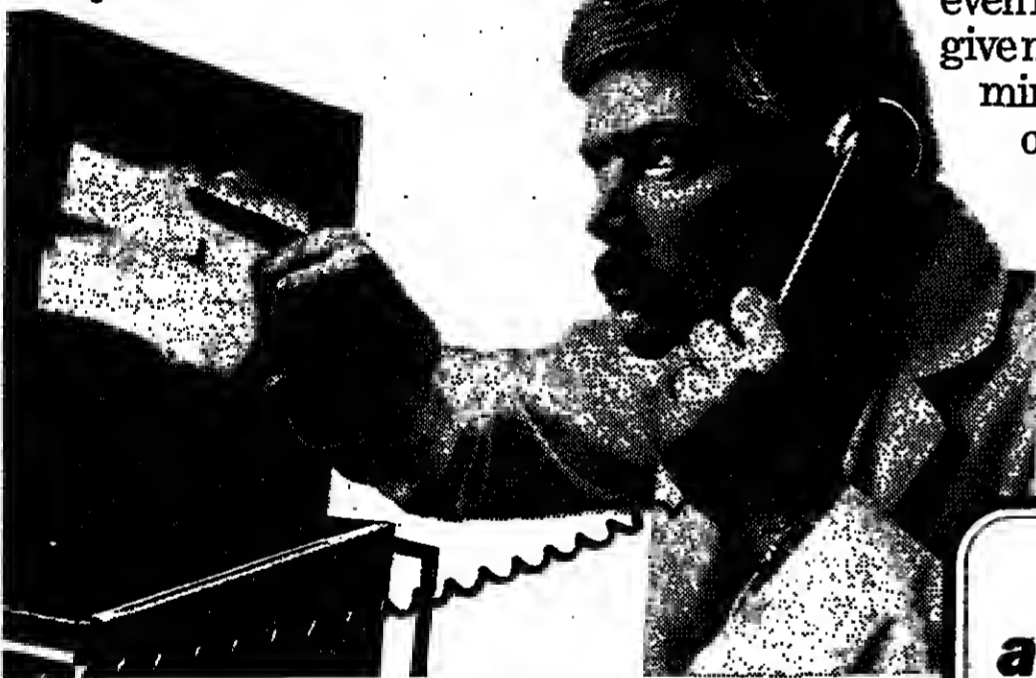


Bringing Cable TV down to earth

Completed in just six months on a derelict dockland site, London's first operational earth station - The London Teleport.

It provides a vital service for Cable operators. Twin aeriols transmit TV programming material via satellites. This is received by operators in Britain and abroad through small dish aeriols on their premises.

Four more aeriols will provide City businesses with the advanced high-speed information services managers today find essential.



How doctors get the picture-by phone

Specialists on call can now save vital time by viewing medical information - X-rays, brain scans and other graphic diagnostic aids - on their home TV sets.

A new system developed by British Telecom connects transmission equipment at a hospital with the doctor's home via the telephone network. Capital cost is not large, and the system operates for the price of a telephone call.

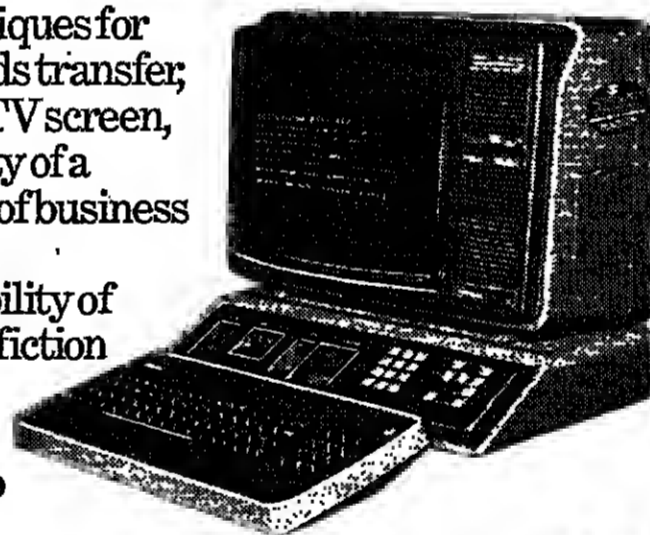
A pilot scheme is already in operation - with plans well advanced for extension to the rest of Britain, and then overseas.

A public service that could literally save lives: a new market for British Telecom.

Taking stock - minute-by-minute

New equipment, new techniques for stock and credit control, for funds transfer, even for selling directly off the TV screen, give management the possibility of a minute-by-minute overview of business operations.

A key to the real-life viability of these seemingly science fiction developments is Packet SwitchStream (PSS), and KiloStream, just two



of British Telecom's growing range of digital services.

PSS and KiloStream provide fast, high quality data transmissions at the most economical cost.

They are already widely available in major business centres and they are rapidly expanding countrywide.

Wall Street - here we come!

"The Thundering Herd" buys British. Merrill Lynch Capital Markets, the world's largest stock-brokers, is replacing current equipment with our unique City Business System.

This provides international dealers with comprehensive telephone facilities, data retrieval, computer access and telex in one compact terminal: All controlled simply by touching the monitor screen itself.

The City Business System has already won orders worth over £16 million, with exports to four continents.

Competing in a world growth market...

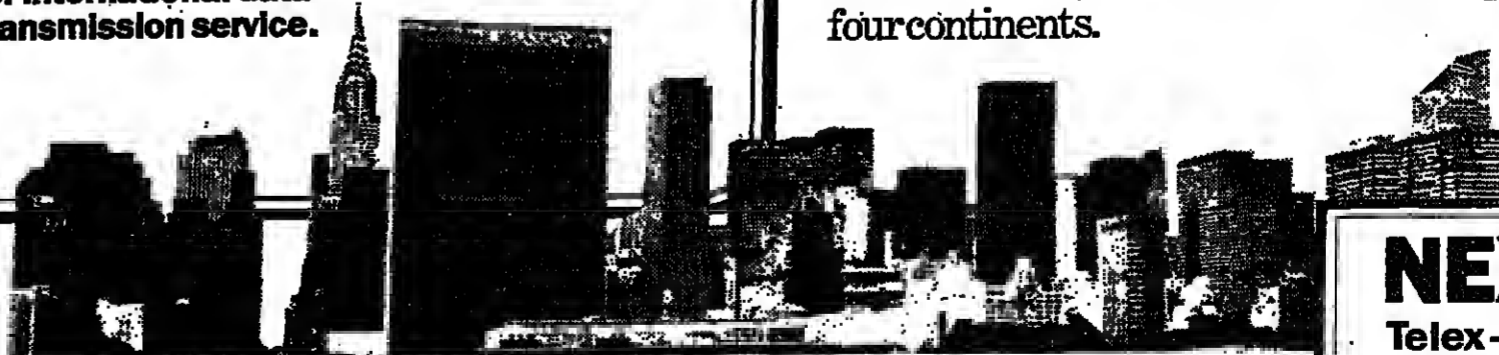
Trading contracts agreed with 60 countries.

Turnover growth from overseas business up 50% in past year.

Training expertise wins £8 million Middle East contract.

World's first intercontinental data transmission service operational.

Transworld Airlines choose British Telecom for international data transmission service.



NEXT:
Telex - plus.
Voicebank.
Electronic mail
- worldwide.
And more.

British
TELECOM The power behind the button.

UK NEWS

LEGAL QUESTIONS ON THE SIEGE OF THE LIBYAN PEOPLE'S BUREAU

Ways around a diplomatic blockage

ONCE THE idea of storming the Libyan People's Bureau in London was ruled out, it was generally assumed that the only option open to the British Government was to expel all the members of the Libyan mission in the building by breaking off diplomatic relations between the two countries. The law relating to diplomatic immunity, it was thought, dictated that sole course of action.

But neither English law nor international law is so dogmatic as to leave made that alternative inevitable. A third option was available, namely, of declaring one or more members of the mission *persona non grata*, while continuing diplomatic relations between the two countries.

The initial step in the argument that prompted the Government's action was to restrict consideration to the criminal act of a single mission member or possible member who fired the fatal shot at the woman police officer. It was conceded that unless the police were able to question the persons in the building it would not be possible to identify the individual who presumably had committed the crime of murder. By concentrating on a single individual, the authorities felt frustrated, instead of considering other crimes that may have been committed.

There is a public misunderstanding about the diplomat's immunity for crime. The law makes a clear distinction between a diplomat's liability for crime and civil wrong and his liability to legal process. Only for the latter is there complete immunity. Moreover, there is no question that the criminal activity could be said to be in respect of the diplomat's official acts, even were the distinction between official and unofficial acts legally valid.

So far as criminal acts are concerned, there is no question of prosecution during the duration of diplomatic immunity. There is at least a gentlemen's agreement not to prosecute after its termination, although there is no law that would prohibit it. But it is abundantly clear that in respect of an unofficial act, a diplomat is as much the subject of the local law as anyone else, even the criminal law. Moreover, the immunity is not the diplomat's but that of his head of mission who can waive the immunity.

In 1940, a code clerk in the U.S. Embassy in London was arrested on charges under the Official Secrets Act and of theft of certain copy documents which would, in the ordinary course, have been destroyed. His employment was terminated and his immunity waived by the ambassador. He was prosecuted, convicted and sentenced to seven years' penal servitude. The Court of Criminal Appeal held that the waiver was effective to remove the obstacle to a prosecution in the English Courts.

The court said that it would be a strange application of the comity of nations that the continuation of the immunity, despite the waiver, would allow a diplomat to commit crimes with impunity.

It is rare indeed for a government to treat a single incident, even one so serious as the shooting of a police officer carrying out patrol duties at a demonstration outside the mission premises, as sufficient cause for terminating diplomatic relations. The explanation for the

British Government's action must be that what took place on April 17 was merely the culmination of a series of events that took relations between Britain and Libya to such a low ebb that no other course was politically sensible.

If the Home Secretary, in consultation with the Foreign Office ministers, had thought that the event of April 17 by itself was not an adequate cause of disruption of diplomatic relations he surely would have opted for declaring some, if not all of the mission members *persona non grata*.

Now that the diplomatic status of the mission's premises has dropped away, the police are entitled to enter and search the building for the purposes of pursuing their criminal investigation. Article 45 of the Vienna Convention only requires that any entrant should respect the property which remains in the ownership of the erstwhile diplomatic mission. But that article of the convention, unlike other articles dealing with the immunities, does not have the force of law in the UK. In so far as there might be a violation of the respect for the property, it would at most be a breach of international law.

Parliament's consideration of the whole affair is likely to concentrate on the inviolability of the diplomat's bag and the inability of customs or the police to search its contents. An amendment to the Police and Criminal Evidence Bill providing for such search on warrant from a judge may be considered at the Bill's report stage in the House of Commons next month.

Article 27 (3), which is part of English law, states baldly that "the

diplomatic bag shall not be opened or detained". Article 27 (4) says that the bag must bear visible external marks of its character "and may contain only diplomatic documents or articles intended for official use". These provisions have generally been interpreted to mean that there can be no search of the property marked bag. It would clearly need an amendment before the parties to the convention would contemplate any kind of scrutiny of a diplomatic bag.

Assumptions to the Vienna Convention require a complicated and long drawn-out procedure. No change in English law could be made, even in anticipation of a change in international law. The best that can be hoped for is that the Government might attempt to make separate arrangements with individual countries extending or restricting the immunity of the diplomatic bag. The Vienna Convention itself acknowledges that countries may enter into bilateral arrangements. A stricter interpretation of the phrase that prohibits the opening or detaining of the diplomatic bag, which allowed scrutiny without detention or unsealing, might be permissible.

The trouble is that countries whose laws and customs we respect would readily agree to such an arrangement but it is not they whose diplomatic communications need to be subjected to search. But at least such arrangements would give a lead in the development towards a universal rule permitting some scrutiny of the diplomatic bag.

* R v A.B. [1941] 1 K.B. 454

Justinian

Forum unlikely to agree Ulster strategy

BY BRENDAN KEENAN IN DUBLIN

THE REPORT of the New Ireland Forum which has been studying options for possible political change in Ireland, is due to be published in Dublin on Wednesday. It is now expected to be a compromise document, aimed more at launching a new Anglo-Irish political initiative than prescribing specific ways of solving the Northern Ireland problem.

Leaders of the four parties involved in the forum have been busy until the last moment drafting a report which will take account of

their differing perspectives. Their final effort will be presented to the forum's full membership today. Copies will be collected afterwards to prevent premature leaks.

The four leaders - Dr Gerret FitzGerald, the Irish Prime Minister, his partner in the governing coalition, Mr Dick Spring, opposition leader Mr Charles Haughey and Mr John Hume of the Northern Ireland-based Social Democratic and Labour Party - are understood not to have reached agreement on a single political strategy.

They have agreed on a call to Britain to undertake a radical new Ulster policy to prevent the situation in the province worsening.

Reports in Dublin say the forum may call for a constitutional conference, involving London and Dublin, to draw up new political structures for the whole of Ireland. It is not yet clear how the forum thinks the inevitable Unionist opposition to such a proposal can be overcome.

Some officials suggest that the very existence of the forum for almost a year may be more important

than the content of the report itself. By this reckoning, the forum will have been a success if it produces fresh efforts by the British Government to find a political solution in Ulster, and makes international opinion more favourable towards Dublin's position.

Dr FitzGerald's Government is expected to follow publication with a diplomatic offensive to win support for the idea of a constitutional initiative. The first objective is said to be a summit meeting between Dr FitzGerald and Mrs Thatcher.

We are pleased to announce that with effect from 30th April, 1984

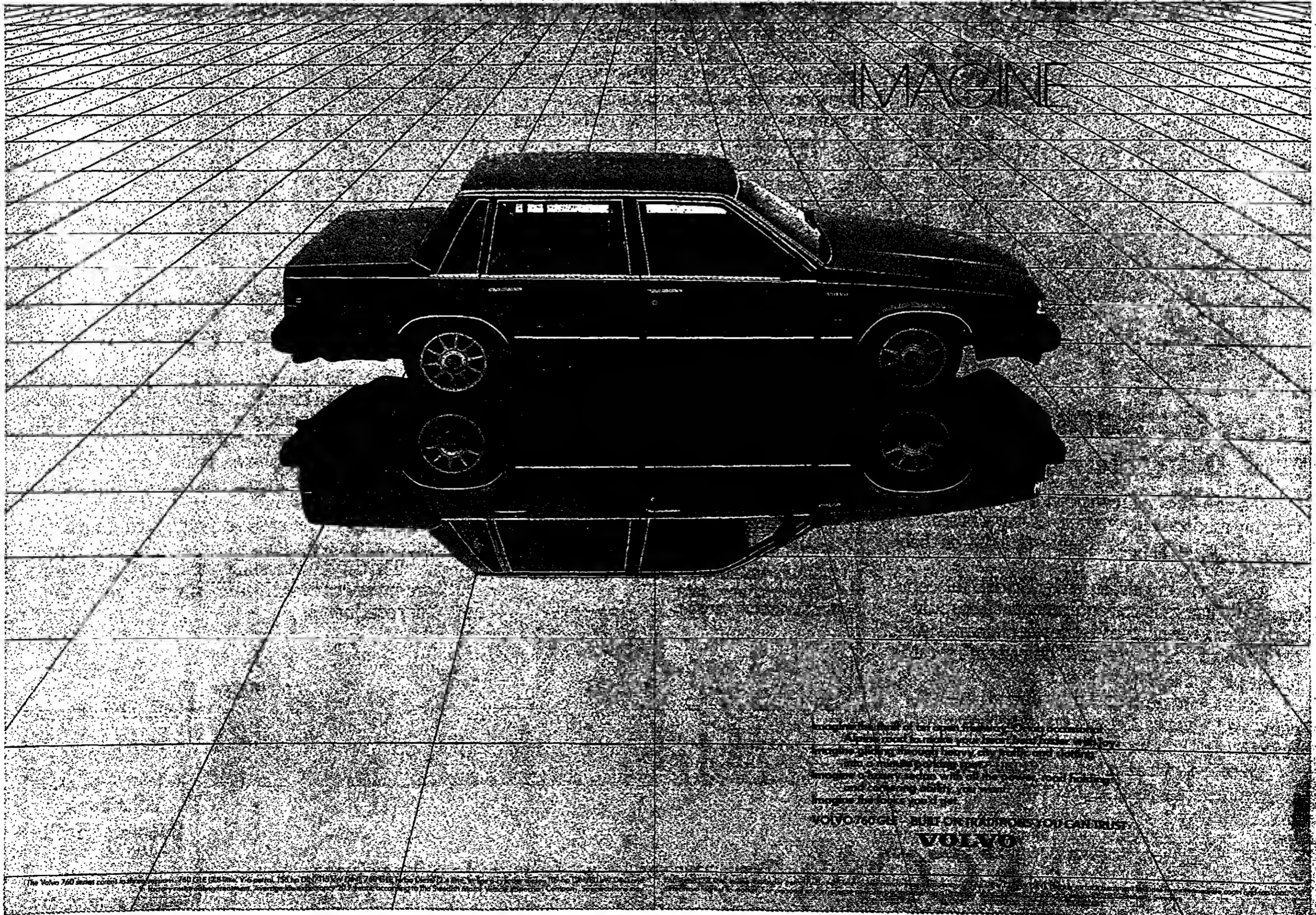
Lehman Brothers Kuhn Loeb International, Inc.

will be moving to new premises, at

9, Devonshire Square London, EC2M 4YL

Telephone: 01-626 2525 Telex: 899621

- Equity Sales: 01-283 1292
- US Equity Trading: 01-283 5292
- Non-US Equity Trading: 01-283 1212
- Fixed Income Sales: 01-283 4321
- Fixed Income Trading: 01-283 4242
- Money Market Sales: 01-283 4321
- Money Market Trading: 01-283 1242
- Syndicate: 01-626 2051



The Volvo 740 GLE is available in 2.0 litre and 2.3 litre versions. 2.0 litre (115 hp) and 2.3 litre (140 hp) engines. The 2.3 litre engine is available with a 4-speed manual transmission. The 2.0 litre engine is available with a 4-speed manual transmission or a 4-speed automatic transmission. The 2.3 litre engine is available with a 4-speed manual transmission or a 4-speed automatic transmission. The 2.0 litre engine is available with a 4-speed manual transmission or a 4-speed automatic transmission. The 2.3 litre engine is available with a 4-speed manual transmission or a 4-speed automatic transmission.

UK NEWS

Microcomputer software sales 'set to top £750m'

BY GUY DE JONQUIERES

THE VALUE of the UK market for software for microcomputers will overtake sales of the machines themselves by 1988 and will reach about £750m a year by 1988, according to a study by the Economist Intelligence Unit.

Most of the growth is expected to be in software for home computers costing less than £500 in 1983 prices, which will account for half of all microcomputer software sales by 1988. Machines costing under £100 will account for almost 30 per cent of total software sales.

A further 10 per cent of the software will be for "home professional" machines costing £500-£1,000 and the rest for business microcomputers priced at more than £1,000. About 85 per cent of software sold last year was for use with machines costing less than £2,000.

The software market for home use will be double the value of the sales of home computers by 1988. But software sold for business use will be worth only about a third of sales of business microcomputers, the study says.

The survey estimates the total UK software market at £127m in 1983 and puts the average annual growth rate up to 1988 at 40 per cent.

In spite of the recent growth of UK software companies, of which there are about 3,000, the country is

still buying more software from overseas - mainly the U.S. - than it sells abroad. In the first seven months of last year, exports totalled £16m, against imports of £27m.

Only one British company, Micro Focus, has achieved an international presence for its software products which compares with the performance of the top U.S. companies, the study says. The UK leader on the home market was Paton, with sales of £4m last year.

The study says that while the quality of UK software is generally good, it is hindered by poor presentation and marketing. Most of the companies producing it are small and have not been in business long.

W.H. Smith is the leading retailer of software for home computers, with 15-20 per cent of the market, followed by Boots, with about 10 per cent.

The Markets for Microcomputer Software in Europe, UK market study (Vol 3) Economist Intelligence Unit 27 St James Place, London SW1A 1JG. Price: £1.10.

Jason Crisp writes: Staff at Sinclair Research worked over the weekend to send out the first QL computers to customers to meet the promised April delivery date. Sinclair Research, the company founded by Sir Clive Sinclair, has been strongly criticised for delays to the QL which was launched in January

and first promised by the end of February.

The QL, which costs £400, was held up by two technical problems. More than 13,000 people have ordered the new computer and the waiting list now stretches to July. The problems were on the operating system - the software which enables the computer to function - and with one of its custom-made microchips.

The main reason for the delay was because Sinclair underestimated the microchip memory needed to store the operating system. As a result, the first QL computers will have an extra microchip attached to the back of the computer. It may take up to two months to increase the internal memory of the computer.

The company decided to offer the computers with the add-on microchip rather than put back deliveries even further. Customers will be offered a free conversion when the revised computer becomes available.

Sinclair Research, which has been highly successful at pioneering low cost computers, has also been criticised in the past for late deliveries of its computers. The criticism has been particularly strong this time as the company appeared to repeat past mistakes. A number of other personal computer companies have delayed launches.

Thorn and Electra in joint deal

By William Dawkins

ELECTRA Investment Trust is involved in a joint venture with electronics company Thorn EMI to invest in an unlisted software business.

The deal is said to be the first of its kind by any UK investment trust, and marks the first stage in a programme under which Electra may take joint venture stakes in up to a dozen start-up companies. About half of Electra's £200m portfolio is invested in unlisted businesses.

Thorn EMI and Electra have each promised to invest £100,000 in System Simulation, a designer of advanced graphics and data-based software which employs seven people.

System Simulation's management will end up with 40 per cent of the equity, while Electra and Thorn EMI will hold 30 per cent each. Thorn EMI will have a seat on the board and provide marketing support, as well as purchasing System Simulation's products and services. The company is already working with Thorn EMI on record monitoring software for its HMV subsidiary.

System Simulation's work includes computer animations for the science fiction film Alien.

Index outpaces fund managers

BY CLIVE WOLMAN

THE UK's pension fund managers, who control more than £100bn of the nation's wealth, last year made less money in the stock market for their 11.5m pension clients than they would have achieved if they had simply invested in all 746 shares included in the FT-Actuaries All-share index.

Nevertheless, fund managers achieved a total return from all investments of 22.7 per cent during the year. These figures emerge from an analysis of pension fund performance in 1983 published by Wood Mackenzie the Edinburgh stockbrokers. Its survey covered pension fund assets worth £84bn, representing 80 per cent of the UK total.

In the UK stock market, in which pension funds own more than £50bn worth of shares, the fund managers performed less well than the average as represented by the FT-A All-share index. The total return from holding all the shares in the index on a weighted basis without discrimination, would have been 29.1 per cent, while the pension fund managers achieved a return of only 28.2 per cent.

The minimum necessary expenses incurred by the fund managers to invest a cash flow of £1,250 account for only about 0.5 per cent of the points of this under-performance.

In the U.S. stock market, the UK fund managers under-performed

the Standard & Poor's 500 market index by a wider margin than they did in the UK, according to Mr John Chiene, senior partner of Wood Mackenzie.

In Japan, however, the fund managers outperformed the stock market by a large amount. During the year they also made the correct decision to switch money from the U.S. to Japan before a steep rise in the Tokyo stock market.

Their overall commitment of new pension fund money to overseas equities was cut back drastically from 28 per cent in the first quarter to 8 and then 5 per cent in the last two quarters. Overseas equities now account for about 14 per cent of all pension fund assets.

The fund's commitment to the UK stock market was also reduced. Only 22 per cent of new money flowed into UK shares, which accounted for 44 per cent of all assets at the start of the year. This decision will have proved costly in the first few months of 1984 as the UK stock market has risen strongly.

The pension funds increased substantially their commitment to conventional Government stocks and to index-linked Government stocks which have yielded the lowest return of any category of asset in the last 18 months.

Over the past two years several pension fund trustees have shown an increasing willingness to change their fund managers

U.S. interest rates 'will remain high this year'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

U.S. INTEREST rates will remain relatively high and the dollar will consequently fall only slowly this year, says Lloyds Bank in its latest International Financial Outlook published today.

The group's economic adviser Mr Christopher Johnson calculates that a fall of 20 per cent in the dollar would be needed to bring the U.S. current account of the balance of payments back into balance, compared with the expected deficit of about \$100bn this year.

He says that if investment contin-

ues to flow into the U.S. the current account might well remain in deficit.

Mr Johnson expects the pressure on interest rates to be maintained as the Federal Reserve Board tries to hold to its monetary targets and as corporate demand for borrowing rises.

He says: "High interest rates will act as a brake on the hectic pace of the recovery as well as moderating and from time to time reversing the fall in the dollar exchange rate."

He expects a fall of about 7 per

cent in the dollar's rate against a trade-weighted basket of other currencies during this year.

The broker Laing and Crutchshank in its International Economic Review, also out today, agrees that interest rates will remain firm in the U.S. this year, but that rates in other countries may fall.


It says that U.S. interest rates will fluctuate around current levels for about a year before following European and Japanese rates downwards.

The broker adds: "Action on the U.S. budget deficit would enable U.S. interest rates to follow world interest rates down in 1985, rather than leave them up as currently expected. The dollar's potential depreciation will be absorbed by a widening of interest rate differentials as Japanese and continental European rates decline by 1 to 2 per cent over the next 12 months or so."

The same view is broadly endorsed by the broker Wood Mackenzie.

DELTA

ATLANTA & 90 USA CITIES



Only Delta Air Lines flies nonstop to Atlanta and on to over 90 cities in the continental U.S.A.

Our nonstops from London to Atlanta, and Frankfurt to Atlanta, are Wide-Ridg Lockheed L-1011 TriStars powered by Rolls-Royce engines. You enjoy superb international dining and in-flight entertainment.


Famed personal service

Delta carries more passengers in the continental U.S. than any other airline. Yet for the past nine years we've had the fewest complaints, per 100,000 passengers boarded, of any major airline, according to the latest U.S. government records. All thanks to 35,000 Delta professionals. That's the Delta Spirit™

Flights from New York, Boston

Delta also has frequent daily service from the New York and Boston gateways to cities across the South, including Dallas/Ft. Worth, Houston, New Orleans. Plus Florida resorts such as Ft. Lauderdale, Orlando (home of EPCOT Center/Walt Disney World) and Tampa/St. Pete.


For reservations, call your Travel Agent. Or call Delta in London on (01) 668-0935 or (01) 668-9135. Or call Delta in Frankfurt on (061) 23 30 30. Delta Ticket Offices are at 140 Regent Street, London, W1R 6AT and Friedenstrasse 7, 6000 Frankfurt/Main. Schedules are from London and Frankfurt and are subject to change without notice.



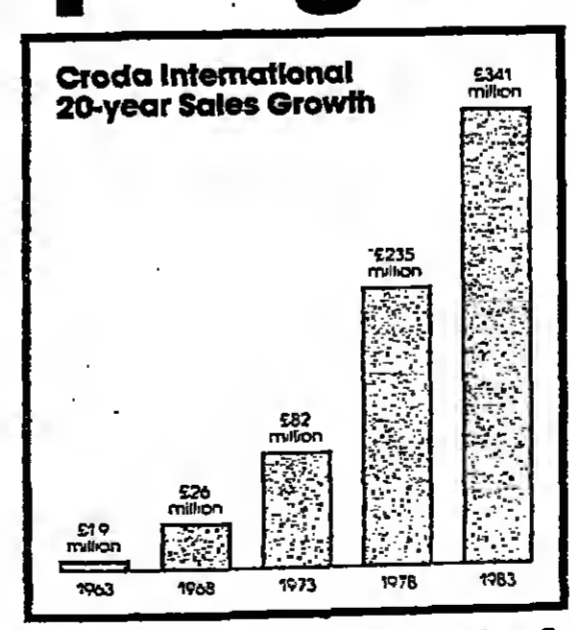
DELTA. THE AIRLINE RUN BY PROFESSIONALS.

THAT'S THE DELTA SPIRIT™

Consumers recognise these brands



You'll recognise this pedigree



Year	Sales (million)
1963	51.9
1968	52.6
1973	58.2
1978	123.5
1983	534.1

For many years, Croda International has been the manufacturing power behind a host of household products in the food and toiletries industry.

It is very likely that the soap you used in the shower this morning or the honey you spread on your breakfast toast were Croda Products.

It is also very possible that your favourite restaurant uses Croda Products in its kitchen.

Croda Companies have operated in these areas with considerable success, providing a high standard of service and quality aimed to meet the most demanding customer specifications.

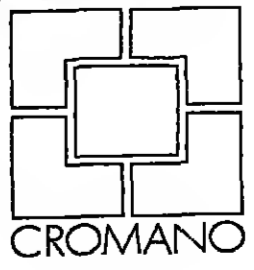
In order to consolidate these activities in the highly competitive environment of consumer marketing, Croda International is bringing these companies together under the banner of Cromano Consumer Products.

This means that The Standard Soap Company, already the largest independent contract producer of soap and toiletries in Europe can further develop its high reputation for design and product creativity.

Manley Ratcliffe, Europe's major honey packer, supplies many discerning High Street Multiples with private-label honey. The Ratcliffe range of speciality foods also benefits from the Group's links with Richardson Foods of Canada, manufacturers of quality mayonnaise and salad dressings.

London Oil Medina and Supache Catering Services further extend the new Cromano Group's activities by distributing a range of specialised oils and fats to the catering industry.

In areas where design, quality, service and competitiveness are paramount for success, Cromano is well placed to draw upon the technological expertise of Croda International throughout the 1980s and beyond.



CROMANO

Cromano Consumer Products Ltd
Cowick Hall Snaith, Goole North Humberside DN14 9AA Telephone (0405) 860551 Telex 57601

TECHNOLOGY

COMPUTER REVIVES FLAGGING FOOTWEAR INDUSTRY

Shoe makers at last on the right track

BY ANTHONY MORETON AND PETER MARSH

"WE ARE beginning to see technological advances which could close much of the cost-gap between ourselves and the lowest producing countries of the Far East."

The speaker is Mr Graham Butlin, director of SATRA, the Trades Research Association. He is talking of the impact of microcomputers in an industry which, outside Italy, has been in decline for almost two decades, caused by a rising tide of cheap shoes which flooded the industrial West from countries such as South Korea, Taiwan, China, Hong Kong, Macao, Indonesia, India and Pakistan—and, more recently, Brazil and Portugal.

The problems facing the shoe industry and its research associations are those confronting other industries serving the textile industry. They have had to come to terms with a rapidly changing technology at a time when their client industries have been unable to fund the necessary changes as a result of industrial decline.

Cheap imports, often developed with the very latest technology, have played a great part in the decline of the shoe industry. They have had to come to terms with a rapidly changing technology at a time when their client industries have been unable to fund the necessary changes as a result of industrial decline.

These industries, and their research associations, have however come to terms with both changed needs and changed means of financing their activities. Mr Butlin could quite easily be talking about his fellow textile associations when he sees the gap diminishing between the UK and the Far East.

"As recently as 1975 we held a conference at which no mention was made of computers. But the whole scene has changed dramatically in the last few years. Computers have been developed in such a way that they can bring enormous gains to industry. We have 20 or so here at Satra, not just for our own use as a research organisation but for use on the factory floor."

"The system has been taken by the British Shoe Corporation in Northampton and two other large manufacturers want us to build one for them. In addition, the commercial applications are being discussed with other co-operators."

The development of microprocessors is a good example of the way in which Satra has changed the emphasis of its work to meet the needs of the times.

The association was set up in London in the aftermath of the first world war and moved to Kettering to be nearer the industry, then very much based in the Northamptonshire countryside, in the middle 1930s.

It was probably the first of its kind in the world dealing with research into the footwear industry and remains, according to Mr Butlin, "pre-eminent in our field." It has a budget of £1.8m and a staff of 155 compared with 23 in its German equivalent and 130 in a French association that covers both leather and footwear.

In Italy, which has the largest shoe industry in the Western world, there is no research association at all though the Italians have recently called on Satra to help set one up.

Satra's policy has been clearly defined as improving the competitiveness of companies in high-labour-cost countries. Its base is, naturally, the UK though it pays special attention to Europe. It also has links with research associations in eight other countries and undertakes work for some 20 high-cost countries.

Attracting members from allied trades, such as ICI, Marks and Spencer, Hepworth, J & F Coates and Beckett & Colman, which pay on the basis of their turnover in the footwear industry, has helped ease the problem as has the growth of overseas members, which now account for half the 900-plus members.

Other main sources of income come from the UK Government through shared contracts and from selling its material—and product-evaluation work.

Mr Butlin says "there is no area of work where we were not active 25 years ago. But now, inevitably, is different. The association is attempting to find a way to carry out what he describes as "true British pragmatic fashion." One process was undertaken by the use of a kettle he had bought for a wedding present and a hair dryer.

"In those days we were essentially looking at speeding the process of shoe production and a vital part was heat-setting the shape into the leather rather than achieving it on the last. For this we won a Queen's Award to Industry for technical innovation."

"Later on we paid more attention to an evaluation of the whole shoe rather than the materials. We were pushed very hard in this direction by Marks and Spencer and as a result set up a shoe engineering department which looked at what was happening to shoes. We took a world lead in this field which we still have."



Satra track at work in British Shoe Corporation's Northampton factory. Computers at last are making an impact on the industry

BRITAIN'S shoe factories could cut costs with an automated system for channelling leather between sewing machines devised at the Shoe and Allied Trade Research Association in Kettering.

The association, which spends £1.2m a year on research, has installed one of the systems at the Northampton factory of the British Shoe Corporation.

Over the next few months, two more shoe plants are due to take delivery of similar hardware, called Satratrack. The association is attempting to find a company that would take over sales of the system. According to SATRA, a commercial version of the equipment that links up 40 sewing machines would cost about £40,000.

Each of which travels along the top of the two conveyors. Each basket has on its side a label which contains a bar code that a laser can read. The label is similar to that found on supermarket goods for scanning by a laser at the check-out desk.

Before it starts its journey, the basket passes to a device that reads the code. The information is analysed by an Apple computer that works out

to which machining station the container should travel.

The basket then starts its journey on the conveyor. When it reaches the relevant machining station, a mechanical arm (activated by a control message from the computer) swings out to divert the container to a point in front of the machine operator.

When he or she has finished the stitching job, the operator puts the basket on the lower of the two conveyors. This sends it back to the reading device, where the computer again checks on the progress of the work and directs the basket to the next station.

In other work at SATRA, engineers are collaborating with Hull University in a project to bring automation to the final stage of shoe-making.

Testing
Marconi initiative in test market

MARCONI Avionics has decided to step up its efforts in the printed board testing market with a range of automated equipment to be officially shown tomorrow at the Birmingham Exhibition Centre.

The company has invested £1m a year on such equipment development and has now launched Orion. It was four years ago that Marconi decided to sell a product which had wider appeal than its large custom test systems such as for the Tornado. This was the compact Alpha range which runs at sales of £1m.

The ATE division broadened the range of components it could test and decided to aim at all sizes of potential customers. Equipment starts at \$45,000 up to £130,000 in the Orion range.

Already the company has received two orders, one prior to its launch. One, likely to be worth more than £1m, is for British Aerospace but no details have yet been given. The other order was placed by Control Systems at Herne Bay in Kent which spent five weeks testing Orion for Marconi.

Control Systems uses Orion for production testing and test program development. It said that Marconi's £250 machine, the smallest in the range, had managed to find more than 90 per cent of faults on printed circuit boards.

Expanded circuit board testing can be carried out automatically in two ways: functional and in-circuit testing. Functional tests try out the circuit board by applying signals which may be digital or analogue and wait for the expected response. In-circuit testing searches for components in the wrong place or of the wrong value.

Machining
Flexible lathes

THE LATEST machine from Colchester Lathe Company is able, in one set-up, to produce a variety of shapes and sizes of component by applying boring, milling, drilling and tapping tools.

The CNC 650 is available in chucking and universal forms, both of which are offered with integrated robot, power driven tools, bar feed and other options.

A standard feature is the 16 station rapid indexing tool turret which can change station in 0.75 second—complex multi-process jobs can be performed with the minimum of down-time.

Also standard is a FAME 6TB controller which provides such facilities as tool tip radius compensation, programming direct from drawing dimensions, automatic contour roughing cycles and constant surface speed. A small screen assists set-up, showing tool path contour at pre-selected scales.

Additional integrated loading conveyor accommodates 14 components which are automatically picked up by a robot and placed in the chuck. Multiple storage of programs allow rapid change of component type. More on 0266 865161.

Expanding gases

AN INVESTMENT of £5m to supply the increased market for liquid oxygen and liquid nitrogen has been made by Air Products. The company's plant ready late next year will produce 200 tonnes of gases a year.

CONTRACTS AND TENDERS

Companhia Vale do Rio Doce
Companhia Aberta

COMPANHIA VALE DO RIO DOCE BRAZIL
CARAJAS IRON ORE PROJECT
INVITATION TO BID No CA-024
CONVEYOR BELTS

CVRD—Companhia Vale do Rio Doce, will purchase 5,992 metres of Conveyor Belts of the Steel Cable Type through International Competitive Bidding. CVRD received a loan from the International Bank for Reconstruction and Development (World Bank), towards the cost of Carajas Iron Ore Project and intends to apply the proceeds of this loan to eligible payments under the Contract for which this invitation to bid is issued.

Participation in this bid is limited to Suppliers established in all member countries of the World Bank, as well as in Taiwan and Switzerland.

The instructions, specifications and forms which comprise the Bidding Documents will be available upon a non-refundable payment of US\$100 (one hundred dollars) or the equivalent in other currencies, at the following address:

COMPANHIA VALE DO RIO DOCE—CVRD
Superintendência de Compras e Material—SUMAT
Rua Santa Luzia, 651—31° andar
CEP—20.030—Rio de Janeiro—RJ Brasil
Telex (021) 22265, (021) 21975

Sealed bids will be received at the above mentioned address, until June 28, 1984, at 2:00 pm, Rio de Janeiro time.

Each bid shall be accompanied by a Bid Bond for the amount of U.S.\$30,000 (Thirty Thousand Dollars) or the equivalent in other currencies. Bid for partial quantities of Conveyor Belts shall be accompanied by Bid Bond for proportional amount.

Rio de Janeiro, April 30, 1984
Purchases and Material Superintendency

SUDAN RAILWAYS
CONTRACT No. 5572
SUPPLY OF 2 (TWO)
ELECTRIC TYRE HEATERS

The Controller at Khartoum, Sudan Railways, invites tenders for the supply of the above.

Details and specifications can be obtained from:
Sudan Government Purchasing Agent,
3-5 Cleveland Row,
LONDON SW1A 1DD
at a cost of £2.50 by cheque or £3.00 cash only, made payable to Sudan Government Purchasing Agent.

Closing date fixed for acceptance of tenders in offices of:
Controller at Khartoum,
Sudan Railways,
P.O. Box No. 65,
Adaba,
SUDAN
on Tuesday, 31st May, 1984 at 12:00 hours noon.

ENTE NAZIONALE PER L'ENERGIA ELETTRICA (ENEL)
U.S. \$100,000,000
Floating Rate Debentures due 1987
Convertible at the holders' option into
9 1/2% Fixed Rate Debentures due 1995
Guaranteed by the Republic of Italy

In accordance with the provisions of the Debentures, notice is hereby given that for the six month interest period from 30th April, 1984 to 31st October, 1984, the Debentures will carry an Interest Rate of 11 1/2% per cent per annum and that the interest payable on the relevant Interest Payment Date, 31st October, 1984 against Coupon No. 8 will be U.S. \$590.37.

The Sumitomo Bank, Limited
Agent Bank

LEGAL NOTICE

IN THE MATTER OF THE TRAVEL EXPENSE COMPANIES LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1948.

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being wound up, are required, on or before the 15th day of June, 1984 to send in their full list of claims and particulars of their debts or claims, and the names and addresses of the creditors (if any), to the undersigned Solicitor, Messrs S. K. SINGLA & Co., Chartered Accountants of 42, Alexander Avenue, Harrow, Middlesex, HA2 5SE, the Liquidator of the said Company, and if so required by notice, in person or by their Solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 15th day of April, 1984.
S. K. SINGLA, F.C.A.,
Liquidator.

N.B.—The above notice is purely formal as all creditors have been paid or will be paid in full.

COMPANY NOTICE

BANQUE NATIONALE DE PARIS
Floating Rate Note issue of U.S. \$250 million
January 1980/88

The rate of interest applicable for the three month period beginning April 30 1984 and per the reference agent is 11 1/2% annually.

PUBLIC NOTICE

THE SCOTTISH AGRICULTURAL SECURITIES CORPORATION P.L.C.
7 1/2% Debenture Stock 1980/82

Notice is hereby given that the REGISTERED OFFICE of the CORPORATION'S debenture stock will be CLOSED for TRANSFER after REGISTRATION from 18th to 31st May 1984, both days inclusive.

Sy Order of the Board,
H. J. MCTURK, Secretary,
63 Palmerston Road,
Edinburgh EH12 5BR, 30th April 1984

COMPANY NOTICES

C N T 82/90 DOLL US 175 MILLION FR NOTES

For six months, April 24, 1984 to October 23, 1984 the new rate has been fixed at 11.50% per annum.

The interest due on October 24, 1984 against coupon number 5 will be Doll US 584.58 and has been computed on the actual number of days elapsed (183) divided by 360.

The principal paying agent
SOCIETE GENERALE ALSACIENNE DE BANQUE LUXEMBOURG BRANCH

TENDERS FOR GREATER LONDON BILLS

1. The Greater London Council hereby gives notice that tenders will be received from 10.00 a.m. on Friday, 27th May, 1984 to 12.00 noon on Friday, 27th May, 1984 for the issue in conformity with the provisions of the Council's Financial Regulations (1983) of the amount of £25,000,000. The bills will be in the amount of £2,000,000 each and will be denominated in £100,000, £50,000, £25,000, £10,000 and £5,000.

2. The bills will be issued and sold at 10.00 a.m. on Friday, 27th May, 1984, and will be denominated in £100,000, £50,000, £25,000, £10,000 and £5,000.

3. Each tender must be accompanied by a copy of the tender form and must specify the amount of the tender and the rate of interest which will be offered on the bills.

4. The bills will be issued through a London Bank, to be named by the Council, and the tender forms and other documents may be obtained from the Council's Office at the City Hall, 64 Abchurch Lane, London EC4A 3DF.

5. The right of rejecting any tender reserves the Council.

J. E. G. CROCKFORD,
Director of Finance.

The County Hall,
London EC1A 3DF,
30th April, 1984.

BRITANNIA GROUP OF UNIT TRUSTS LIMITED
BRITANNIA JAPAN PERFORMANCE

MEETING OF UNITHOLDERS ON 16th APRIL 1984

At the above meeting of unitholders held to consider proposals for amendments to the Trust Deed of the Trust, the following resolutions were passed:

Resolution No. 1. 98.8% of votes cast. Resignation of Mr. J. E. G. CROCKFORD as Director.

Resolution No. 2. 0.8% of votes cast. Resignation of Mr. J. E. G. CROCKFORD as Director.

Resolution No. 3. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 4. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 5. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 6. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 7. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 8. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 9. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 10. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 11. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 12. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 13. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 14. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 15. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 16. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 17. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 18. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 19. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

Resolution No. 20. 98.8% of votes cast. Mr. J. E. G. CROCKFORD's resignation was accepted.

ROBECO NV

At the Annual General Meeting of Robeco NV, held on 29th March 1984, the following resolutions were passed:

1. The Board of Directors is authorised to amend the Articles of Association and to issue new shares of the value of 100,000,000 Dutch Guilders.

2. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

3. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

4. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

5. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

6. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

7. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

8. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

9. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

10. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

11. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

12. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

13. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

14. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

15. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

16. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

17. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

18. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

19. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

20. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

ROLINCO NV

At the Extraordinary Meeting for shareholders of Rolinco NV, held on 29th March 1984, the following resolutions were passed:

1. The Board of Directors is authorised to amend the Articles of Association and to issue new shares of the value of 100,000,000 Dutch Guilders.

2. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

3. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

4. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

5. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

6. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

7. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

8. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

9. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

10. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

11. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

12. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

13. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

14. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

15. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

16. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

17. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

18. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

19. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

20. The Board of Directors is authorised to issue new shares of the value of 100,000,000 Dutch Guilders.

SNCF
U.S. \$150,000,000
Société Nationale des Chemins de Fer Français
Floating Rate Notes due 1988
and Warrants to Purchase
U.S. \$150,000,000
14 1/2% Bonds due April 28, 1990

For the three months 30 April 1984 to 30 July 1984

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 11 1/2% per cent and that the interest payable on the relevant interest payment date, 30 July 1984 against Coupon No 9 will be U.S. \$27.96 per U.S. \$1,000 Note and U.S. \$279.64 per U.S. \$10,000 Note

Agent Bank
Morgan Guaranty Trust Company of New York, London

TELEPHONE
01-246 8086
for FT
INTERNATIONAL
MARKET REPORTS

* Including Wall St, Tokyo, Sydney and Hong Kong
* Updated twice daily to include opening Wall St advice

John Little

ART GALLERIES

LIMLEY GALLERY, 24 Devon St. W. (1982-1984), Chelsea, Droypts and Grosvenor, UCL 16 Mar.

CLASSIFIED ADVERTISEMENT RATES

	Per line Minimum 3 lines	Single column cm Minimum 3 cm.
Commercial and Industrial Property	8.50	33.00
Residential Property	7.00	25.00
Appointments	10.00	34.50
Business, Investment Opportunities, Business for Sale/Wanted	9.50	33.00
Personal	7.50	28.00
Motor Cars	7.50	25.00
Hotels and Travel	7.50	25.00
Contracts and Tenders	9.50	33.00
Book Publishers	—	net 16.00

Premium positions available — \$8.00 per single column cm extra
For further details apply to:
Classified Advertisement Manager
Financial Times, 10 Cannon Street, EC4A 3BY

A new multi-client study now available from Battelle-Frankfurt

SENSORS IN MANUFACTURING AND PROCESS TECHNOLOGY

Market Prospects, Applications, and Technology Trends in the 1980s

The most comprehensive study ever released on sensors in manufacturing and process technology

Price: DM 18,000

Contact: Mr R. Siebrasse, Battelle Institute Ltd, 15 Hanover Square, London W1R 9AJ, England. Telephone: 01-493 0184. Telex: 23773.

Battelle

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Robert Cottrell begins a two part report on Hong Kong's major banking group

HONG KONG is eight mid-way between being one of the world's great international financial cities, and being a company town.

a 51 per cent stake in Marine Midland Bank, the 13th largest bank in the U.S. and 61 per cent of Hang Seng Bank, the second-largest bank in Hong Kong after the HSBC parent company itself.

allows banks to maintain secret reserves topped up by undischarged transfers from earnings before a published profit is struck.

within the Territory. The bank crowned that era with its acquisition of Marine Midland — and would have gone on to buy Royal Bank of Scotland, Britain's fifth-biggest bank, if regulators had not blocked the bid.

and worries about the Territory's uncertain future began to bite. Earlier this year Jardine, Matheson, a company even longer-established in Hong Kong than HSBC, decided to move its legal domicile to Bermuda, rather than risk the uncertainty associated with China's planned resumption of Hong Kong in 1997.

"We are a prisoner of our history," says one executive. The past few years, however, have seen management grapple with the problems of HSBC essentially outgrowing its home base — becoming a world-sized bank in a city-sized domestic market. It is now an international bank with Royal Bank of Scotland, it would have been a truly global one.

But HSBC has managed to grow — in America, in Hong Kong, in merchant banking — without fundamentally altering the character of its basic retail banking base. It has not taken subsidiaries "by the scruff of the neck," but has established a decentralised structure which it likes to call a "federation of banks."

Management abstracts

New business development. D. A. Littler and R. C. Sweating in Management Decision (UK), Vol 21 No 3.

Using the case of a commodity feed stock producer (a multinational subsidiary), describes the major management tasks involved in devising a strategy for developing new products and markets. Argues that success depends heavily on a commitment to plan well in advance before existing products and markets begin to decline, and that responsibility for planning and managing new business requires entrepreneurial skills, and the ability to innovate and establish sound working relationships with people in the parent company.

Equal Pay. P. Lowry and D. Wainwright in Personnel Management (UK), Sept. 83.

The Chairman of the Advisory Conciliation & Arbitration Service explains the procedure for dealing with complaints based on the Equal Pay Act that came into force early this year, and the roles that "independent experts" and ACAS will play. The following article argues that the amendments are likely to disrupt pay differentials and raise industrial relations issues; it examines what employers can do to establish sound working relationships with people in the parent company.

How to use consultants. A. P. Kakabadse in International Journal of Manpower (UK), Vol 4 No 1.

Identifies four phases in the consultancy process: entry, intervention in which the consultant "maps out" the client's situation in order to make a diagnosis, evaluation by both parties of the results of the intervention and disengagement; comments on the ethics of assignments, on consultant work involving the "organisation development" approach, and on tactical and strategic assignments; provides and comments extensively on a questionnaire checklist to help a client use a consultant effectively.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £3 each (including VAT and p+p cash with order) from Anbar, PO Box 13, Wembley HA9 8DJ.

The 'establishment' faces a groundswell of change

THE HONG KONG and Shanghai Banking Corporation holds a position more analogous to that of the Anglican Church than to that of, say Barclays Bank, in Britain. It is the establishment at work.

Passers-by rub the feet of HSBC's great bronze lions, for good luck. The lions are temporarily at bay in a public park, while HSBC rebuilds its group headquarters. The building will be one of the most magnificent corporate headquarters in the world — and, at HK\$50m, not including site value, the most expensive. From it, HSBC reaches out through branches and sub-branches and automatic teller-machines to every neighbourhood industrial backstreet and housing estate in Hong Kong. Locally it has deposits from 3.5m people.

In the aptly-titled photograph prefacing his chairman's statement in HSBC annual reports, Michael Sandberg smiles the smile of one of the cleverest, most successful, and reputedly, highest-paid, bankers in the world. Succeeding pages are bright with multicoloured parabolic curves showing the growth of recent years.

corporate planning, calls it a "yeasting effect." The double-digit growth achieved by Hong Kong and other regional economies during most of the 1970s, says Asher, "gives you opportunities which you don't have in a static market."

It gave HSBC, for instance, the opportunity to start a merchant bank in 1973 which had total assets by year end 1983 of HK\$25bn. The merchant bank, Wardley, is well on its way now to becoming a global institution in its own right, with major affiliates in Australia, Singapore and London. Wardley London is the former Antony Gibbs, whose capital base was last year boosted by HSBC from £18m to £40m.

The "yeasting effect" gave HSBC the firepower for its Marine Midland and Royal Bank of Scotland bids; it gave HSBC the enthusiasm to embark upon a magnificent new headquarters building. The HSBC was a far from passive beneficiary of Hong Kong's economic boom. It led the branch-banking revolution which accelerated Hong Kong's growth by mobilising private savings for reinvestment in business and commerce. In 1961, HSBC had 18 branches in 1971, 68; and in 1981, 250. HSBC also had the good fortune to rescue the Hang Seng Bank from a bankruptcy in 1985. It acquired 51 per cent of Hang Seng's equity, and the loyalty of Hong Kong's traditional Chinese client-base. Hang Seng grew from three branches in

1961; to 17 in 1971; to 45 in 1981. HSBC was founded in 1865 by local merchants to finance trade within the region — a core business of which it never lost sight. But it also became banker to the industrial sector, which burgeoned in Hong Kong after the Korean wartime embargo on trade with China. HSBC came to pride itself on its ability to recognise a man with prospects, and lend on a no-nonsense, no-delay basis the money needed for trade finance or capital investment. HSBC itself took equity stakes in trade-related businesses: the shipping line built up by Sir Y. K. Pao, helped by HSBC loans; the airline, Cathay Pacific.

The attractions of domestic and regional lending, right through the 1970s, had the incidental effect of keeping HSBC out of the herd-movement towards indiscriminate sovereign lending, the aftermath of which is now hurting many large banks. "It isn't that we were so dam clever about sovereign lending," says one HSBC executive. "It's just that we had better things to do with the money."

As an example of how profitable retail banking in Hong Kong can be, Hang Seng Bank in 1982 returned a profit after tax equal to 1.7 per cent of total assets, roughly twice the profitability of a strong U.S. commercial bank. Hang Seng's real profit was almost certainly higher, since the published figure is net of transfers to secret reserves. Retail banking in Hong Kong emerged as such a profitable business not least because banks could virtually fix their own consensus margins. Most borrowers in industry and commerce were small companies or individuals, happy with an overdraft facility priced by the bank over its own prime rate. On retail deposits, meanwhile, Hong Kong banks agree among themselves a ceiling on interest rates which they are prepared to pay. The cartel was set up 20 years ago to avoid runs of the kind which destabilised the Hang Seng and other local banks, which had been competing for deposits by bidding up rates. Ever since then, deposit and prime lending rates in Hong Kong have been essentially what the HSBC, in consultation with Chartered Bank and Bank of China, says they are.

Over the last two years, however, HSBC profits have been flattening out, and the indications are that margins are likely to come under continuing pressure. The linking of the Hong Kong dollar to the U.S. dollar last October is likely to accelerate the fragmentation of

the interest-rate cartel, by providing an unregulated "parallel market" in U.S. dollar deposits. Corporate borrowers, meanwhile, learnt during the recent property boom how to drive down credit costs, favouring loans priced over interbank rates to those priced over bank prime. A market in commercial paper began developing in Hong Kong last year, representing a channel of competitive credit to a few blue-chip names.

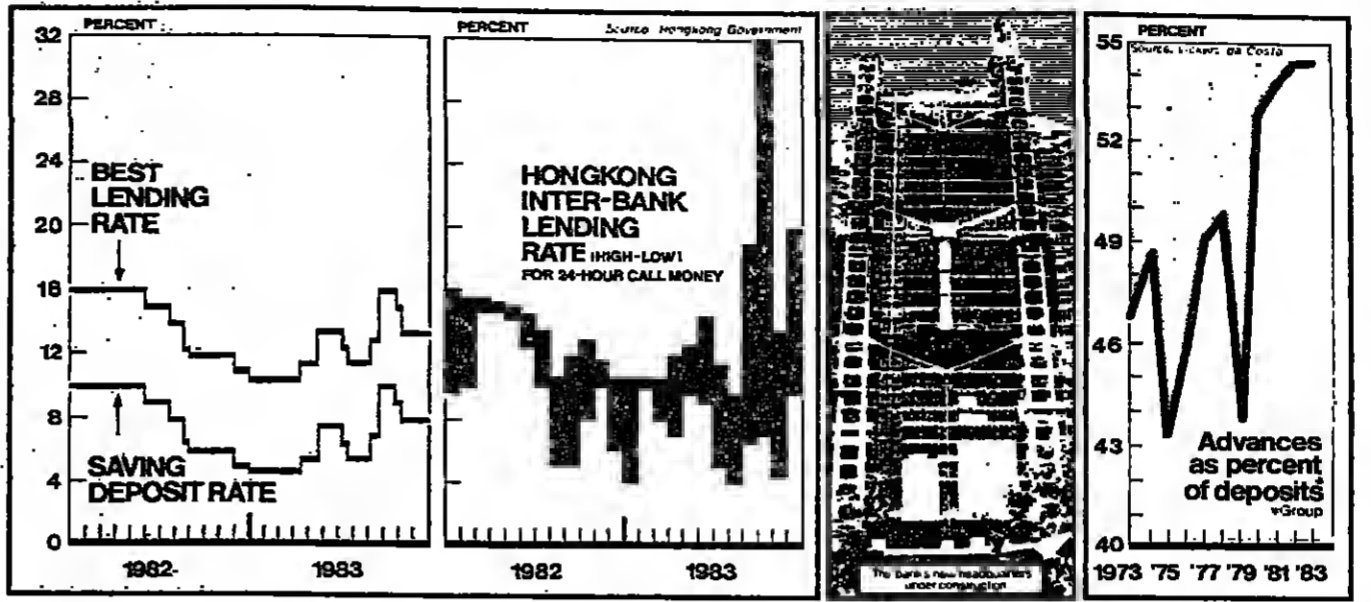
China's new-found enthusiasm for capitalist commerce, has been selling hard its deposits and loan services in Hong Kong. It has a network of 259 local branches, against 382 in the Hang Seng/HSBC grouping, and is the territory's second-largest banking force. BoC can look forward to increasing custom from the current wave of expansion by Peking-owned companies investing in and trading with Hong Kong.

During 1982, HSBC profits rose 1 per cent; in 1983, 5.7 per cent in Hong Kong dollar terms, equivalent to an 11 per cent drop in U.S. dollar terms, at year-end exchange rates, due to the depreciation of the Hong Kong dollar during the year. The damage was done not just by tighter operating margins but also by provisions against bad loans made during the 1978-81 property boom. HSBC's group exposure to Carrian, the largest and most spectacular local property bankruptcy, was

probably about HK\$1.2bn, against which the group may have emerged with realisable security of around HK\$600m. The damage to HSBC's reputation, particularly for its patronage of Carrian, was in some bankers' eyes as bad as that to its balance sheet.

Set against these harder times on home base, and the political uncertainties associated with Hong Kong's return to China in 1997, the Marine Midland acquisition was a master-stroke for HSBC. Its asset-base has been diversified, while Marine Midland's own profits recovery has been magnified in Hong Kong dollar terms by exchange translation gains against the U.S. dollar. HSBC's objective seems clear enough: the question now is whether circumstances will still permit HSBC to achieve it.

A further article on HSBC and on Marine Midland will appear on Wednesday.



Branch-banking revolution

The "yeasting effect" gave HSBC the firepower for its Marine Midland and Royal Bank of Scotland bids; it gave HSBC the enthusiasm to embark upon a magnificent new headquarters building. The HSBC was a far from passive beneficiary of Hong Kong's economic boom. It led the branch-banking revolution which accelerated Hong Kong's growth by mobilising private savings for reinvestment in business and commerce.

Sluggish loan demand

The slowdown of Hong Kong's economy, particularly in respect of capital investment, has meant that loan demand over the past two years has been increasingly sluggish. Retail banking competition, meanwhile, has been intensifying, led by the Peking-owned Bank of China (BoC).

U.S. \$125,000,000. The First Canadian Bank Bank of Montreal. Floating Rate Debentures, Series 6, Due 1991. (Subordinated to deposits and other liabilities) For the three months 30th April, 1984 to 31st October, 1984.

MICROGEN HOLDINGS PLC (Incorporated in England under the Companies Acts 1948 to 1980 No. 1602662). SHARE CAPITAL: Issued and fully paid £ 347,171. Application has been made to the Council of The Stock Exchange for the whole of the issued Ordinary Share capital of Microgen Holdings PLC to be admitted to the Official List.

Hispano Americano International Limited. U.S. \$ 100,000,000. Guaranteed Floating Rate Notes due 1995. Guaranteed by Banco Hispano Americano, S. A. In accordance with the provisions of the Notes notice is hereby given that for the six months period from April 24, 1984 to October 24, 1984 the Notes will carry an interest rate of 11 1/2% per annum with a coupon amount of U.S. \$ 584.58.

Weekly net asset value. Tokyo Pacific Holdings (Seaboard) N.V. on 23rd April 1984, U.S. \$138.63. Listed on the Amsterdam Stock Exchange. Information: Pierson, Halding & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

Kingdom of Sweden. U.S. \$200,000,000. 12 3/8 per cent. Bonds due 1989. Swiss Bank Corporation International Limited. Algemeine Bank Nederland N.V., Credit Suisse First Boston Limited, Dresdner Bank Aktiengesellschaft, Merrill Lynch Capital Markets, Morgan Guaranty Ltd, Orion Royal Bank Limited, Union Bank of Switzerland (Securities) Limited, Post-och Kreditbanken, PKbanken, Svenska Handelsbanken Group.

UNLIKE OTHER HOTELS, OUR ROOMS DON'T MAKE YOU FEEL LIKE YOU'RE IN ONE OF THESE. At Sheraton Towers, our rooms are the largest of any Brussels hotel. Their luxury furnishings mean a businessman can really relax. Call our London office at 01. 638.64.11 for reservations. We guarantee you a big comfortable room. Sheraton Towers Brussels-Sheraton Hotel & Place Rogier, 3, 1000 BRUSSELS, BELGIUM.

HIGH PLAINS OIL CORPORATION will hold an information meeting on Thursday May 3rd, 1984 at Armourers Hall 81 Coleman Street London EC2 to begin at 10.30 a.m.

This advertisement complies with the requirements of the Council of The Stock Exchange.



U.S.\$200,000,000

Bankers Trust International Capital N.V.
(Incorporated in the Netherlands Antilles)

Guaranteed Floating Rate Subordinated Notes Due 1996

Payment of Principal and Interest Guaranteed on a Subordinated Basis by

Bankers Trust New York Corporation
(Incorporated in the State of New York, U.S.A.)

The following have agreed to purchase the Notes:

- Bankers Trust International Limited
- Credit Commercial de France
- Credit Suisse First Boston Limited
- Lehman Brothers Kuhn Loeb International, Inc.

- Samuel Montagu & Co. Limited
- Algemene Bank Nederland N.V.
- Bank of Tokyo International Limited
- Banque Nationale de Paris
- Deutsche Bank Aktiengesellschaft
- IBJ International Limited
- LTCB International Limited
- Morgan Guaranty Ltd
- Nomura International Limited
- Saudi International Bank
- Al-Bank Al-Saudi Al-Ahram Limited
- Sumitomo Finance International
- Union Bank of Switzerland (Securities) Limited

- S. G. Warburg & Co. Ltd.
- Arab Banking Corporation (ABC)
- Banque Indosuez
- Commerzbank Aktiengesellschaft
- Dresdner Bank Aktiengesellschaft
- Lloyds Bank International Limited
- Merrill Lynch Capital Markets
- Nippon Credit International (HK) Ltd.
- Orion Royal Bank Limited
- Société Générale de Banque S.A.
- Swiss Bank Corporation International Limited
- Yasuda Trust Europe Limited

The Notes of U.S.\$10,000 each, constituting the above issue, issued at 100%, have been admitted to the Official List of The Stock Exchange, subject only to the issue of the temporary global note. Interest will be payable quarterly in February, May, August and November, the first such payment being due in August 1984. Particulars relating to Bankers Trust International Capital N.V., Bankers Trust New York Corporation and the Notes are available from Extel Statistical Services Limited and may be obtained during normal business hours up to and including 10th May, 1984 from:

CAZENOVE & CO.,
12 Tokenhouse Yard, London EC2R 7AN

27th April, 1984

BUILDING CONTRACTS

CONSTRUCTION CONTRACTS

£10m Exeter shopping centre

RUSH & TOMPKINS has started work on a £10m shopping and leisure complex in the centre of Exeter. The centre is being built on a seven-acre site close to St Thomas Station. The property development arm of Rush & Tompkins is managing the scheme in association with other Rush & Tompkins companies. They will undertake all building and civil engineering works on the site, as well as the management of the leisure facilities, on its completion in April 1986. The complex consists of four main elements: the leisure centre, a retail store for J. Sainsbury, a large car park and public library, and refurbishment of the grade two listed St Thomas Station buildings. Completion is scheduled for April 1986.

The road will cross Griffin Lane with a three-span bridge. Side roads, two underbridges and a cattle creep are also included in the contract.

to replace sewers in Rensley Street and Armatdale Street/Ozburn Drive, Glasgow. Work has begun on a £22.179 contract at Motherwell Food Park, phase three development for the Scottish Development Agency.

Contracts totalling £2.8m have recently been awarded to Kendrick Construction. The largest is from the City of Birmingham for an envelope scheme worth £1.075m. The contract period is 44 weeks. Other work includes: a forensic science laboratory, also in Birmingham, for the Home Office. Contract period 90 weeks. A new pumped air main at E.M. Frison, Gortree, also for the Home Office. Contract value £179,000. And the fitting out of the Crown Centre library and town hall, Stourbridge, for Dudley Metropolitan Borough Council. Contract value £700,000.

COSTAIN CONSTRUCTION has won a £3.2m contract to fit out and complete a J. Sainsbury supermarket in Keighley, Yorkshire. The contract also includes completion of ancillary accommodation, partial fitting out of six sub-let shop-units, and various ancillary works outside the buildings. The 32-week contract is due for completion in October.

ALLAN H. WILLIAMS has been awarded an order worth £340,000 for replacement windows at City House, Maid Marion Way, Nottingham. The refurbishment comprises stripping out the existing windows and replacing them with bronze anodised composite windows comprising bottom hung ventilators, fixed lights and 700 sq metres of bronze aluminium insulated panels. There are also 890 sq metres of bronze solar controlled, double glazed units. Town and City Properties are developing City House in conjunction with Nottingham City Council and Plessey Communications Systems.

WIMPEY CONSTRUCTION (UK) has won a £4.2m design and build contract for a production plant at British Steel Corporation's Shotton Works in Deeside. The steel-framed building will incorporate specialised reinforced concrete foundations to accommodate a large dual-purpose coil coating line costing £30m. The new line will be built alongside, and as an addition to the No. 2 Coating Complex opened in 1978, and will produce both "Galvalume" hot dipped galvanised steel and "Galvalume," an aluminium-zinc coated product, new to BSC.

NORWEST HOLST has been awarded a management contract worth £2.75m to build a chill store and associated facilities for TCD at Theale Industrial Estate, Berkshire. The contract includes an 80,000 sq ft chill store with offices, workshops, and extensive site works. Work is to be completed in seven months. Strathclyde Regional Council has awarded Norwest Holst Scotland two contracts totalling £173,000.

LATEST in a £2m batch of work for FOUNDEDLE FOUNDATIONS is a contract worth £480,000, from Laing Management Contracting on behalf of the Property Services Agency for the installation of 172 multi-bell clay anchors on the British Library project, Euston. The anchors are of permanent type design, and will have a safe working load of between 600-800 kN, each having from five to seven underreams. Phase one will begin shortly, whilst phase two, which constitutes the major part of the work, is due to begin in August with completion about six months later.

Companies in the JOHN WILLMOTT GROUP have been awarded contracts totalling £3.2m. The bulk of the work has been awarded to John Willmott (North London), whose largest order, worth about £1.03m, is a conversion contract. The company will adapt six five-storey houses into hostels and flats for about 60 people for developers Circle 33 Housing Trust. Also in North London, the London Borough of Islington has awarded a contract in the region of £786,000 for the refurbishment of a four-storey block of flats at Sicker Court, Islington. And Bethnal Green and East London Housing Association has awarded a £1.01m contract for 31 flats and maisonettes to be offered to local people. Work is to be completed in December. Finally, John Willmott (Bedford) has been awarded a contract worth about £404,000 by the Laton Borough Council, for the construction of 17 houses at Brimel Road, Lewsey Farm, Luton.



An architect's model of a £2.7m contract awarded to Clarke Construction to build an elderly people's home in Exeter for the Royal Masonic Benevolent Institution. To be called Cadogan Court, it is believed to be the largest building contract placed in Exeter in recent years. Architects Greenwood Stott and French, London, have taken advantage of the fall of the site with two-storey construction on the higher level and three-storey on the lower, a design feature which gives the overall complex an unobtrusive profile and is compatible with the roof levels of surrounding buildings. Access roads are designed to be cut into the ground to minimise their effect on the landscaped grounds. The design comprises four wings radiating from a circular central building, the wings containing 58 bed/sitting rooms and the central area lounges for residents and offices for the matron and secretary. Cadogan Court will cater for residents from Cornwall, Devon and Somerset. The project is scheduled for completion in late summer 1985.

TAYLOR WOODROW CONSTRUCTION (SCOTLAND) has received a contract worth £383,000, from Strathclyde Regional Council for alterations and extensions to Islay High School, Islay, Strathclyde. Work comprises extension of a single-storey extension of around 1,310 sq metres, incorporating a games hall, eight classrooms and ancillary toilets, together with alterations to an existing unit and provision of sports facilities. Work has started and is scheduled for completion in April, 1985.

CRENDON
VERSATILE STRUCTURES
For Offices, Factories, Warehouses
CRENDON STRUCTURES LIMITED
Lang Crandon, Aylesbury, Bucks
HP18 9BB
Tel: Long Crandon (0844) 208481
Telex: 83229

£4m Zimbabwe University job for Costain

COSTAIN (AFRICA), Zimbabwe, has won a £4m (Z\$6.2m) contract to build a veterinary sciences faculty at Zimbabwe University, Harare. The contract comprises 15 buildings (five two-storey and the remainder single-storey) of reinforced concrete framed construction, with pitched corrugated asbestos roofs on timber trusses with faced brick external walls and brick partitions. Roads, stormwater drainage and external works are included in the contract which is due for completion next February.

LATEST in a £2m batch of work for FOUNDEDLE FOUNDATIONS is a contract worth £480,000, from Laing Management Contracting on behalf of the Property Services Agency for the installation of 172 multi-bell clay anchors on the British Library project, Euston. The anchors are of permanent type design, and will have a safe working load of between 600-800 kN, each having from five to seven underreams. Phase one will begin shortly, whilst phase two, which constitutes the major part of the work, is due to begin in August with completion about six months later.

TAYLOR WOODROW CONSTRUCTION (SCOTLAND) has received a contract worth £383,000, from Strathclyde Regional Council for alterations and extensions to Islay High School, Islay, Strathclyde. Work comprises extension of a single-storey extension of around 1,310 sq metres, incorporating a games hall, eight classrooms and ancillary toilets, together with alterations to an existing unit and provision of sports facilities. Work has started and is scheduled for completion in April, 1985.

The London Borough of Enfield has awarded a contract worth nearly £500,000 to CRITTALL WINDOWS, Brantree, to replace wooden windows in council flats in Bullsmoor Way, Enfield, with aluminium windows. Comprising aluminium vertical sliding windows, fixed light, and cream-coloured vitreous enamel panels, which are being included in some of the window units, the contract also includes insulation. Some will be double-glazed.

JUST WHEN YOU THOUGHT BUSINESS CLASS FACILITIES COULD GET NO BETTER, A NEW LEVEL OF LUXURY.

Our exclusive BIG TOP 747, the world's largest, most advanced 747, promises business travellers a level of comfort never experienced before. Inside, it has an upstairs deck which is twice the size of a normal 747's. And which has been designed as a single cabin to accommodate the Business Class. On this private floor you have your own bar service, movie facilities and galley. The seats are as wide and as comfortable as you'd expect and set only two abreast. Giving you the choice of sitting by a window or the aisle. Downstairs, the First Class cabin is one of the most spacious in the world. All the seats are fully reclining Snoozers. Economy Class, too, has its share of extra room, with more space to stretch out between the specially contoured seats. Upstairs or downstairs, BIG TOP offers you a new level of travel comfort. With our gentle hostesses to give you the kind of inflight service even other airlines talk about. Singapore Airlines is the only airline flying Stretched Upper Deck 747s from Heathrow to Singapore and Australia. Every day.

SINGAPORE AIRLINES

THE ARTS

Architecture

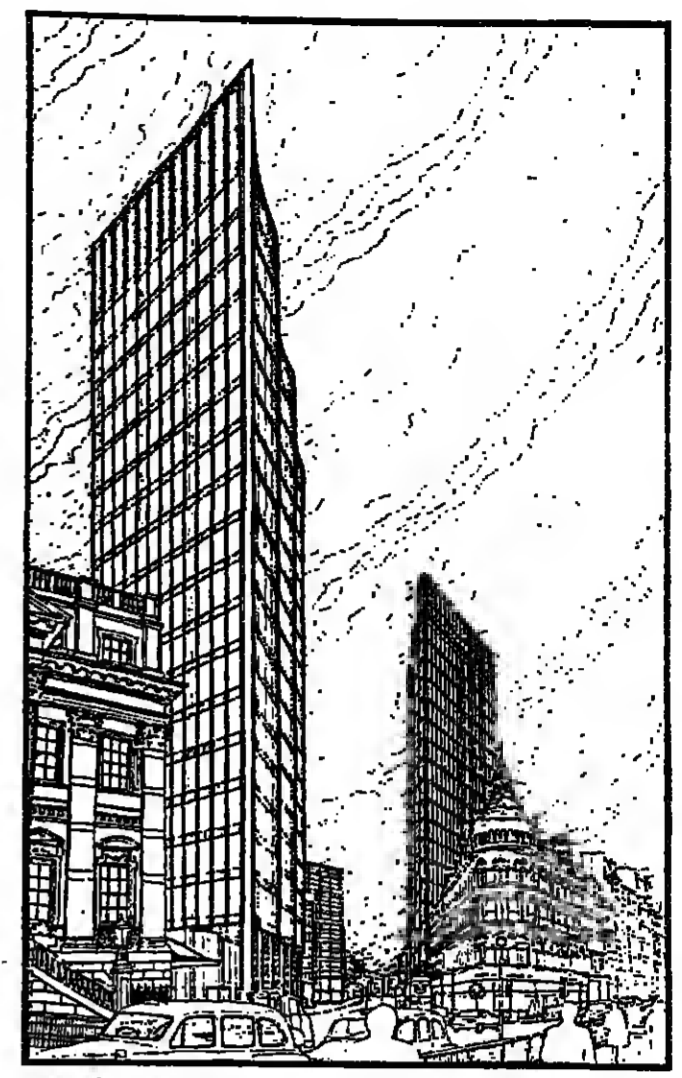
The wrong building in the wrong place

On May Day the revels will begin. They are likely to last for much longer than the merry month and the outcome could be very serious indeed for the City of London.

his hero in 1962, bought one of the houses he designed in America, and commissioned him to design this office block for London. The result was the design that is now under examination.

sort of modern office block that Mies advocated so successfully in America. The public thought, quite rightly, that the majority of new architecture was bad, but they preferred the scale of areas of London like Covent Garden and they didn't want to lose any more decent old buildings.

16 (Monday to Friday, 9 am to 4 pm). The magazine, Architects' Journal has published another alternative (shown right) for the site designed by Campbell, Rogolovitch, Wilkinson and Gough.



One alternative that splits the tower and loses the square by CZWG architects



Palumbo proposals, now on trial, by Miles van der Rohe

Colin Amery on plans to rip out the heart of the City

It is proposed to replace these streets and buildings with an office block designed by the German architect Mies van der Rohe who left Berlin in the late 1930s to work in America where he designed simple and carefully detailed office blocks, flats, campus buildings and houses.

Square and for 26 years Mr Palumbo has remained true to his original vision—to place at the centre of the City of London a tower and a square of the type that would be at home in any grid plan city anywhere in the world.

possible to retain some of the listed buildings and keep the London scale and street pattern. The architect, Terry Farrell, working for SAVE Britain's Heritage, has produced an interesting proposal called the Triaxial.

The public inquiry should not be about defending old fashioned architectural positions but about how we want to live in London to maintain its spirit.

La Bayadère/Covent Garden

Clement Crisp

Antoinette Sibley's dancing has ever been a treasure of the Royal Ballet. Today it seems a treasure of even greater value by reason of its academic integrity, its admirably focused effects.

statement—pure line: an emotional clarity—a humanism that the last glories of the ballet had seemed equally apt in style instead of looking like sou-

arabesque or seeming to yield to the last glories of the ballet feeling that Miley (like the wily Giselle) must suggest. From both artists a performance, in sum, that honours all the implications of the ballet which have so escaped other Royal Ballet casts in recent years.

Wigmore Hall recitals

David Murray

Neither the Friday nor the Sunday morning concert at the Wigmore turned out as expected. On Friday, the announced DREAMTIGER programme—song-cycles by Schoenberg, Debussy, Schubert's great Trio and a new trio by Douglas Young—dwindled to something entirely different: solo clarinet pieces and solo piano ones, with a dash of Howard Skempton's accordion at the end. It was hard to guess whether anybody minded, there weren't many people there.

Later he made Douglas Young's 5 Symbols of Longevity vividly picturesque: inspired by Korean mythological images, the pieces are in any case well-made and fairly fresh, but as musical responses to their titles—"Tortoise, dreaming of becoming a bird," "The sun seeking its own shadow"—they are remarkably clever.

Kingdom of Earth/Hampstead

Michael Coveney

With A Streetcar Named Desire entering its last few weeks at the Mermaid, nothing would be nicer than to announce the unveiling at Hampstead of a forgotten Tennessee Williams masterpiece in the shape of this 1967 three-handed melodrama.

Nichola McAuliffe, resembling a blonde Liza Minnelli, has a good line in tawdry, coxing throwaway. Aod most of it should be thrown away.

The three actors seem to me to be in three different plays. Stephen Rea as Chicken holds away in a checked shirt as if warming up for a Sam Sheppard role, while David Taylor as Lot waltzes ephemerally around before doing his Anthony Perkins in Psycho imitation as he puts on his old mother's clothes in front of the bedroom mirror.

The Seagull/Greenwich

Michael Coveney

With this startling production Philip Prowse completes his season as guest director at Greenwich. The play was last seen here in Jonathan Miller's Freudian season ten years ago, and it can first be said that the budding writer Constantin's relationship with his actress mother Arkadina is just as tearful and frayed around the edges in the performances of Robert Aitken as it was with Peter Eyre and Irene Worin.

a pen. The fourth act—very good idea—is played after the only interval, thus gaining maximum advantage from the two-year time span and giving Mr Prowse (who, of course, also designed) the chance to give us a funereal study with the stuffed seagull in pride of place and the white bentwood chairs replaced with black.

tinny, instantly memorable piano music floats through the evening and the third act is prefaced with a wonderful half-lit dinner scene) are the reminiscing estate manager of David Foxe and the grey-bearded squire Sorin of Stephen Macdonald who is a dead ringer for John Osborne.

In the event, a low-temperature of extremely refined playing (and the accident of three consecutive works full of tremolos and trills), and the second half proved engaging beyond its promise on paper. The pianist Peter Hill, a most thorough and rewarding musician, began with Dallapiccola's Quatuor Musicale di Annalibera, his only piece so far to have acquired "classic" status. In its modest, limpid way, Hill brought all its best features into scrupulous focus.

So he did too, I think, with the Piano Sonata recently composed for him by Nigel Osborne; but even with his careful handling the Finale seemed unconvincingly rigid, lapsing heavily into subsistent sound; no towering fortissimos; generally very quick tempi, and a minimum of expressive lingering—most obviously absent in the three studies where most pianists muster all the *Innigkeit* they can. After a prickly (and not very accurate) first two studies, there was a brisk, no-nonsense E major, and a salon "Black Keys" without pathos, and a well-spoken E-flat minor, where he seemed to display the music sternly as pure études? But that would need more virtuoso smoothness for the *étude*-writing, more controlled *gesesse*, more *apertote*. Sheppard suppressed the jewelled accompaniments in favour of declaiming the tunes.

Williams, on his own admission, disintegrated, physically and artistically, in the middle 1960s. America's most prolific and talented 20th-century dramatist, having produced several great plays of scope and spiritual grandeur, sloughed off a series of crude, almost self-parodying dramas on automatic pilot that received critical short shrift. Kingdom of Earth was one such.

The house, the kingdom on earth, is the cause of dispute between two half-brothers, one of whom, the effete tubercular Lot, has arrived home with a bride in tow, the scatty show-business actor Myrtle. The play is also known as The Sever Descendants of Myrtle, and Myrtle does indeed go down, as it were, on the coloured son of the land, Chicken, several times in the course of trying to wrest the deeds of the house from him.

You knew something was not quite right when Myrtle, early on, decided she was both Lot's wife and his mother; and Lot let it be known that he fully intends to die in the bedroom where he was born, a confession that is nothing if not Oedipal. Good lighting by John B. Read. Shame about the play.

Janet Baker/Wigmore Hall

Max Loppert

Dame Janet seems to change each time one bears her. Thursday's recital was not at all like her previous ones in London, nor like the one before that—songs and composers may be shared by most pianists, but each time the artist comes before her audience with insights so fresh, with delicacies of phrase and word-utterance so exquisite, even with timbres so much altered, that the figure on the platform and the voice in the air appear to develop almost a new identity for the duration of the concert.

Veitchen", the same mood graced "Oiseau, si tous les ans" and "Daphne, deine Rosenwange", though more circumspectly, then returned for fullest expression in "Abendempfindung." I can guess that such Mozart singing may not have been to the taste of all in the audience; but it seemed to me a remarkable achievement, beautiful and faintly disquieting, and one in which Geoffrey Parsons's piano played a remarkable part.

Then came Mahler, with an exquisite contrast of farewells in "Nicht Wiedersehen!" and "Scheiden und Meiden"; and, after the interval, Finzi's Five Shakespeare Songs, in which even a non-partisan was forced, by Dame Janet's incomparable shaping of English words, to appreciate the reticent eloquence of "Come away, come away with me." But it was in the closing Fauré group that the mood of indrawn delicacy returned to most ravishing effect.

Arts Guide April 27-May 3

Table with columns for Music, LONDON, NEW YORK, PARIS, WASHINGTON, CHICAGO, ITALY. Lists various performances and venues.

Animal Farm/Cottesloe

Michael Coveney

Taking Orwell's sub-title of "A Fairy Story" to heart, the National Theatre's confident adaptation—arranged and directed by Peter Hall—starts with a hazy schoolboy plucking the novel from a bookshelf and sitting down to read by a farmyard.

Richard Peaslee's music is a blend of sturdiness and melodic conservatism and respectability. In the form of marches and processional anthems, and the aptness of Adrian Mitchell's lyrics makes you wish this area of the show had been more fully developed perhaps even leaving us with an original NT musical to make up for Jean Seberg. After Cats, why not Pigs? Still, this is a decent piece of work, and the final company gesture as strong in its way as the use of Hall's Oresteio or Broadway's Lo Coge our Polles.

The lessons of Munich's cultural success

Munich has a reputation for being prosperous and provincial, conservative and respectable. Its physical attraction, fruit of its decision to rebuild after the war the same city, with its pretensions of early 19th century grandeur, when Bavaria was ruled by kings, has been held against it.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telegrams: Finantime, London FS4. Telex: 8954871
Telephone: 01-249 8000

Monday April 30 1984

Poland and its creditors

EVER SINCE Western sanctions were imposed on Poland more than two years ago, Western governments and commercial banks have been out of step with each other in their approach to rescheduling Poland's debts.

Political

That, of course, was never the banks' intention. They remain aloofly apolitical about the Polish situation. They are not making the gesture of long-term confidence in the Polish economy that a four-year debt deal, unusual in rescheduling practice, might imply.

It is now clear, from the recent publication of the memoirs of Mr Alexander Haig, Secretary of State, that the U.S. was actually urging Poland in the summer of 1981 to join the IMF.

Prisoners The time is approaching when short-term American political considerations could undermine the long-term Western interest. General Jaruzelski is joining his fellow Soviet bloc leaders for a Comecon summit in June.

If, however, the U.S. is sometimes blind to its own interest, General Jaruzelski is not.

Spruced up and ready to grow

FORESTRY has long been a protected species of investment in Britain. Although the generous tax breaks and grants it receives are increasingly attacked, the Chancellor must move in the Budget to dismantle them.

While the shape and extent of the present subsidies are a matter of debate, the case for incentives of some sort is quite respectable. The economic argument has three parts.

International Since its formation in 1919, the Forestry Commission has been trying to make good a perceived shortage of British timber.

By international standards, an abnormally low proportion (less than 10 per cent) of land in Britain is afforested; the result is that Britain supplies only about 10 per cent of its own timber needs.

Opportunity Britain has since been a log pool for the Scandinavian wood-processing industry. The announcement last year that United Paper Mills of Finland is setting up a £135m pulp and newsprint plant at Stratton North Wales is at best a partial compensation.

There should now be an opportunity here for British investors. Owing to past planting policy, British timber output should double over the next 10 years. Most of the extra timber will be Scottish spruce. Although Scotland's forests are small in absolute terms, they constitute one of the largest pools of softwood timber in Europe that is as yet uncommitted to existing mills.

Gower, after the City upheaval

By Barry Riley, Financial Editor

THE CITY OF London is now beginning seriously to consider the possibility that something like a British-style Securities and Exchange Commission may be essential to guarantee investor protection in the wake of the far-reaching revolution now under way.

Three years ago, when Professor Jim Gower was hired by the Department of Trade to review the framework of investor protection, such a development seemed almost inconceivable, and it is a prospect which still fills many people with horror.

Yet there are increasing doubts that the particular kind of multi-layered solution favoured by key City agencies such as the Bank of England and the Council for the Securities Industry (CSI) will be able to cope with the London-based international securities houses which are now being formed so rapidly.

Not only have stock market firms been linking with other institutions but traditional barriers have also been breaking down following last year's agreement to dismantle the Stock Exchange's fixed commission structure.

Comments on Prof Gower's report have to be submitted by today, and the Government hopes to shape the whole package into a firm policy within the next few months.

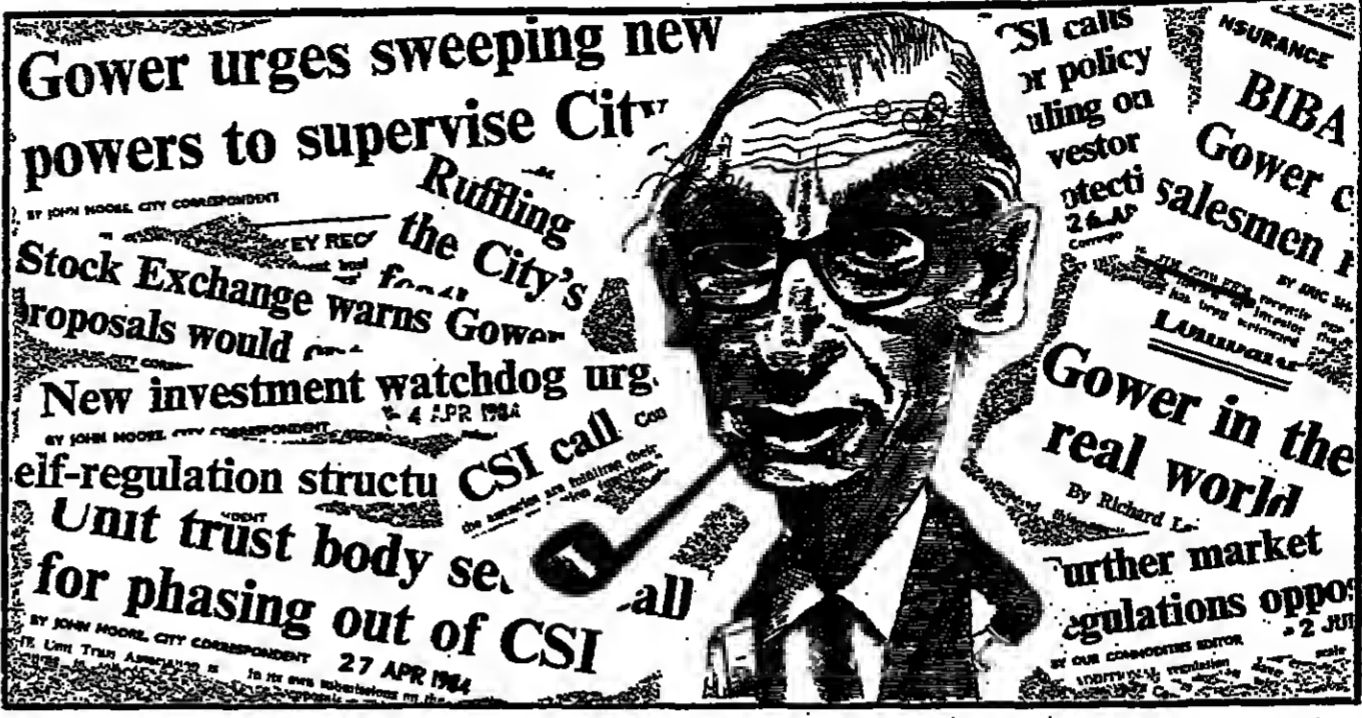
Prof Gower's report dealt with financial institutions which were, by and large, compartmentalised, and fell into definable groups. The emerging problem, which he scarcely considered is that investors will be faced with the widespread potential conflicts of interest within multifunctional groups.

Late night final Twenty four hours in journalism can be a long time, especially for a Fleet Street editor.

Men and Matters Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.



Professor Gower: waiting for the Government's response

He envisaged that the CSI would have a role as an umbrella body supervising the SRAs.

The proposals have all kinds of complex and controversial features, but it is helpful to concentrate on two fundamental conflicts faced by legislators in this field. They can be summarised as:

● Caveat emptor v. the nanny society.
● Statutory control v. self-regulation.

Mr Tebbit may still decide, against the advice of Prof Gower, that the creation of an elaborate system of investor protection is unnecessary and even, perhaps, impractical.

But if the Government is pushed in the direction of investor protection legislation, it still needs to decide on the extent to which regulatory bodies should be enshrined in statute.

Around the City's lunch tables the question usually comes down to whether Britain needs an

SEC—a reference to the U.S. Securities and Exchange Commission which has policed America's stock markets for the past 50 years.

The Bank of England is sensitive to the question of whether the ultimate power should lie, and is believed to take a slightly different view from that of the CSI. Officials suggest that the Act should specifically require the Secretary of State to gain the approval of the new council when recognising an SRA or subsequently intervening in its affairs.

The importance of such apparently slight differences in the statutory framework lies in their implications for the independence of the supervisory body.

Even in the U.S., the SEC operates in conjunction with practitioner bodies like the New York Stock Exchange and Nasdaq, the over-the-counter network. And in the UK the arch opponent of self-regulation, the CSI, accepts that its proposed successor body, which might be known as the Investor Protection Council (IPC), would need some kind of recognition in statute.

This was glossed over in the CSI's formal response to the Gower report last week, but it

is accepted that the Investor Protection Act would at least need to lay down that the Secretary of State must consult the new council before recognising an SRA.

What "consultation" might mean, however, is open to debate. In fact the two lay members of the CSI believe that the Secretary of State should have a reserve power to change the rules of an SRA—a view rejected by the practitioners on the Council who consider that this would infringe the principle of self-regulation.

Such a supervisory body in the field of investor protection unless, at the very least, the Secretary of State had a say in the selection of its members and, indeed, in their dismissal.

Whether such a hastily assembled agency would be investment markets, and ought to be able to regulate them more sensitively than civil servants.

It is now up to the Government to respond to the Gower report and the submissions it has stimulated. The present plan is for Mr Tebbit to give a firm outline of Government policy in July, followed by a detailed White Paper towards the end of the year.

SI calls for policy ruling on investor protection

Ruffing the City's Stock Exchange warns Gower proposals would

New investment watchdog urges self-regulation structure

Unit trust body seeks all for phasing out of CSI

Gower in the real world

regulations oppose

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

Further market

has the National Association of Securities Dealers and Investment Managers (Nasdim) been building itself up to attempt this kind of role.

And the Bank some time ago lost patience with the clubby, inward-looking Stock Exchange which was opting out of international markets.

So quite apart from the contradictions inherent in a supervisory body such as the mooted Investors Protection Council, much depends on the credibility of the self-regulatory agencies which will have to do much of the donkey work.

As portrayed by Prof Gower, they will have to fulfil stiff conditions. They must possess monitoring and disciplinary procedures, and will need to show they can protect investors against mismanagement for instance by sponsoring insurance schemes or compensation funds.

Originally, in his interim report, Prof Gower suggested there should be as few as four SRAs—a view which raised

lists of as many as 18 or 20 different agencies were drawn up.

Curiously, some of the jealousies reflected in this plurality appear to have been scathed in recent months. The CSI has put forward the view that there need be only a maximum of six SRAs.

These would include the Stock Exchange, Nasdim, a futures markets grouping, an investment management association and an agency representing the investment activities of recognised banks. The possible sixth would represent foreign brokers.

Whether such a hastily assembled agency would be able to regulate them more sensitively than civil servants.

The CSI's starting point appears to have been the concept of its relatively small and weak Investor Protection Council. This could cope only with a small number of SRAs.

Mr Tebbit, if he goes down the Gower route, will have to decide what the various possible SRAs could possibly deliver in practice. He will be uncomfortably aware that their power to discipline the newly emerging integrated securities giant will be unproven.

The rule of thumb is that the more numerous the SRAs turn out to be, and the weaker their power relative to that of the big securities groups, the tougher the supervisory body must be.

At some point the balance of the argument must tip in favour of a securities market commission, though this need not be anything like as swollen and comprehensive as the U.S. SEC.

It is now up to the Government to respond to the Gower report and the submissions it has stimulated. The present plan is for Mr Tebbit to give a firm outline of Government policy in July, followed by a detailed White Paper towards the end of the year.

The DIT could not delegate substantial statutory powers to

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

The most successful year in the Society's history

"1983 was the most successful year in the 120 years of the Society's existence, and records were broken in most areas."

Chairman: FWE Heppell, D.F.C., F.R.I.C.S.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

Mutual ill will The annual general meeting of the National Mutual Life Assurance Society tomorrow should be a lively affair.

Start-up scheme By offering teenage franchising for impatiently but go-ahead youngsters the National Express bus services trying-out a novel way of providing employment for school-leavers.

Assets increased by £67m to £304m—an outstanding growth rate of 28.2%.

Total new investments of over £145m—an increase of 44% over 1982.

31,000 new Members.

Over £95m new mortgage loans completed—more than double 1982. 21% of all new loans completed under the Society's unique Masterplan.

Great Strength...Reserves of £13.5m.

Five new Branch Offices opened during the year.

Men and Matters

Hudson's choice Brokers James Capel have at last got their man to head their corporate finance team.

Frenzy across the Mersey Contrary to popular belief, there is double-shift working on Merseyside in spite of high unemployment.

POLITICAL UNREST IN BRAZIL

Why the military are at bay

By Andrew Whitley in Rio de Janeiro

WITH ASTONISHING speed and strength, a political movement has grown up in Brazil over the past few months that now poses a major challenge to the military Government of President José Figueiredo.

Late last year a rally called in São Paulo by opposition parties to demand a direct presidential election this November attracted a mere 15,000 demonstrators. Yet this month 1.5m people, many chanting and waving red flags, took to the streets of the same city to press for this constitutional change.

Matters came to a head on Wednesday, when an opposition attempt to force legislation on the issue narrowly failed to win the required support of two-thirds of the Chamber of Deputies, the lower house of Congress.

The question will not rest there. Supporters of the Bill say they will continue fighting for it—both in Congress and on the streets. Popular reaction could be violent. Already there have been accusations that the defeat of the Bill resulted from military coercion. In a particu-

Argentina has been a powerful example

larly heavy-handed move, the capital Brasília was temporarily placed under the army's control at the time of the vote.

Intertwined with the political unrest is mounting bitterness over the country's severe economic problems—living standards have fallen on average by 15 per cent since 1981 and over the IMF-backed austerity package designed to solve them.

"Where is my job? Delfim has stolen it. Where is Delfim? Abroad, selling the country to buy robots," ran one man's hand-painted placard at a huge rally in support of direct elections in Rio de Janeiro this month. Sr Antonio Delfim Netto, the Planning Minister, and economic supremo, has been the butt of much abuse from the crowds.

The lines on the placard sum up much of the frustration felt by Brazilians at the way in which, they say, unelected governments first ran up a foreign debt approaching \$100bn and

then submitted the country to an economic health care plan drawn-up in New York and Washington.

The upsurge in protest comes as the Government is moving slowly—much too slowly, say the opposition—to restore civilian rule. Since 1964 Brazil has been ruled by a succession of powerful soldier-presidents for terms of up to six years. Each has, in consultation with other generals, chosen his successor and then submitted the name to an electoral college for rubber-stamp approval.

Much of the progress back to democracy has come under President Figueiredo, now in the last year of his six-year term. Under his "abertura" programme, an electoral college chosen on the basis of 1982 national elections is due to meet next January to select his successor from party nominations. However, the armed forces have been careful to ensure that their own political vehicle, the Partido Democrático Social, obtains a majority in the college, thus giving them effective control over the choice of successor.

Those taking part in the demonstrations are largely middle class. Many of them are children of the army who welcomed with open arms the 1964 coup against the chaotic, left-wing government of President João Goulart.

Echoes of 1964 are returning to haunt Brazil with a vengeance. Many of the same conditions exist today, down to the resurgent demands of Brazil's two communist parties for legislation. Only this time it is a mirror image of two decades ago. Now it is the old-time politicians, many of them expelled after the coup, who say they want to "save" Brazil from the military's blind alley. In 1964 the armed forces' justification was to save the country from chaos and communism and to restore sound economic growth.

Inevitably, the Argentine example has given a powerful boost to those who believe an unpopular military regime can be removed peacefully through elections. Moreover, Brazil has its own strong, liberal democratic tradition, dating back to the 19th century, to draw upon.

"All power emanates from the people, and in their name



Demonstrators in Rio de Janeiro demanding a direct presidential election

it is exercised," read the ringing words inspired by the French revolution which open his constitution. It is a theme which Brazil's pre-eminent jurist and Catholic thinker, Sr Heracito Sobral Pinto, 90, refers to frequently.

Last week he dismissed as "a manoeuvre" the Government's latest proposal on constitutional reforms, which would reduce the presidential term from six years to four and enable direct elections to be held in 1988. It was designed to give the soldiers more time to think of another pretext to hang on to power, he said.

Until this year those proposals, which also include the return to Congress of substantial supervisory powers, would have stood a good chance of passing as an acceptable basis for negotiations with the opposition parties.

But many leading commentators here agree they may have come too late. The mood of the country, whipped up by the rallies and sold Press support for the campaign, is strongly in favour of immediate change.

The Government and the PDS are badly divided on the issue. Most notably, Sr Aureliano Chaves, the Vice-President, who has openly defied General Figueiredo and come out in favour of direct elections this year.

With the deputies' vote now out of the way, the more moderate opposition leaders,

such as Sr Tancredo Neves, the wily Governor of Minas Gerais state, will probably attempt to open discreet negotiations with the President's aides.

A former Prime Minister of Brazil immediately before the 1964 coup, Sr Neves has carefully staked out the middle ground for himself.

His theme is the need for "change now," as opposed to the "direct elections, now" rejected out of hand by the military. Moderate politicians agree there is a need for a compromise package that would include both a more widely acceptable name to succeed President Figueiredo than those currently in the ring, as well as a formula to lead towards direct elections—and thus a final handing over of power by the generals in the near future.

Many Brazilians had felt that Sr Neves, who is 74, has had his day. But he has made a surprisingly strong comeback recently because of the deadlock between the stubborn Sr Ulysses Guimarães, head of the Partido do Movimento Democrático Brasileiro, the main opposition party, and the equally headstrong President.

Meanwhile, President Figueiredo and his closest aides have themselves been invoking the spectre of 1964—a warning that disorder in the country could lead to a return to the gradual progress towards full democracy, and a return to outright military rule.

Whether this could be enforced without a serious split at the top of the armed forces' high command is another matter. The navy minister recently resigned after discreetly making known his, and thus his service's, preference for the position adopted by Sr Chaves. Within the army, a majority of officers are also believed to back the Vice-President against Gen Figueiredo.

Many senior officers are thought to be questioning the wisdom of sticking doggedly to the prearranged course of action, in the face of massive displays of public non-confidence seen over the past three months.

"Why not now?" is the brutally simple question posed by another pre-1964 opposition politician, Sr Leonel Brizola, elected in 1982 as Rio de Janeiro state governor. The publicly unspoken answer is that Sr Brizola, a radical populist who is treated by the military old guard as their arch enemy, would stand a fair chance of winning the Presidency.

To calm fears in the barracks, the governor is also supporting a compromise proposal whereby Sr Chaves, the businessmen's favourite, could be given a two-year transitional mandate leading to direct elections in 1986. The main opposition parties and the presidency have both indicated their dislike for the proposal. The Planning Minis-

try is particularly concerned about prolonged uncertainty affecting foreign bankers' attitudes towards the debt question. Sr Chaves has the advantage of appealing to the ever-potent nationalist chord in Brazil, which after two decades of economic liberalism, is once again becoming a force to be reckoned with as the country reacts against the demands of foreign creditors.

Among the four declared presidential candidates—all from the PDS, the opposition having refused to participate in the electoral college system—Sr Chaves is the most committed to substantial changes in the country's economic policies.

These, he says, would include a break with the IMF, far-reaching renegotiations of debt service payments and top priority to restoring domestic growth.

The only candidate who says he will stick to the policies of Sr Netto is Sr Paulo Maluf—currently the favourite of the electoral college.

Faced with a choice between a lame-duck President and an

A knack of finding compromises

unknown, but probably less amenable successor, Brazil's creditors are waiting until the electoral race is much clearer before showing their hand over any long-term debt negotiations.

In the emotional aftermath of last week's vote, as the Government and opposition eye each other warily, it may be worth remembering that Brazil has a history of political conciliation and a knack of finding last-minute compromises where no room for manoeuvre appears to exist. Succession crises of this sort have been commonplace, both under the military and previous civilian governments.

This time, however, there is a big difference: uniquely, the political difficulties have coincided with a severe economic crisis and a tired military regime, whose remaining days could be shorter than it expects. The combination may prove potent.

Lombard Freeing Fed from LDC straitjacket

By Samuel Brittan

THE FED bears the main responsibility for stopping an inflationary take-off in the U.S. It is probably too late to prevent some acceleration in the U.S. inflation rate which is more than merely statistical, but it is not too late to put on a brake. The American Budget deficit is almost certainly exerting a direct demand pull upon prices, apart from all its other effects. We have had four recent quarters of U.S. real growth averaging well over 7 per cent per annum, and the much predicted slowdown still lies ahead. This year's rise in bond yields clearly reflects inflationary fears on Wall Street.

There is greater readiness on the part of the President and Congress to do something worthwhile, but modest, about the Budget deficit than there was. But it will hardly be enough to stop interest rates rising.

The 1½ to 2 percentage points rise in short term interest rates since the beginning of the year shows the Fed is willing to let the market set interest rates higher if this is necessary to prevent the monetary guidelines being breached. The March telephone meeting of the Open Market Committee, which endorsed an upward breach of the former 10 per cent limit for the Federal Funds rate showed Mr Paul Volcker and his colleagues were serious.

Nevertheless the financial markets are still somewhat sceptical of the Fed's counter-inflationary intent. One reason for this—the imminence of the Presidential election—is perhaps overemphasised. Although Mr Volcker will do what he can to avoid a clash of wills with the President, in the last resort Fed's reputation are at stake; and it is not even in the short-term political interest of Ronald Reagan to make his task impossible.

The second and more serious reason for Wall Street scepticism is the belief that fears for the effects on the developing countries and the world debt problem, will prevent the Fed from letting interest rates rise to whatever it takes to move the economy towards a non-inflationary growth path. One hears again and again that each 1 per cent rise in U.S. short

term interest rates adds \$400m per annum to Mexico's debt servicing costs and \$600m to Brazil's. Already there are signs of borrowing countries becoming restive at rescheduling terms and conditions and another bout of fears about default is being experienced in the financial community.

At this point, however, common sense rebels. Is the mere mention of the words "LDC debts" to be allowed to stop any sensible U.S. interest rate? Is the most important currency in the world to be debauched by inflation because banks have made unwise loans? If the Fed is to be inhibited at home because of relatively small effects (in terms of dollars) on Latin American overseas payments, is it not an example of the tall tales to be allowed to stop any sensible U.S. interest rate? I have been relieved, if somewhat surprised to learn that such thoughts do not merely come to me in the bath, but are current among Washington policymakers. If further increases in U.S. interest rates, necessary for domestic policy, were to hurt the debtor countries, special help would, I am told, be considered. The thought is not so much of official loans or aid, but of leaning on the commercial banks to extend enough credit to save the LDCs embarrassment.

Many crucial details need to be filled in, including the role of non-U.S. banks whose acquiescence appears to be taken for granted. Predictably the Fed inclines to a case-by-case approach, meeting trouble when it comes. The Council of Economic Advisers sees advantages in pre-announced guidelines. The latter might reassure the markets of the Fed's ability to continue a credit-easing policy; and this might itself limit any required further rise in interest rates.

Central Bank dislike for the clear-cut and the articulate, together with international political obstacles, will give the advocates of a credit-easing scheme a hard task. But the time has surely arrived to stir up the whole discussion vigorously from the outside.

Mortgage options

From the Public Affairs Officer, Halifax Building Society

Sir—I was interested to read Robert Wheeler's comments (April 21) on the repayment options provided by building societies following the introduction of MIRAS. At that time the Halifax Building Society gave all existing borrowers (of whom there are well over 1m) a choice of four alternatives.

For people who preferred the pre-MIRAS arrangement, a system involving annually adjusted monthly payments was made available; this effectively recreated the old method of giving tax relief on mortgage interest. The option mortgage scheme was reproduced in effect by the level repayments method and its extended term variation. A switch to the endowment scheme was the fourth alternative.

All new borrowers have the same choice but of course the extended term option is not applicable. These options demonstrate that insurance commission, and the contribution it makes in keeping interest rates to borrowers as low as possible, takes second place in the wishes of borrowers and applicants.

R. W. Gravestock, PO Box 30, Trinity Road, Halifax, W. Yorks.

Buy in metric—sell in Imperial

From Mr R. Robinson

Sir—I was most interested to see the article "Imperial measure inched out on TVs" (April 25) stating that "one of the last bastions of Britain's imperial measurement system is about to fall".

Perhaps readers could bring some influence to bear on the retail carpet trade as we have the problem of buying in metric and selling in Imperial which confuses everyone and as more and more houses are being built in metric sizes and the educational system provides only for this it is time we changed over.

Hearing in mind that such a change would appear like a 10 per cent price increase it is essential for government to finance on a proper metrication date.

R. D. Rainbow, 110 Abington Street, Northampton.

Do-it-yourself and the unions

From Mr L. S. Henderson

Sir—Samuel Brittan's "Economic Viewpoint" (April 26) cites do-it-yourself work as helping "to increase the power of the individual against the union or other monopolistic group."

In fact, do-it-yourself is not a weapon against unions but part of the price which we have

Letters to the Editor

to pay for them, and for taxes—discriminatory taxes. If he would care to call round to inspect my efforts in this area, I am sure Mr Brittan would see what I mean.

L. S. Henderson, 20, Tamworth House, 12, Tavistock Place, WC1.

Positional goods

From Mr R. V. Ingham

Sir—No doubt now, that on the day when World War III comes about the Financial Times will applaud their "positional goods" (April 26) explanation of Samuel Brittan.

"It was just that every Chinaman wanted a Mini....."

Robert V. Ingham, 29, Woodlands Crescent, Knutsford, Cheshire.

Valuation for rating

From Mr T. Ende

Sir—While I heartily agree with your correspondent (April 25) when he advocates a siting value rating to simplify and quicken the process of valuation for rating and also support the proposal he makes so far as it affects the "needs" element for phasing out of the rate support grant. I do not agree that the "domestic element" should be abolished.

The domestic element is paid by the Government to assist domestic ratepayers of low income and the resources available are paid when the average rateable value per head of the population of a rating area falls below the national average.

It seems to me that the purpose of Mr Law's proposed "national equalisation scheme" already.

T. A. Ende, 3 Longwalk Court, 7 Adolphus Road, Finsbury Park, N4.

Salary levels for senior management

From Mr Peter M. Brown

Sir—The recent Jobs Column discussion of banking salaries in the City with our national figures for senior management in all sizes and types of business implies that financial players are overpaying some staff.

Of the 36 categories of banking specialist who appear to be paid more than equally responsible industrial managers, six fall below that average when London weightings and average/median adjustment percentages are added, increasing the senior

manager median figure to £20,240.

Of the other 30 specialisations, some such as small ticket leasing managers may be based on rather small samples in suddenly popular techniques. I can't believe the long-term operators in this market pay £37,000 for this skill.

Overall, however, the comparison does highlight a new factor in UK salary administration. Certain disciplines in financial, computer and other growth areas can now command, anyway in the south-east, salaries on an international assessment scale, while other UK management, however skilful, is not as mobile and is remunerated on a national basis divorced from similar job earnings in New York or Geneva.

Peter M. Brown, Reward Regional Surveys, 1, Mill Street, Stone, Staffs.

'Super boroughs' in place of GLC

From Mr R. A. Price

Sir—The Government is regrettably mismanaging an absolute necessity—the abolition of the GLC. The undoubtedly expensive "defence" documents and poster campaign do present a *prima facie* case for retention. The arguments used by the Government are destroyed in the booklet "Four Governments' Defence" (April 26). Therefore we need to conduct the debate on a simpler level.

The Conservative party won a Parliamentary majority, primarily, one presumes, for its handling of the economy, and not as a manifesto to commitment for the abolition of the GLC / Metropolitan county councils. London gave the Labour party a majority at County Hall because of its proposed transport policy and not for a manifesto at County Hall because of its proposed transport policy and not for a manifesto to create employment.

Greater London is a spurious concept. Its creation cut across county boundaries and its division of boroughs divided local communities. Sports administration are a case in point. Services and facilities provided, for example, in Croydon are used primarily by people in the immediate catchment area. So why should a Haverling ratepayer contribute to a facility or service in Croydon and vice versa?

The opinion polls generally show a majority in favour of retention. What percentage actually used their vote when the GLC elections were last held? Who managed London

Transport prior to the formation of the GLC

Transport prior to the formation of the GLC. Confirmation that the Government's real case for the GLC's unnecessary has been made.

The increase in the GLC rate in real terms over the years 1982-84 is about 30p in the £ (additional rates paid are about £80) against an estimated subsidy for the Travelcard (by contrasting "actual fares" against the cost of £75 a year on a monthly basis).

I wish the Government would consider your editorial suggestion of "super boroughs" (and possibly even an Inner London Authority) so that projects of more than borough significance can be considered probable instead of unlikely.

R. A. Price, 7, Whybridge Close, Rainham, Essex.

Donations to charity or political parties

From Mr G. M. H. Walker

Sir—Section 19 of the 1967 Companies Act stipulates that directors' reports must contain certain particulars of political and charitable payments.

A company is treated as giving money for political purposes if it gives a donation or subscription to a person who, to its knowledge, is carrying on or proposing to carry on any activities which can at the time at which the donation or subscription was given reasonably be regarded as likely to affect public support for a political party.

I can find no requirement that payments covered by this section must be voluntary. Can any of your readers assist in regarding a donation or subscription to a person who, to its knowledge, is carrying on or proposing to carry on any activities which can at the time at which the donation or subscription was given reasonably be regarded as likely to affect public support for a political party?

I can find no requirement that payments covered by this section must be voluntary. Can any of your readers assist in regarding a donation or subscription to a person who, to its knowledge, is carrying on or proposing to carry on any activities which can at the time at which the donation or subscription was given reasonably be regarded as likely to affect public support for a political party?

G. M. H. Walker, 300, Goswell Road, ECL.

Scargill and the London docks

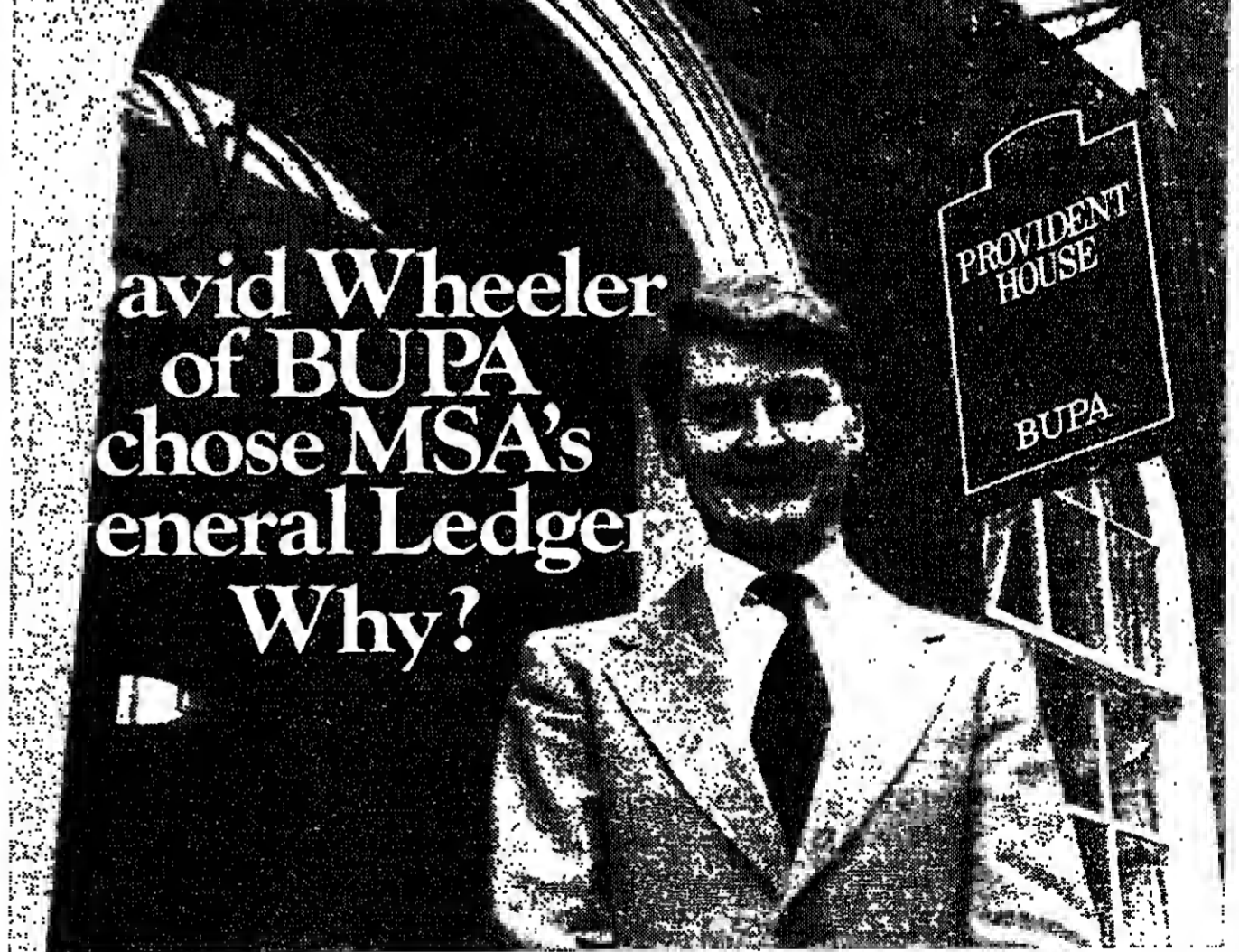
From Mr A. H. Scott

Sir—Mr Scargill seems to be trying to do to the coal industry what earlier militants did for the London docks. They crowded just as loudly before huge meetings and the customers fled elsewhere, notably to Rotterdam.

Even a Scargill victory would not prevent customers from deserting British coal. In the end it is the customers who decide the fate of an industry and it is not possible to put coercive pressure on them.

As to the interests of the seamen and railwaymen, it seems immaterial where they transport coal from, abroad or from efficient pits in the UK. The cheaper the coal the greater the demand for it and the more it will need transport.

A. H. Scott, 102, Beeches Road, Chelmsford.



avid Wheeler of BUPA chose MSA's General Ledger Why?

BUPA, the largest independent health care organisation in the country, is just one of the 250 major British organisations who depend upon mainframe Financial Software from MSA.

David Wheeler, Head of Finance at BUPA's head office in Maidenhead, explains why MSA products were chosen.

"BUPA has diversified into a wide range of health care activities, in addition to health insurance, including private hospitals, health screening and nursing agencies. We needed to install a flexible general ledger system to cope with the increased business, both for now and for years to come.

"We looked at the leading software manufacturers and finally chose MSA as we were very impressed by the scope of their products, their high level of customer support and commitment to provide their clients with the latest enhancements.

"Our association with MSA has proved to be so successful we have recently installed their micro-mainframe link system. This will enhance considerably the productivity of senior personnel by enabling them to draw down at will relevant extracts of information held by central processing.

"There is no doubt in my mind that MSA's software plays an important role in the timeliness and accuracy of decision making by BUPA management."

MSA is the largest independent application software company in the world with over 10,000 installations. We offer a full range of integrated application systems.

Judge us by the company we keep.

The BUPA story is just one of many. Call us on Maidenhead (0628) 39242 for further information or post the coupon.

MSA The Software Company

MSA (Management Science America) Ltd.
MSA House, Cedars Road, Maidenhead, SL6 1SA.
Please send me further information on MSA's Software

Name _____
Position _____
Company _____

(Clip the coupon to your letterhead) FT 3

stannah
LIFTS
lead the way
LIFT MAKERS FOR OVER 100 YEARS

FINANCIAL TIMES

Monday April 30 1984

bank leumi (uk) plc
Whatever you want from a bank
Head office and West End Branch
4-7 Woodstock Street, London
W1A 2AF Tel 01-829 1206

Terry Byland on Wall Street

Detroit cycles hit car parts

IT HAS been a very good year for the U.S. motor components industry although stock prices, like so many on Wall Street, are not exactly jumping for joy. Results for the opening quarter of 1984, currently flowing through the stock market, have confirmed the solid recovery in sales to both the U.S. original equipment market (OEM) and also to the motor trade aftermarket.

With American-made passenger car sales showing a gain of 23 per cent in the middle of this month, there is clearly plenty of business around for Sealed Power's piston rings, Arvin's emission equipment and all the other components turned out by Federal-Mogul, Sheller-Globe, Borg-Warner, Eaton, Dana and other suppliers.

Last year brought earnings gains of 119 per cent at Dana, and equally impressive, if not quite so huge, gains among the other major suppliers. The gains in profits far outpaced advances in sales, indicating the success of rationalization during the three painful preceding years.

The first quarter has seen Eaton, Borg-Warner and Dana exceeding Wall Street forecasts, indicating that estimates for the full year may also have to be upgraded.

The largest gains have come in those suppliers selling to the much-battered U.S. truck market, which is now beginning to come into its own again as the construction and other industries replace older vehicles.

Dana, which beefed up its heavy truck divisions last year with the purchase of International Harvester's heavy axle line, followed up last year's profits gain with a further leap in the first quarter of 179 per cent.

Eaton, also strong in component sales to the heavy truck and off-highway vehicle industries, outstripped most forecasts in the stock market, although the comparisons are bedevilled by write-offs of \$30m last year in respect of plant closures and investment in a Mexican affiliate.

With the capital goods recovery still in its initial stages, there should be plenty of further growth this year in both the truck and off-highway vehicle markets. Nor, to return to the more prosaic side of the business, is there any sign yet of a weakening in demand for U.S. passenger cars.

It seems a shade unreasonable, with all this good news about that stock prices in the sector should be stuck within spitting distance of their 12-month lows. In part this is because motor and kindred stocks are seen as highly cyclical, and were therefore placed high on the selling lists when the stock market turned bearish in January. After all, even General Motors and Ford, both of which announced glittering results for the first quarter, are a lot closer to their 12-month lows than to the highs.

But Detroit motor stocks are trading on price multiples well below the market average. GM at six times earnings, for instance, compares with 12.1 times on the Standard & Poor's 400 stock index.

The component manufacturers, however, are trading on price earnings multiples which invite closer scrutiny. The multiple on Dana is about 82 per cent of the S & P 400, and on Sealed Power about 66 per cent.

Multiples of these proportions on companies which are clearly likely to achieve further dramatic earnings this year suggests that the stocks have been unduly depressed by the anti-cyclical argument.

Wall Street analysts were predicting surges of between 35 per cent and 60 per cent in earnings by the sector leaders this year but are thinking again after the powerful advances of the opening three months.

It is a temptation simply to apply the current price multiples to the prospective earnings, and assume that stock prices are going to rise sharply. Mr Walter Schenker, at Bear Stearns, expects Dana to make \$3.25 a share this year, which on a p/e of 10 makes the current price of \$33 look ungenerous. Similar with Sealed Power, expected to earn \$3.35 and currently priced at \$22 on a multiple of 9.7.

In fact, component maker's p/e ratios are likely to fall as earnings rise, on past form. But even so, there is plenty of room for prices to advance, especially now that the first-quarter results have suggested that Wall Street forecasts are on the low side.

The best performers are likely to be Dana and Eaton, with strong benefits still to come from the revival of the heavy truck business.

Eaton has one extra potential bonus. It takes a fifth of its sales from overseas. European markets have yet to show much recovery.

Dana in transmission merger. Page 18: Freeing the Fed from a straitjacket, Page 15

Wave of arrests stuns ultra-nationalist Israelis

BY DAVID LENNON IN TEL AVIV

A WAVE of arrests of Jewish extremists suspected of terrorist activities against the Arabs living under Israeli occupation has shocked the country's ultra-nationalist faction, which until recently had regarded itself as immune from Israeli law.

The arrests among Jewish settlers in the occupied territories and their supporters in Israel continued yesterday, following the discovery on Friday of bombs placed on five Arab-owned buses in Jerusalem. The number of arrests, which the police will not confirm, is believed to be between 20 and 30.

The bombs had been timed to explode in the afternoon when the buses carried Arabs home from prayers, but they were defused by Israeli security forces, apparently after a tip-off. They are believed to have been planted in retaliation for the hijacking of an Israeli bus two weeks ago by Palestinian terrorists.

Jewish terrorism against the Palestinians living under Israeli occupation has increased steadily in recent years as the expansion of settlements under the Begin Government planted more militant Israeli settlers among the Arab population centres.

The Israeli cabinet yesterday denounced the attempted bus bombing and praised the security forces for uncovering the plot. Mr Yitzhak Shamir, the Prime Minister, described the action as a potential human disaster which could have killed many people and which had caused serious harm to Israel.

The Jewish settlers on the occupied West Bank, Golan Heights and Gaza Strip were stunned by the scale of the arrests, and clearly disconcerted by what appears to be a change of attitude on the part of the government towards their vigilante actions. The settlers have long advocated tough retaliation for Arab acts of terror and sabotage. In recent years many of them have taken part in vigilante actions against West Bank Arabs and their property.

The first major incident was the attempted assassination of three prominent West Bank mayors in 1980. Two of the mayors were

crippled. No arrests were made, although the security forces were widely believed to have known the identity of the perpetrators.

The Israeli forces failed to take any serious action against Jewish vigilantes until recently, when attempts to crack down on extremist groups were stepped up.

One West Bank settler was arrested recently on suspicion of killing an Israeli peace demonstrator in Jerusalem over a year ago. Other Jewish extremists were detained for plotting to blow up the mosque of Omar in Jerusalem, the third holiest site in Islam.

Meanwhile the Israeli High Court yesterday rejected an appeal by the daily Hadashot newspaper against a four-day closure ordered by the military censor. The paper was accused of failing to submit an item to the censor about the decision to appoint a commission of inquiry into the circumstances surrounding the deaths of the four Arabs who hijacked an Israeli bus two weeks ago.

New Beirut Cabinet, Page 3

with sales in the quarter up 26 per cent in France, 14.4 per cent in West Germany and 15 per cent in the UK.

Renault, which pipped Ford for the 1983 European championship by only 10,000 registrations, says it is less advanced with its model replacement programme than its major rivals and is suffering the consequences.

The group lost much ground in France in the first quarter when the total market fell by nearly 11 per cent. Renault's share of the declining market dropped from 33.4 per cent to 31.1 per cent.

General Motors (GM) and Ford of the U.S. are locked in a battle for second place in Europe. In the first quarter Ford sold about 550 more cars than GM to gain a 12.2 per cent market share (down from 13.7 per cent in the first quarter of 1983) while GM's penetration rose from 11.1 per cent to 12.1 per cent.

Fiat takes sales lead in Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

FIAT of Italy emerged as Western European car market leader in the fiercely contested first quarter of 1984.

Fiat's advance was broadly based and reflected the success of its small car, the Uno, launched early in 1983 and which, therefore, did not make much impact on the first-quarter statistics last year.

The Italian group's European share rose sharply from 11.7 per cent in the first quarter of 1983 to 13.3 per cent in the comparable months of this year.

European car sales in total showed an improvement of 1 per cent in the first quarter to 2,858,860, according to unofficial figures circulating within the industry.

The intense nature of the competition can be judged from the fact that only 2.2 percentage points separated Fiat at the top and Renault in sixth place.

Renault, the 1983 leader with a

12.6 per cent share, fell back from 12 per cent of the first-quarter market to 11 per cent.

Examples of Fiat's widespread progress include: Norway where its sales were up 187 per cent, Finland, up 111 per cent, Denmark 91 per cent, Sweden, up 69 per cent, Belgium, up 65 per cent, Austria, up 47 per cent and the Netherlands, up 42 per cent.

Only in two of the 16 European markets - Portugal and Switzerland - did Fiat's sales volume fail to match that in the first quarter of last year.

The Italian company benefited substantially from its domestic market. In Italy its market share improved from 53.4 per cent to 54.6 per cent when the total market showed an 8.5 per cent rise.

But Fiat continued to make headway in the other major markets,

with sales in the quarter up 26 per cent in France, 14.4 per cent in West Germany and 15 per cent in the UK.

Renault, which pipped Ford for the 1983 European championship by only 10,000 registrations, says it is less advanced with its model replacement programme than its major rivals and is suffering the consequences.

The group lost much ground in France in the first quarter when the total market fell by nearly 11 per cent. Renault's share of the declining market dropped from 33.4 per cent to 31.1 per cent.

General Motors (GM) and Ford of the U.S. are locked in a battle for second place in Europe. In the first quarter Ford sold about 550 more cars than GM to gain a 12.2 per cent market share (down from 13.7 per cent in the first quarter of 1983) while GM's penetration rose from 11.1 per cent to 12.1 per cent.

Companies 'focus on training'

BY JOHN LLOYD, INDUSTRIAL EDITOR, IN LONDON

MOST LARGE European manufacturing companies cut their workforces and increased automation last year, and are planning a major effort to upgrade the skill levels of remaining workers.

About one-in-four also lost money, though this was an improvement on 1982, when about one-third was unprofitable.

A survey of 152 large companies in most West European countries (with average sales of \$880m a year and an average of 3,840 workers) by INSEAD, the Paris-based business research organisation, shows that more than two thirds reduced the size of their workforce in 1983, while 55 per cent had computerised production.

However, the report also shows that this activity is now slackening, and that greater attention is being given to improving product quality

by increasing the motivation of labour. Almost two thirds of the companies surveyed said they would work on training systems, particularly on the training of supervisors, compared with less than half who did so in 1983.

The underlying concern of most European manufacturers - in common with their U.S. and Japanese counterparts - is for "consistent and reliable quality." About 85 per cent said this was the "key factor" for success, while 80 per cent added that "making dependable delivery promises" and "providing high performance products" was of equal importance.

The report says: "Broadly speaking, it appears that in the beginning of 1984 many of the large manufacturers in Europe, having just gone through major structural changes, are now focusing on making their

leaner and restructured manufacturing systems work better. As such, they are paying more attention to labour-related issues, and are continuing to push the computer into manufacturing operations."

"The highest priority for most of them is improvement of product quality. To that, and the other priorities they are setting themselves, they seem to be banking on the upgrading of the (remaining) workforce, the training of supervisors and the exploitation of the capabilities of computers in manufacturing."

The report notes that European companies are more concerned with high or rising costs than their Japanese counterparts.

"The State of Large Manufacturers in Europe" INSEAD, Boulevard de Constance, 77305 Fontainebleau Cedex, France

Hawley rejects new bid

BY WILLIAM HALL IN NEW YORK

CARTER Hawley Hale, the U.S. department store group whose empire includes Neiman-Marcus and Bergdorf Goodman, has rejected a \$1.3bn bid from its small but aggressive rival, The Limited, the leading U.S. women's wear retailer.

After an emergency board meeting on Saturday Carter Hawley Hale (CHH) announced that its board had unanimously rejected the increased offer from The Limited, characterising it as "indefinite and not in the best interests of its shareholders taken as a whole."

The rejection is unlikely to stop

Arbed debts reduced

BY PAUL CHEESERIGHT IN BRUSSELS

ARBED, the Luxembourg-based international steel group, is not making enough money to service its debts, despite undergoing major restructuring last year.

Total debts had been reduced to Luxfr 3.8bn (\$93.2m) and annual financial charges had fallen by Luxfr 975m, Mr Emmanuel Tesch, president, told shareholders at the annual meeting. But although the group was healthy enough to cover its operating costs and the renovation of essential plant, it could still not cover its total financial charges. The restructuring involved capital injections and the issue of convertible subordinated loans, which have been taken up by the Luxembourg Government and the group's principal bankers. The effect has been to lift the Government's stake in Arbed to 24.5 per cent.

When all the loans have been subscribed, the participation of Société Générale, the biggest of the Belgian financial and industrial holding companies, will rise to the same level.

Arbed is negotiating to buy back Société Générale's small stake in Dismar, Arbed's high performing Belgian unit.

New rules for cable TV

Continued from Page 1

caused the PTT growing concern. It feared local communities would prefer to opt for the cheaper but technologically less advanced coaxial cable solution.

The PTT also feared that some local authorities, when allied with strong private interests, would seek to challenge the PTT's monopoly in telecommunications by offering independent data and video transmission services on their cable systems.

The Government has again compromised on these controversial issues. To allay the fears of local communities on the heavier costs of

World Weather

Location	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	16	01	01	13	04	01
Amman	19	06	06	15	06	06
Algiers	21	08	08	17	08	08
Bombay	25	15	15	21	15	15
Buenos Aires	17	03	03	14	03	03
Calcutta	25	17	17	21	17	17
Cardiff	15	09	09	12	09	09
Cairo	20	05	05	16	05	05
Canberra	12	04	04	09	04	04
Chennai	27	18	18	23	18	18
Colombo	27	17	17	23	17	17
Copenhagen	10	01	01	07	01	01
Dacca	24	14	14	20	14	14
Delhi	18	08	08	14	08	08
Dublin	15	08	08	12	08	08
Hankow	19	06	06	15	06	06
Hong Kong	22	12	12	18	12	12
London	12	04	04	09	04	04
Los Angeles	16	01	01	13	01	01
Lyons	11	02	02	08	02	02
Madras	24	14	14	20	14	14
Manila	24	14	14	20	14	14
Medan	24	14	14	20	14	14
Mumbai	24	14	14	20	14	14
Nairobi	18	06	06	14	06	06
Rangoon	24	14	14	20	14	14
Reykjavik	08	01	01	05	01	01
Rome	14	07	07	11	07	07
Singapore	24	14	14	20	14	14
Sydney	18	06	06	14	06	06
Taipei	22	12	12	18	12	12
Tokyo	16	01	01	13	01	01
Washington	12	04	04	09	04	04
Wellington	10	01	01	07	01	01
Yokohama	16	01	01	13	01	01

THE LEX COLUMN Risk and reward for Telecom

The privatisation of British Telecom is - pace Reuters - the most complex and daunting corporate finance endeavour ever undertaken in the UK. Over the next few months the Government will, in effect, create a new corporation, establish a formal tariff and licence structure to govern it and finally market what will be the country's largest non-oil company to who ever it sees as a buyer.

Not surprisingly, the prospect of accomplishing this Herculean task within the allotted time is causing a degree of nervousness all round. Telecom itself was adamant last week that the flotation could be achieved in the autumn, as planned, but it is not inconceivable that the autumn may this year extend into the Christmas shopping period.

Over the past two months the flotation has suffered several important setbacks in the City's eyes. The phased withdrawal of first year capital allowances in the Budget may have added about £700m to Telecom's mainstream tax liability in the second half of the decade and has almost certainly confronted the company with a cash outflow in the years after 1984/85.

At a rough guess, the additional percentage point on which the Government has insisted may cost Telecom around £30m in profits during year one; and of course it will compound thereafter.

As if this were not enough, soundings in the City have suggested that institutions may be prepared to absorb only about £2bn of equity, broadly half of what the Government is hoping to raise. The balance is expected to come from the great share-owning - or in this case telephone-renting - democracy as well as from overseas capital markets.

Quite apart from the potential legal and administrative difficulty of parcelling out shares to telephone subscribers, the policy is clearly fraught with commercial risk. It is anyone's guess what effective discount will need to be offered through rental vouchers to attract sufficient interest; the Government may, for example, find that it has to offer a yield competitive with building society term shares.

Nor do overseas markets represent a particularly reliable source of funds. The U.S. investor will compare Telecom with AT&T, currently yielding 8 per cent, and may well judge that the British company's commitment to lossmaking local services outweighs the advantage of a virtual national monopoly. In Japan, meanwhile, a sale could be stymied by the unwillingness of the Japanese authorities to permit reciprocal foreign ownership of their own telephone utility.

It is therefore of paramount importance that the Government presents an attractive investment proposition to the City. With a raft of other companies still to be floated off, it can ill afford another Britoil. In the right circumstances, however, the Government may be able to raise substantially more from the institutions than the £2bn being suggested by its financial advisers. Institutional cash flow is buoyant,

the flood into overseas equities appears to have abated and, if the institutions are true to their word, cash allocated to Reuters should be available. To the extent that Telecom is financing the PSBR by other means, the validity of the whole exercise would be open to question if the Government had to sell Telecom on the cheap because of actuarial worries within the institutions. Even assuming that the City subscribed for the whole issue, the drain on institutional cash flow in the current financial year would be substantially smaller than that created by the Government's operations in the pigged market during banking January and February.

Capital structure

The indications are that the Government is moving towards a capital structure which, while not meeting the highest hopes, should be broadly acceptable in the City. The balance sheet will accommodate a high level of gearing, particularly if the new preference capital is treated as debt, but the troublesome pension fund liability has been extinguished and the debt/equity ratio should fall in later years as revaluations outweigh the extra borrowing capital spending programme.

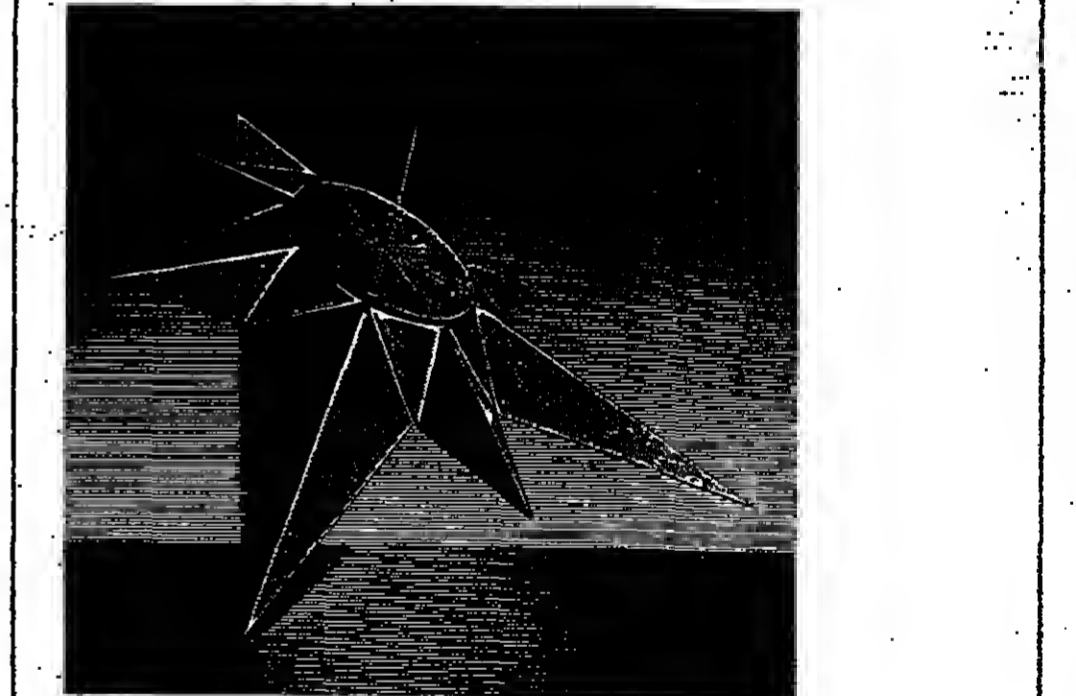
Yet the revenue account will be burdened by a heavy load of fixed interest costs, a rigid tariff structure and a rising tax rate. If Telecom is to persuade the market to swallow a dividend yield much below the 8 per cent ventured in some parts of the City, it will also need to show that unit costs can be reduced fast enough in real terms to permit significant dividend growth in later years. In the months leading up to privatisation, the market's perception of Telecom's cost base may become as important a determinant as any of the issue's eventual success or failure.

Tariff formula

The interim statement covering the six months to September happily swept away much of the accounting fog which had surrounded Telecom but the figures themselves were hardly encouraging. The City would now be surprised if the company exceeded its restated 1982/3 profits of £1,030m in the year ended last month.

Finally, the Government's refusal to budget from a tariff formula which will confine Telecom to price increases on a basket of services three percentage points below the level of inflation has caused institutions to revise downwards their expectations of future profits growth.

Only someone on the right course can help you with yours.



A universal bank has the right instruments to determine your exact position and help plot the best course to your goal. The coordinates of our branch system dot the globe.

Among our comprehensive services are time and notice deposits in all major currencies, short, medium and long-term loans (overdrafts, straight and roll-over loans, acceptance credits in £-stg, US \$, DM and other Eurocurrencies with special emphasis on trade finance and forfaiting), placement and trading in foreign securities such as Eurobonds, convertibles etc., foreign exchange, and international portfolio management.

Whenever and wherever you encounter problems with complicated international financing, contact the Deutsche Bank. We'll put your business on a proper course.

Deutsche Bank AG
London Branch
6 Bishopsgate, P.O. Box 441
London EC2P 2AT
Tel: 2.83 48 00

Deutsche Bank
A century of universal banking

Published by The Financial Times (Europe) Ltd, Frankfurt Branch, represented by G.T.S. Damer, Frankfurt/Main. P. Schenker, R.A.P. McGee, M.C. Gorman, D.E.P. Palmer, London, as members of the Board of Directors. Printer: Frankfurt/Deutsche Bank. Responsible editor: C.E.P. Smith, Frankfurt/Main. © The Financial Times Ltd. 1984.

Jeff's list

سوراء صه القهل



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday April 30 1984

SPONSOR. MORE RESPONSIBLE

GMEDC
Greater Manchester Economic Development Corporation Limited
Bernard House · Piccadilly Gardens
Manchester M1 4DD
061-236 4412

Borrowers return to renegotiate cheaper terms on credits

BY MARGARET HUGHES IN LONDON

IT HAS been evident in the past week that lending opportunities are thin on the ground. The only major deal to be announced - the \$500m for Malaysia - gives the borrower generous terms, while more borrowers are returning to the market either to renegotiate existing credits or to raise cheaper finance to repay them.

Mandated to Chase Manhattan, Industrial Bank of Japan and Malaysian Banking, the Malaysian credit carries both a low margin and a long maturity without the prime option favoured by banks.

At the same time a second borrower, ENEL, Italy's electricity concern, has followed Ireland's example and is renegotiating an existing credit to take advantage of the finer terms now available.

It wants to reduce the margin over prime to 1/2 per cent throughout on the \$247.5m still outstanding on a \$450m loan arranged in 1979 for it by Manufacturers Hanover and to extend maturity by 3 1/2 years to 10 1/2.

Like Ireland - and more recently Hydro-Quebec, the first to follow Dublin's lead - ENEL is expected to get a generally favourable response from the banks involved, given the current high liquidity of the international banking community.

By the end of last week sufficient funds had been re-committed on the new terms for the \$500m loan for Ireland, despite the fact that some banks had dropped out, representing about \$75m. But even without them commitments passed the necessary \$500m mark although Citicorp, as agent bank, said that an increase was unlikely.

Similarly, Bank of Montreal reports that despite the reluctance of one or two banks sufficient funds have been re-committed for it to be able to go ahead with the renegotiation requested by Hydro-Quebec. Here the borrower wants to reduce the margin and extend the grace period of a \$750m portion only of the \$1.25bn loan first arranged in 1980.

INTERNATIONAL BONDS

Demand for FRNs fizzles out

BY MARY ANN SIEGHART IN LONDON

THE EURODOLLAR floating rate note bubble may not have burst with a big bang, but it has been quietly deflating for the last month. Of all the FRNs launched this year, the number still trading at a discount within their fees is tiny.

The market has evidently over-reached itself. So far this year almost \$10.5bn worth of new FRNs have been launched, compared with just under \$14bn for the whole of last year.

This oversupply has taken its toll, but other factors are at work too. Another reason for the falls in price of the issues launched in January and February is that their coupons were fixed when the six-month London interbank offered rate (Libor) was up to a full percentage point lower than it is now.

This factor alone would not account for the current investor apathy towards FRNs, which even extends to new issues priced on more

generous margins. Some bankers suggest it is a psychological problem.

Carried away on the wave of euphoria which hit the market in the first couple of months of this year, many banks which used to buy FRNs as assets to put on their books started to trade them as well.

Prices rose, margins tightened and the pickings were rich. Moreover, dealing in FRNs seemed relatively risk-free. After all, if the coupons were reset twice or four times a year, there should be hardly any risk of the prices falling.

New FRN trading departments sprang up and chief FRN traders joined the traditional Eurobond market game of musical chairs. Dealers built up huge positions but were unworried because liquidity was supposed to be so good - they could always unload the notes if necessary into a willing secondary market.

BNP Bank bond average			
April 27	Previous		
99.580	99.585		
High	Low		
100.009	98.056		

Then the market very gradually lost its nerve. There was no massive dumping of bonds, but investors ceased to buy.

Traders as well as investors began to realise that not only could the price of floaters fall, the liquidity that was supposed to be so great was a fair-weather friend.

Where had all the buyers gone? The answer is that they were saturated. The Japanese, who were heavy buyers before their March 31 financial year-end, had enough floaters on their books. So did traders, who had probably already had their position limits increased once. They could hardly re-engage in order

to buy paper that no-one else wanted.

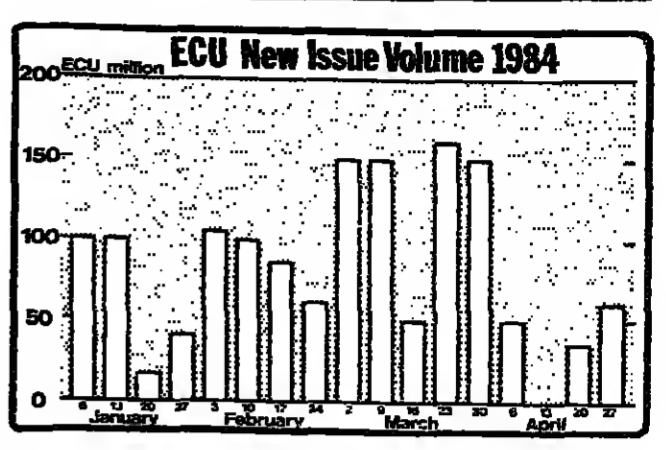
Margins on new floaters have widened in the last few weeks, but still - apart from a few notable exceptions like NatWest, BHP and Bankers Trust - they have traded at no better than breakeven levels. Even at these discounts they have been difficult to sell, and dealers talk of large inventories piling up on lead-managers' and co-managers' books.

Now that the speculators are out of the market and the notes are less liquid maybe new issue managers should return to pricing on an asset basis. Spreads of 15 or 17 basis points over Libor are a scant return on an instrument which could be hard to sell without a capital loss.

One floating rate note success story last week, though, was Sweden's \$800m Yankee issue in the U.S. domestic market. The deal has a seven-year final maturity, but investors can have their bonds redeemed at par every year.

Lead manager Salomon Brothers will try to resell these bonds to other investors, but if it fails, the balance will be lent to Sweden by a group of commercial banks led by Chase Manhattan.

The Ecu bond market is overflowing with new issues. Though volume has declined slightly in April, it has not altogether fallen away, and this Wednesday is likely to see an Ecu 57m bond from Swedish Ex-



NEW INTERNATIONAL BOND ISSUES															
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES							
Pratt & Whitney Holdings ††	50	1988	5	7 1/2	100	Citicorp, Intl.	-	World Bank †	150	1992	-	5 1/2	100	UBS	5.750
Continental Steel ††	100	1991	7	13 1/2	99 1/2	Chase Manhattan, EBC, Bancor, Menover, Merrill Lynch, Mgt. Stanley, SG Warburg	13.182	Canada †	200	1992	-	5 1/2	100	SBC	5.250
Japan Air Lines †	70	1994	10	12 1/2	100	Bankers Trst. Intl., IBI Intl.	12.545	FEI Hypothekbank †	110	1992	4 1/2	5 1/2	100	Equa. Cotevalles Kurz Bursener	3.750
Florida Fed. Savings ††	100	1989	5	12 1/2	100	Salomon Bros., BNP, Kilder Peabody	12.375	Central Fin. **†	50	1989	-	3 1/2	100	Equa. Mgt. Grenel et Suisse	-
Taiyo Kubo Bank †††	100	2004	20	7 1/2	100	CSFB, Taiyo Kubo, Salomon Bros.	-	Japan Highway	150	1992	-	-	100	UBS	5.375
C. Ind. †	50	1989	5	7 1/2	100	W&A Sec., Intl. Fleming, Dai-ichi Kangyo	-	Oji Paper Co. **†	100	1989	-	2	100	SBC	-
Sweden ††††	800	1991	7	-	100	Salomon Bros.	-	Nakagami Corp. **†	30	1989	-	5 1/2	100	UBS	5.875
CECE ††	100	2009	25	0	-	-	-	Asahi Chemical **††	100	1989	-	1 1/2	100	UBS	1.750
Coast Savings ††	125	1988	4	12 1/2	100	Goldman Sachs, Paribas	11.670	Hoschi Paper **†	100	1989	-	3 1/2	100	CS	-
Chubu Electric †	44.3	1989	5	8 1/2	99 1/2	Womura Intl.	8.505	Chubu Electric **†	100	1989	-	5 1/2	100	UBS	5.500
CANADIAN DOLLARS								Dove Mining **†	70	1989	-	3 1/2	100	CS	-
Prov. of New Brunswick ††††	75	1994	10	7 1/2	100	Salomon Bros.	-	Gold Intl. Fin. **†	25	1990	-	5 1/2	100	SBC	5.500
U-MARKS								Chiyotaya **†	50	1989	-	1 1/2	100	Wirtschafts- und Privatbank	1.750
Gold Intl. Fin. †	100	1991	7	7 1/2	100	Commerzbank	7.625	Antimo Electric **†	50	1989	-	1 1/2	100	SBC	-
SWISS FRANCES								Aica Kagyo **††	40	1989	-	1 1/2	100	Swiss Veltbank	1.750
Swiss Re †††	85	1989	-	1 1/2	100	CS	1.750	Witco Fin. Asia †	55	1994	-	5 1/2	100	Bk. Leu, CS, SBC, UBS	5.875
Mitsubishi Mining **†	30	1989	-	5 1/2	100	CS	5.750								
Nachi-Fujikoshi Corp. **††	50	1989	-	3 1/2	100	UBS	3.250								
Kaizo Mfg. **†	50	1989	-	1 1/2	100	Citicorp Bk. (Switz)	1.750								

These Bonds having been sold outside Australia, this announcement appears as a matter of record only.

New Issue April 1984

CPI

CONSOLIDATED PRESS INTERNATIONAL FINANCE PLC
(Incorporated under the laws of England)

Swiss Francs 200 000 000
6 1/4% Bonds 1984-1992/94

with the guarantee of

CONSOLIDATED PRESS HOLDINGS LIMITED
(Incorporated under the laws of the Australian Capital Territory)

SODITIC S.A.

AMRO BANK UND FINANZ BANK HEUSSER & CIE AG
BANQUE INDOSUEZ, Succursales de Suisse BANQUE SCANDINAVE EN SUISSE
CITICORP BANK (SWITZERLAND) CRÉDIT COMMERCIAL DE FRANCE (SUISSE) S.A.
MANUFACTURERS HANOVER (SUISSE) S.A. MORGAN STANLEY S.A.

Banca Unione di Credito Bank Oppenheim Pierson (Schweiz) AG
Bank of Tokyo (Schweiz) AG Banque Gutzwiller, Kurz, Bungener S.A.
Banque Nationale de Paris (Suisse) S.A. Crédit des Bergues
First Chicago S.A. Hottinger & Cie
Kreditbank (Suisse) S.A. Nippon Kangyo Kakumaru (Switzerland) S.A.
The Royal Bank of Canada (Suisse) J. Henry Schroder Bank AG
Société Générale Alsacienne de Banque
- Groupe Société Générale -

Bank Leumi le-Israël (Schweiz) Banque Bruxelles Lambert (Suisse) S.A.
Banque Keyser Ullmann S.A. Banque de Participations et de Placements S.A.
Banque Pasche S.A. Barclays Bank (Suisse) S.A.
Chase Manhattan Bank (Suisse) Compagnie de Banque et d'Investissements, CBI
Grindlays Bank Pte Handelsfinanz Midland Bank
IBJ Finanz AG Inter Maritime Bank
Kleinwort, Benson (Geneva) S.A. LTCB (Schweiz) AG
New Japan Securities (Schweiz) AG Overland Trust Banca
Privat Kredit Bank Volksbank Willisau AG

Financial Advisors to the Borrower and to the Guarantor:
Australisuisse Securities Limited Wallcorp Limited, Sydney

This announcement appears as a matter of record only.
The Notes have not been registered under the United States Securities Act of 1933.

OLIE & NATURGAS
(Incorporated with limited liability in Denmark)

U.S. \$100,000,000

Guaranteed Floating Rate Notes Due April 1999

Unconditionally guaranteed as to payment of principal and interest by

The Kingdom of Denmark

Goldman Sachs International Corp. Morgan Stanley International

Bank of America International Limited Bank of China
Bank of Tokyo International Limited Citicorp International Bank Limited
County Bank Limited Credit Commercial de France
Credit Suisse First Boston Limited Dai-ichi Kangyo International Limited
Dresdner Bank Aktiengesellschaft Hambros Bank Limited
LTCB International Limited Manufacturers Hanover Limited
Mitsui Finance Europe Limited Samuel Montagu & Co. Limited
Morgan Guaranty Ltd Nippon Credit International (HK) Ltd.
Salomon Brothers International Limited Sumitomo Finance International
Sumitomo Trust International Limited Tokai International Limited
Union Bank of Switzerland (Securities) Limited

April, 1984

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Investors stay short amid continued uncertainty

STAY WISE—stay short. That continues to be the message of the ultra-cautious and nervous U.S. money and credit markets.

The long-term bond markets staged a half-hearted attempt at a rally in their trading early last week. But in the absence of any real retail interest...

In his latest comments on credit "The fact income markets are about to enter another period of uncertainty. Three inter-related issues confront the market: The strength of the economic expansion this quarter; money supply growth in May; the continued enlarged demand for credit."

Such views are likely to be put to the test this week. Today the March leading economic indicators figure is announced and on Friday comes the April unemployment rate.

Swire Pacific to buy rest of property subsidiary

By Robert Cottrell in Hong Kong

SWIRE PACIFIC, the Hong Kong conglomerate, announced on Saturday a HK\$1.35bn (U.S.\$173m) cash-and-shares offer to buy out the 27.5 per cent minority interest in its publicly-quoted subsidiary, Swire Properties.

Swire Properties was the second-largest divisional contributor to Swire Pacific's 1983 net profits of HK\$887m. The largest contributor was the airline Cathay Pacific, of which Swire Pacific owns 70 per cent.

Dana and ZF in truck transmission merger

By Kenneth Gooding, Motor Industry Correspondent

FURTHER significant rationalisation of the international commercial vehicle components business is in prospect following agreement by Dana of the U.S. and Zahnradfabrik Friedrichshafen (ZF) of West Germany to merge their truck transmission operations.

Kuwait ends stock exchange support

By Kathleen Evans in Kuwait

THE GOVERNMENT of Kuwait has suspended its support of the country's official stock market, ending a 19-month policy designed to protect bank collateral.

The decision followed a minor rally in the market, based on expectations that a solution would shortly be forthcoming from the Government to the settlements still outstanding from the country's stock market crisis of September 1982, which left a trail of \$40m in post-dated cheques.

Losses at Olympia sharply reduced

By Jonathan Carr in Frankfurt

OLYMPIA, the West German office equipment maker 51 per cent owned by AEG-Telefunken, sharply reduced its losses in 1983 and made further progress in the first quarter of this year.

The loss of the parent company, Olympia Werke AG, dropped last year to DM 34.7m from DM 210m, thanks to reorganisation and cost-cutting.

writer production has been concentrated entirely at Wilhelmshaven in North Germany. The company's products are now made only by Olympia's Mexican operation.

INTERNATIONAL APPOINTMENTS

New president for Belgium's Kredietbank

KREDIETBANK, Belgium's third largest commercial bank, has appointed Mr Louis Delmotte as president from tomorrow.

Mr R. R. DONNELLY AND SONS, Chicago, has elected Mr John A. Capicci as vice president, and Mr Danford L. Sawyer, Mr Wayne Angstrom, Mr Allan F. Rucka and Mr Michael D. Moffitt, vice presidents of the printing company.

Government. Mr Raymond P. Colucci, in addition to his position as senior vice president of manufacturing operations, has been appointed president of the manufacturing division.

facturing facilities worldwide, and the research and technical facilities at Great Lakes Research Corp. at Elizabeth, Tennessee.

First-quarter increase for UBS

By John Wicks in Zurich

UNION BANK of Switzerland (UBS), the country's largest bank, has announced first quarter results higher than those of the preceding three months.

Lloyds Eurofinance N.V. U.S. Dollars 250,000,000 Guaranteed Floating Rate Notes due 2004. Lloyds Bank Plc (Incorporated in England with limited liability). Lloyds Bank International Limited. Algemene Bank Nederland N.V. Amro International Limited. Bank of China. Bank of Tokyo International Limited. Banque Bruxelles Lambert S.A. Banque Nationale de Paris. Baring Brothers & Co., Limited. Citicorp Capital Markets Group. Commerzbank Aktiengesellschaft. Credit Lyonnais. Credit Suisse First Boston Limited. Dai-ichi Kangyo International Limited. Daiwa Europe Limited. Deutsche Bank Aktiengesellschaft. Goldman Sachs International Corp. Hambro Bank Limited. IBJ International Limited. Kredietbank International Group. LTCB International Limited. Merrill Lynch Capital Markets. Morgan Grenfell & Co. Limited. Morgan Guaranty Ltd. Morgan Stanley International. Nomura International Limited. Orion Royal Bank Limited. Salomon Brothers International Limited. J. Henry Schroder Wagg & Co. Limited. Société Générale. Société Générale de Banque S.A. Sumitomo Finance International. Swiss Bank Corporation International Limited. Union Bank of Switzerland (Securities) Limited. S. G. Warburg & Co. Ltd. Westdeutsche Landesbank Girozentrale. Wood Gundy Limited. Australia and New Zealand Banking Group Limited. Banca Commerciale Italiana. Banco di Santo Spirito. BankAmerica Investment Banking Group. Bankers Trust International Limited. Banque Paribas. Bayers Bank Group. Chemical Bank International Group. County Bank Limited. Crefit Agricole. Creditanstalt-Bankverein. Development Finance Corporation of New Zealand. European Banking Company Limited. Fuji International Finance Limited. Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft. Hill Samuel & Co. Limited. Kleinwort, Benson Limited. Mitsubishi Finance International Limited. Mitsubishi Trust & Banking Corporation (Europe) S.A. Mitsui Finance Europe Limited. Samuel Montagu & Co. Limited. The Nikko Securities Co. (Europe) Ltd. Nippon Credit International (HK) Ltd. PK Christogianni & Sons Limited. Saitama Bank (Europe) S.A. Sarwa Bank (Underwriters) Limited. Smith Barney, Harris Upham & Co. Incorporated. Standard Chartered Merchant Bank. State Bank of New South Wales. Strauss, Turnbull & Co. Sunamoro Trust International Limited. The Taiyo Kobe Bank (Luxembourg) S.A. Tokai International Limited. Toronto Dominion International Limited. Yamachi International (Europe) Limited. Yasuda Trust Europe Limited. Yokohama Asia Limited.

FT INTERNATIONAL BOND SERVICE. U.S. DOLLAR. U.S. STRAIGHTS. U.S. FLOATING RATE. U.S. CONVERTIBLE. EUROBOOND TURNOVER. U.S. \$ bonds. Last week ... 5,230.1 11,554.9. Previous week ... 9,860.0 12,133.3. Other bonds ... 1,171.0 914.0. Last week ... 1,716.0 1,841.8. Previous week ... 1,716.0 1,841.8.

هنگام استعفاء

NOTICE OF REDEMPTION to Holders of JUGOBANKA UNITED BANK Floating Rate Notes 1989

NOTICE IS HEREBY GIVEN by Barclays Bank PLC, as Fiscal Agent for the Jugobanka United Bank in respect of the Notes and Coupons, that in satisfaction of the obligations imposed by Condition 6 (a) of the Terms and Conditions applicable to the Notes,

the Notes of US\$10,000 prefix "A" and Notes of US\$1,000 prefix "B" each bearing the serial numbers listed below have been drawn in manner approved by the Fiscal Agent for redemption on 30th May 1984 at their principal amount.

Table listing serial numbers for Notes of US\$10,000 and Notes of US\$1,000. The table is organized into columns for each note type and contains thousands of individual serial numbers.

Notes not listed above are not affected by this redemption. The Socialist Federal Republic of Yugoslavia has agreed with the International Monetary Fund, the Co-operating States and the International Co-ordinating Committee (on behalf of commercial banks) a co-ordinated programme of financial assistance including, inter alia, a restructuring of indebtedness due to commercial banks falling due in the calendar year 1984. Noteholders who are banks or financial institutions holding Notes beneficially for their own account and whose Notes are included within the above numbers drawn for redemption are advised that the amounts so drawn for redemption are eligible for restructuring within the terms agreed in respect of the restructuring of indebtedness due to the commercial banks. Any bank or financial institution which holds beneficially such Notes drawn for redemption should contact Peat Marwick Mitchell & Co., 1 Puddle Dock, Blackfriars, London EC4V 3PD, (Telex 881154), in its capacity as Administrative Co-ordinator for the 1984 commercial bank restructuring of Yugoslav indebtedness as soon as possible to advise its claim under the restructuring. Subject to these arrangements, all other Notes drawn for redemption will become due for payment on 30th May 1984. Such Notes with Coupon No II attached should be presented at the Office of any of the Paying Agents. Coupon No 10 of all Notes, relating to the Interest Payment due 30th May 1984, should be detached and encashed in the usual manner. US\$45,000,000 nominal of the Notes will remain outstanding following repayment of the above mentioned drawn Notes.

Fiscal Agent

BARCLAYS BANK PLC 54 LOMBARD STREET LONDON EC3P 3AH

30th April 1984

FINANCIAL TIMES SURVEY

Monday April 30, 1984

Lancashire

Lancashire is now a mixture of the rural and of old and new small industrial centres. Though these have not escaped the problems of other areas, opportunities for growth are seen in the development of the Morecambe Bay gasfield and by tourism

Coping with a faulty image

By NICK GARNETT, Northern Correspondent

FOR A COUNTY whose name alone evokes such strong impressions of grime, industry and terraced housing especially among people who have never been there, Lancashire is strikingly different from that image.

Shorn of some of its larger concentrations of manufacturing by local government reorganisation a decade ago which removed Manchester and Liverpool from its boundaries, the county now has no coal mines, no cities other than the relatively small settlement of Lancaster and its biggest urban district is Blackpool.

1.4m people

Lancashire is overwhelmingly rural, save for a banana-shaped belt stretching from Preston through Blackburn and Burnley. Even here older former textile-based towns like Accrington and Nelson while still having the unmistakable physical stamp of another manufacturing era are surrounded by open countryside.

One aspect of that faulty image still holds true, however. Its population of 1.4m is still over-dependent on older, heavy manufacturing with a

great deal of employment concentrated on sites run by a handful of major companies such as British Aerospace, Leyland and GEC.

There is also a preponderance of very large manufacturing establishments and a dearth of medium-sized ones, a vulnerability particularly acute for some towns which derive most of their livelihood from only a few employers.

This industrial structure is partially reflected in the age of Lancashire's factories and mills, 45 per cent of which pre-date World War I, compared with a third in the rest of the region. Some of the older industrial towns have a preponderance of terraced homes, many in need of substantial refurbishment and replacement. The county is very short of high technology companies, a north-west characteristic, though Lancashire does have some, notably in robotics. These include Dainichi-Sykes at Preston and Taylor Hitec in Chorley.

The county incorporates some very clear cut geographic and economic differences. It can be divided into six areas—the Fylde coastal belt, Central Lancashire encompassing many of the big manufacturing employers, the line of towns in

the North-East of the county stretching from Blackburn to Colne, the grade one farming land in the West and the uplands and moors on the edge of West Yorkshire and Greater Manchester.

The county also encapsulates both ends of the North-West's unemployment spectrum. It has one of the highest local travel to work unemployment figures in the region—22 per cent in Ormskirk—as well as the region's lowest local unemployment figure (7 per cent for Clitheroe). Its overall unemployment rate is about 14 per cent.

At the same time, various developments are keeping the county's public profile relatively high. In energy, the Morecambe Bay £1bn gasfield development, expected to come on stream at the turn of the year is using Fleetwood as its exploration drilling centre, Heysham as its production drilling and operational home and Blackpool as its helicopter base.

Controversy

The development is having some positive spin-off in the coastal towns and 11 gas-related companies have set up operations in the county.

Also in the energy field, the Heysham Two nuclear power station now under construction has been an example of the industry's new ability to build to time and cost.

In another development aimed at stimulating the local economy, the Labour-controlled Lancashire County Council set up two years ago the first of the new generation of local-government-owned development companies. Lancashire Enterprises Ltd has operated amid political controversy partly because support to

the Fleetwood fishing industry, to which LEL was a rather reluctant provider of aid, has not produced the expected results.

However, in terms of cost effective assistance largely to medium-sized companies, LEL has had considerable success, providing financial help to 16 companies, including four management buyouts and will return a profit this year. West Yorkshire County Council took advice from LEL before setting up its own enterprise board.

Labour took control of the council in 1980 with the most astonishing turn round in that year's shire county elections. The Tories slumped from 80 to 35 councillors, Labour's group jumping in size from 11 to 53.

Conservative members on LEL have resigned from it but the Tory group has not said it will scrap it if they regain control of the council next year.

At the same time, the growing importance of tourism as a big direct and indirect employer and growth industry is becoming clearer. Some local authorities and other agencies are adopting a more aggressive promotional stance.

Tourism brings in an estimated £250m into the Lancashire economy, supporting perhaps 35,000 jobs. The North West Tourist Board believes 60 per cent of all regional tourist spending is in the county.

Perhaps this is not surprising. With 300,000 accommodation beds, Blackpool attracts 16m visitors a year and the Plessey Beach Company is one of the country's most successful leisure businesses. Apart from the coastal resorts, Lancaster, the Pendle witch country and the Ribbles Valley, the more secluded areas of the Forest of Bowland and the great number

of museums and country parks like Wycoiler and Beacon Fell provide the council and the tourist board with plenty to offer.

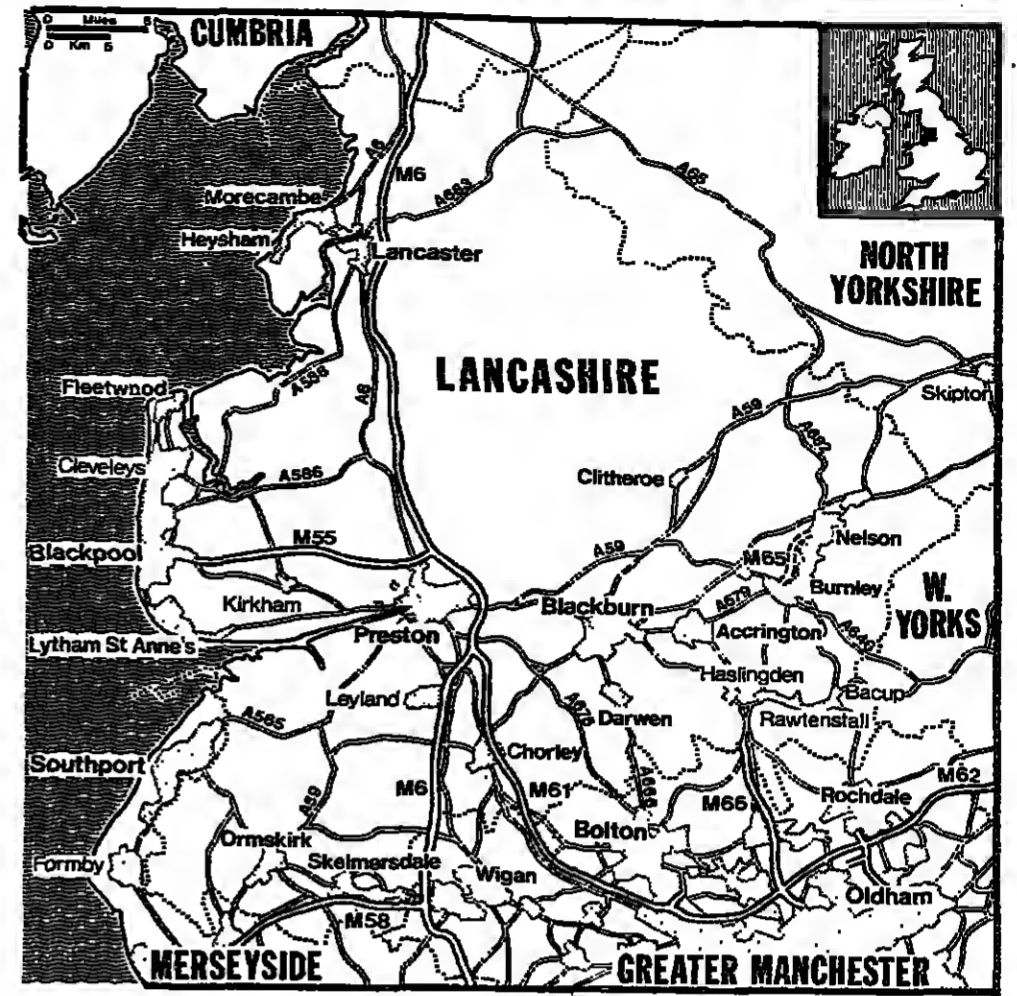
New style tourist ventures have got under way. Two farmhouse consortia were set up three years ago in the Lune estuary and Ribbles Valley. LEL has formed a separate company to develop commercial tourist packages. It has put a small investment so far into a consortium of Blackpool holiday enterprises and into golfing heritage tours.

Some other developments have been a cause of greater apprehensiveness. Lancashire's two new town development corporations—Central Lancashire and Skelmersdale—are due to be wound up next year. This has generated considerable concern at the loss of their job-creating role and the consequences for the county council which might inherit some unfinished road programmes.

Imbalances

Transport is an issue for other reasons as well. Lancashire is well served with main rail routes and motorways, but the Government has shown no inclination towards joining up the M63 in East Lancashire to the M6.

These concerns though are far outweighed by worries surrounding imbalances in the employment base and employment decline in many of the county's principal industries. This has been punctuated by headline-grabbing big plant shutdowns like Courtauld's Red Scar mill in Preston, Turner and Newall's Storey plastics subsidiary (subsequently purchased by LEL for conversion and a partial management buy-



CONTENTS

Manufacturing industry: the base needs to be widened...	II
Morecambe Bay gasfield: hope of creating more jobs...	II
High Technology: action needed to stimulate developments	III
New towns: moving into a new era	III
Education infrastructure: wider role for Preston Polytechnic, soon to become Lancashire Polytechnic	IV
Profile: Lancashire Enterprises Limited	IV

WORKING TOGETHER TO BUILD A BETTER FUTURE

Lancashire Enterprises Limited, the economic development company established by Lancashire County Council:

Lancashire County Council, in close co-operation with Lancashire Enterprises:

- Sustains and stimulates employment by promoting development and expansion across the full range of Lancashire's industries, new and old.
- Acts as a catalyst by investing funds to attract outside finance giving maximum economic benefit to Lancashire.
- Develops tourism and other service industries throughout the county.
- Provides a complete range of industrial and commercial premises at modest but not subsidised economic rentals.
- Sponsors industrial training—especially in new technologies and growth industries.



- Promotes and publicises opportunities for industrial, tourist and recreational development.
- Provides planning information and advice to developers on sites and premises available.
- Provides a general information service on economic and social trends within the county and advice on forms of aid available to industry.
- Organises regular business advice nights throughout Lancashire for potential new companies.
- Actively promotes tourism to Lancashire both at home and abroad.



LANCASHIRE ENTERPRISES LIMITED
Lancashire—the heart of British technology

For further information contact:
Angus M. Niven, Managing Director, Lancashire Enterprises Limited, Lancashire House, Watery Lane, Preston PR2 2XE
Brian Hill, DL LL B, Chief Executive/Clerk of Lancashire County Council, County Hall, Preston PR1 8XJ

Lancashire County Council



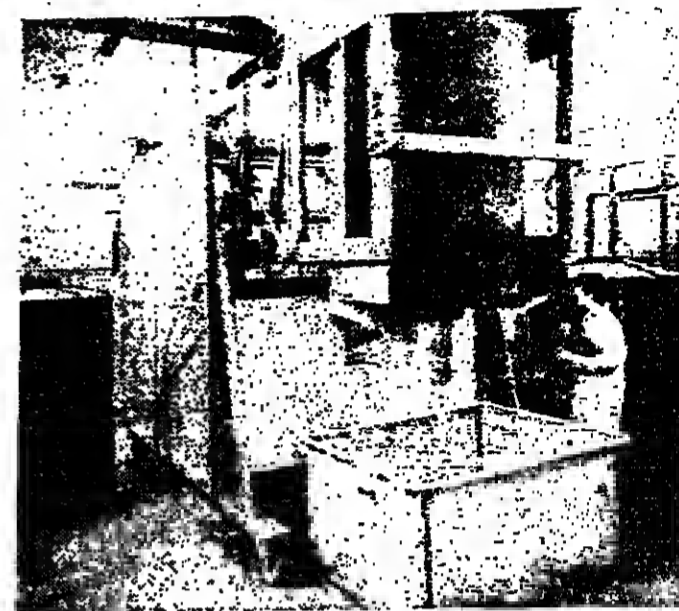
LANCASHIRE II

Nick Garnett looks at the county's manufacturing base

Diverse base needs to be widened further



Above: Final inspection and cutting at White Cross Rubber Products, Lancaster, one of the companies receiving aid from Lancashire Enterprises. Below: Lodomatic, a British company of mechanical handling engineers at Clitheroe, specialising in container "Tipplers." This one, made for bottlers, assists complete liquid discharge.



AQUILA
Computer Services

... setting new standards in business productivity

Whether your company is large or small, we can supply complete computer solutions to individual requirements.

For full details of our computer services
TEL: (0772) 23277
Aquila Computers Ltd.
Miller House, 9 Lancaster Road, Preston PR1 2RY.
Also: Edinburgh Office 031-587 3372.

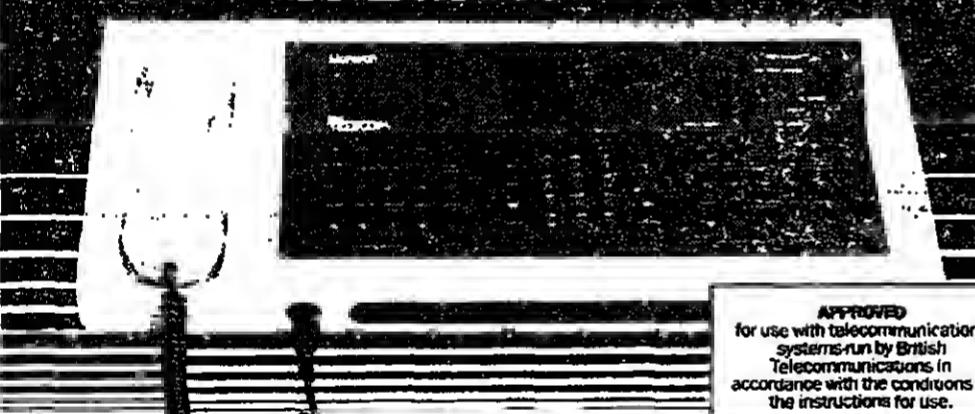
Industrial Assistance On The Fylde Coast

The Fylde Coast Development Association are assisting industry with up-to-date information; on site location, premises, labour situation and financial incentives in the enormous growth potential area of the Fylde Coast, situated on the doorstep of one of Britain's newest Gas Fields.

For full details contact: Peter Wyatt, F.C.D.A. 20b Queen Street, Blackpool, FY1 1PD, United Kingdom. Tel: (0253) 23193



A word in your ear about Business Communications in Lancashire.



If your office needs a more efficient phone system, British Telecom can show you options you possibly didn't know existed. Our Call Connect Systems utilise microprocessor control for efficiency and a streamlined compactness which can often free valuable office space for other purposes.

If you need one of the latest electronic telex machines that stores messages and sends them automatically, then we're the people to talk to. Or if you want to keep track of your management, your sales force or your service engineers, we can arrange that too.

In fact whatever your requirements British Telecom has the answer. Let us have a word in your ear. Call your local British Telecom area office and ask for "Business Systems."

We think you'll be pleasantly surprised at how effectively we can help improve your business.



SAVANT, based in Lancashire, offers Great Britain and Europe full scale computer systems

Advanced Turnkey Systems
Our expert teams of Consultants and Analysts are building advanced turnkey data processing systems for a large Health Authority, Local Government and industry.

Hardware and Systems Software
We can supply you with large, medium or small computers, the powerful, cost-effective MIMIC relational data base software, and flexible application programs.

Cost-Effective Systems Building Methods
We believe in a thorough approach to business problem solving — using the best computerised tools and fourth generation methodologies AND we are preparing for the fifth generation — our researchers are now working on Expert systems.

Education and Publishing
Our educational seminars are renowned internationally — our technical publications are read all over the world.

WE CAN HELP YOU

2 New Street, Carnforth, Lancs LA5 9BX
Telephone: (0524) 734505. Telex 65138



Lancashire is where many of Britain's traditional industries — textiles, engineering, vehicle and chemicals among them — had their earliest start. As such it is still characterised by the presence of relatively large companies in these sectors, several of which

operate from single locations employing more than 1,000 people. The county has also been winning its share, however, of new products and processes and is looking to new technologies to provide much of its future growth.

facturers' Association, says growth has been very strong in ladies' fashion footwear and sandals and is challenging the Italian market, improving Rosendale's prospects.

Furniture

FURNITURE manufacturing provides one of the great business stories for Lancashire in the shape of Sittentight at Barnoldswick. Manufacturing more beds than any other company in Britain, it is also the second biggest producer of upholstered furniture. The company's phenomenal growth has marked it out in an industry where hundreds of smaller manufacturers have gone to the wall.

The sector has been a stable employer of about 8,000 people during the past ten years and is made up of a cluster of companies — which also include Gomme in Burnley making G-Plan furniture, Buivant at Nelson and E. J. Riley in Accrington.

Packaging

PAPER AND PACKAGING employs about 12,000 and has suffered the traumas of contraction under the pressure of energy costs, currency exchange rates, and imports as elsewhere in the country, particularly in the vulnerable areas of paper and board.

Packaging, stationery and wallcoverings have generally performed well however and this sector in Lancashire is very diversified — from the Star Paper Mill in Blackburn and Reed's Sm Paper at Farnley to Crown at Darwen making wall paper.

Chemicals

CHEMICALS, PLASTICS, rubbers, paints and associated industries form an ill-defined hotch potch in Lancashire but together probably employ well over 20,000.

Employers range from ICI's Halthouse works at Thornton, paint manufacturers like Crown at Darwen and Leyland Paints at Leyland to Pilkington's research and development headquarters at Lathom north of Skelmersdale which employs 600. Liquid Plastics at Preston which makes plastic surface coatings has expanded over the past five years and is a big exporter.

GEC, through its subsidiary Reinforced Plastics at Freckleton makes products for the building and vehicle industry. Production of rubber and products like linoleum plastic floor coverings have declined steeply. The closure of Turner and Newall's Storeys Plastics subsidiary was a serious blow to local employment.

Parts of the chemicals sector look like being stable employers. A county planning officer's report in January on Lancashire's economic base suggests, however, that employment will further decline in chemicals partly because many operations are becoming increasingly capital intensive.

workforce has also shrunk by 1,000 to 1,350 in three years.

Vehicle building

VEHICLE BUILDING has always been an important industry in Lancashire and was a big growth area in the 1970s. The town of Leyland was always synonymous with the world over with buses and trucks. The sector, including component building, is quite diversified in the county incorporating TVR which builds sports cars in Blackpool and Dupre coach-builders in the same town. TI Silencers in Great Abraxarth in Skelmersdale, Atkinsons manufactures snowploughs in Clitheroe.

Leyland Vehicles with its headquarters in the county dominates the sector but the spread of whom its workforce has shrunk has had a significant impact on the economy of central Lancashire. Ten years ago Leyland employed 11,000 in the town of Leyland. Now Leyland trucks, through its three operations in the county — vehicle assembly, engine building and foundry — employ about 4,500 on the T45 range and TL 11 and 400 series engines.

The company's new light truck to replace the Terrier will also be produced at Leyland. Leyland employs 1,400 at the Farlington plant on chassis and gearbox building and Leyland Parts at Chorley another 1,400.

Commitment to Lancashire is reflected in the relatively new truck assembly hall and technical centre and test track but even though Leyland has reversed its ten year slide in UK market share further rationalisation for the group as a whole is on the horizon.

Engineering

MECHANICAL ENGINEERING, which includes two Royal Ordnance factories at Exton and Blackburn, absorbed many of the workers leaving the country's older industrial sectors but it suffered more than a 60 per cent collapse in employment during the past decade though it still employs about 15,000.

Lancashire has a substantial electrical engineering sector, dominated by GEC Traction at Preston, RISTS with three sites, Lucas Electrical's switchgear operation in Burnley and Bluburn, and Blackburn, absorbed many of the workers leaving the country's older industrial sectors but it has never been high in the county and is concentrated in what is left of castings and aluminium alloy production around Burnley.

Textiles

TEXTILES MAKE up Lancashire's second biggest manufac-

turing employer but it is a shadow of what it once was. Employment collapsed also by 60 per cent in the decade up to the early 1980s, according to Manpower Services Commission statistics, including spinning and weaving taking the worst of it.

East Lancashire was hardest hit in the early 1970s but the last recession has taken most effect in the county's central areas. Closure of Courtauld's Red Scar Mill at Preston with the loss of more than 2,000 jobs was one of the biggest single industrial blows in recent years.

Employment estimates suggest about 18,000 are still employed in textiles with most of the mill units relatively small, often 250 employees or less. Clothing and footwear employs a further 9,000.

Some operations like bedding and other household textile manufacturing have been one of the growth areas for Lancashire but have recently endured the impact of cheaper imports.

Courtauld's still has some ten sites spread across the county involved in garment manufacturing, spinning, dyeing and finishing. Vantona Viyella's operations include Horrockses, the textile converters in Preston, Albert Hartley in Barnoldswick, Diana Cowpe in Burnley making bedspreads and other household products and sites of the CV sub-group in Darwen, Barrowford and Rawtenstall.

Tootal has just two factories in its Tritex company in Clitheroe, making clothing for children and teenagers.

Lancashire has a strong presence in the clothing industry, including dresses and men's workwear and shirts, as well as children's clothing.

Footwear

THE FOOTWEAR industry with a workforce of around 6,000 is one of the biggest employers in the north-east of the county, though, like textiles it has shrunk quite severely over the past decade, even though it has attempted to go down market to meet imports.

Lancashire produces more than 25m pairs of footwear, including slippers out of a UK total of 32m and has a number of significantly-sized companies like Lambert Howarth, Bacup Shoe and the Newchurch Boot Company and Feniger in Blackburn, manufacturers for Dunlop.

The county is the home of slipper manufacturing which is a crucial plank in the economic life of the Rosendale Valley and its output decline has been much less steep than that for the rest of the footwear sector. Mr Albert Lewis, director of the Lancashire Footwear Manu-

Morecambe Bay output expected at end of year

Gasfield provides more jobs

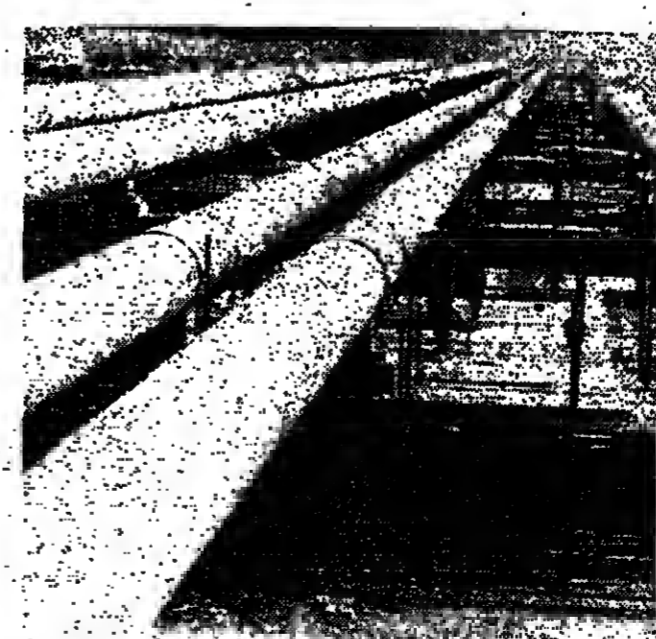
HOOK UP commissioning work on the two platforms and two rigs in the Morecambe Bay gasfield is well under way before the start of production drilling in the summer.

The development is the single biggest scheme in the British Gas Corporation's 54th development programme over the next five years. The first production gas will be brought onshore at the turn of the year, building up to 1,200m cubic ft a day and possibly up to 1,800m in the long term.

The onshore economic impact of the field which is estimated to contain 500 billion (million million) cubic feet of gas is largely centred so far on Barrow in Cumbria where, at nearby Rampside a terminal and construction supply base are being built.

A county council report says that the impact of a gasfield development on Lancashire's economy should not be overstated but indicates that two to three thousand jobs might be created locally. That might prove to be a high figure.

The report also suggests that this development together with the Heysham II nuclear power station construction project, new sea traffic to and from the port Heysham and the planned science park at Lancaster University may herald the start of economic upturn in that part of North Lancashire. British Gas is using Fleetwood, Heysham and Blackpool for some of the Morecambe Bay operations. Eleven energy related companies have set up businesses in Lancashire



Britain's largest slug catcher at the Barrow terminal of the Morecambe field. The catcher, installed by Press Construction under contract to Vickers Shipbuilding and Engineering, is erected on a 1-200 inch long heavy condenser in the gas as it is brought ashore. The 42-in diameter pipes are 1,000 ft long. Press Construction is part of the AMEC group.

based on the gasfield development, seven in Heysham three in Lancaster and one at Hutton.

The offshore maintenance and supply base now being built at Heysham will require up to 125 workers. The estimated 250 people to be employed on offshore installations when full production is reached are likely to be largely recruited from outside

Lancashire though some might wish to settle in the county. A number of local companies in Fleetwood have formed consortia of offshore marine and general engineering industries. County planners are hoping more British Gas suppliers will be tempted to set up operations at Heysham.

Nick Garnett

PROVIDING SERVICE TO BUSINESS

Lancashire's polytechnic has a successful record of providing services to industry, commerce and the public sector.

Based in Preston the polytechnic is at the centre of the county's communications network.

Services include:
CONSULTANCY COURSES CONFERENCES TRAINING MATERIALS
Let the polytechnic's 750 staff help you to develop your business.

Contact: Nigel Hall, Business and Industrial Centre, Preston Polytechnic, Corporation Street, Preston, (0772) 22141.

To mark our role in the county the Polytechnic is being renamed Lancashire Polytechnic from September.

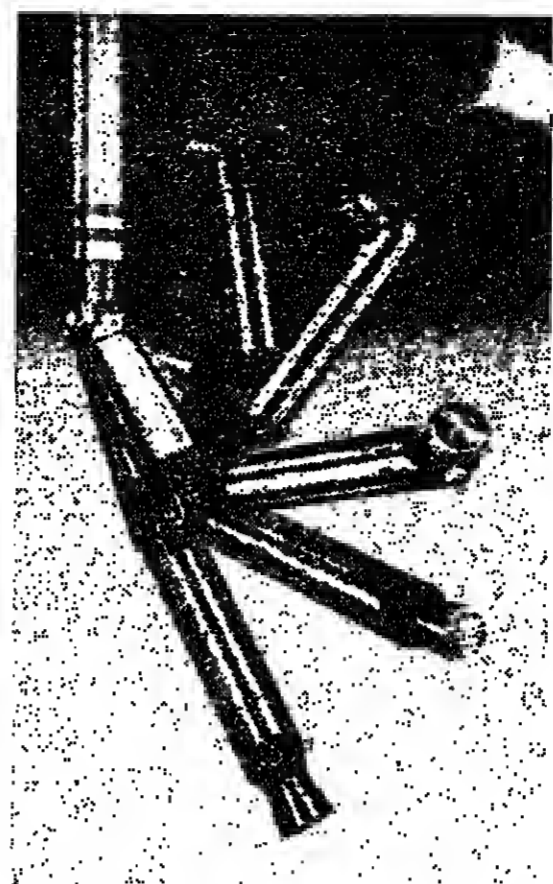
BLACKPOOL LANCASHIRE'S AIRPORT

A major growth opportunity at a full facility Civil Airport where Air Transport flights increased from 5,769 in 1982 to 9,031 in 1983.

MORECAMBE BAY GAS HELL-BASE
telephone Blackpool Airport (0253) 43061

Spelling 1-10

LANCASHIRE III



Left: Youngsters being trained to meet the high technology demands of today at one of Lancashire's Information Technology Centres. Above: A Dainichi Sykes' engineer programmes a DAROS PT600 robot. This robot is used in the company's automated arc-welding system which produces frames for specialised hospital beds. Right: Taylor Hitec's Advanced Manipulator which has recently been supplied to the CEBG Marchwood Research Laboratories

New companies take share of markets for robotics and nuclear engineering County attracts high technology firms

"NEW TECHNOLOGY is not new to Lancashire. From the early days of the industrial revolution onwards, the county's industries have been noted for technological innovation. So when we talk about high technology we are concerned not only with new industries, but with the application of advanced techniques to established ones."

This comment by Mr Jim Tomkinson, Lancashire County Council's industrial development officer, places the county's efforts to attract advanced technology companies against a broader background. With groups like British Aerospace, Lucas Aerospace, Rolls-Royce and British Nuclear Fuels among the area's major employers, the development and application of new technology is a relatively taken-for-granted aspect of industrial life.

Advantages

One of the advantages of this high technology organisations recently arriving in the county have discovered—is that the workforce is flexible and well-initiated in advanced engineering. One of the best-known of the new companies Dainichi-Sykes Robotics, a wholly British-owned

By ALAN PIKE

company, was formed exactly three years ago out of an agreement between the Sykes Group and Dainichi Kiko of Japan. Dainichi-Sykes, which occupies three factories at Bamber Bridge, Preston, represented the first technology transfer agreement between the Japanese robotics industry and a UK company.

Dainichi-Sykes imports Dainichi robots from Japan and then designs and installs advanced automated manufacturing systems tailor-made to individual customers' needs. Two notable developments since the formation of Dainichi-Sykes are a technology transfer agreement for the introduction

of advanced automated manufacturing technology into Jaguar Cars factories over the next five years, and a tripartite agreement on technical development and distribution between Dainichi Kiko, Dainichi-Sykes and the French Thomson-Brandt.

Dainichi-Sykes' highly-qualified staff—the company describes its team of automation engineers as among the most experienced industrial robot specialists in Europe—has grown rapidly. The team is now 90-strong compared with 60 in October, and employment is expected to reach 120 by the middle of this year.

Another advanced technology company to have doubled its staff over the past 18 months—in a present total of 42—is Taylor Hitec at Chorley. The company is involved in advanced engineering technology in the fields of nuclear reactors, robotic applications and flexible manufacturing systems.

In spite of the growth of his own company Mr Derrick Hunter, managing director of Taylor Hitec, is concerned that more action is necessary to stimulate the development of new tech-

nologies in UK manufacturing. He seeks a programme of education extending from the Government and Whitehall to management and unions. "If this country ignores the technical revolutions then other developed nations will simply romp ahead."

A management buyout relaunched another of the county's high technology companies as NIC Engineering a year ago. Six former managers took over the company from B & R Taylor with support from Lancashire Enterprises, an investment and economic development agency established in the county in 1982.

High-powered

NIS Engineering has a high reputation in the nuclear industry for its radioactive waste management activities and the buyout—which kept a well-established specialist team intact—was welcomed by customers.

About 60 per cent of the Chorley-based company's activities (in turnover terms) are related to nuclear engineering. Other activities include the in-

dustrial application of medium and high-powered lasers. NIS Engineering relaunched with a 45-strong workforce, compared with a maximum of 120 in the previous company. But this has since risen to 80 and plans are being made for further growth.

Computer Applications, another Chorley-based company, is a software house specialising in interactive computer systems. The company, formed in 1976, offers specialised systems for estate agents, newspapers and distributive industries. Computer Applications, which added a southern office in Berkshire two years ago, now employs 15 people and has 50 customers nationwide.

Lancashire industrial development officials expect the development of the Morecambe gas-field to add to the county's reputation for taking advanced technology in its stride within established industries. Industrial estates in many parts of the county are being

developed with the particular requirements of high technology companies in mind. And later this year work will go ahead on a small science park at Lancaster University.

Training

One of the principal activities of the county council—supported Lancashire Enterprises—in addition to promoting economic development and providing industrial premises for smaller businesses—is to encourage training associated with the needs of new technology industries.

This activity has included the promotion of Lancashire's first Information Technology Centres (ITECs), jointly funded by Lancashire Enterprises, local authorities, the Manpower Services Commission and the Department of Trade and Industry. ITECs are either established or being considered at Preston, Burnley, Blackburn, Skelmersdale, Lancaster and Blackpool.

End of an era for new towns

TWENTY YEARS can be a long time in the life of a new town. Skelmersdale Development Corporation, which saw its first new home occupied and its first new factory in production in 1964, is now winding down in preparation for its disappearance at the end of next March.

Lancashire's other new town, Central Lancashire, which came later and inherited a sizeable existing population in the three established centres of Preston, Chorley and Leyland, will see its development corporation cease operations at the end of 1985.

Growth point

Skelmersdale was designated to ease the population pressures on Liverpool and Central Lancashire to create a new regional growth point to counter the pull of the North-West's two dominant conurbations.

Much has happened in the intervening years to influence the shape and pace of development—economically, industrially and politically. Birth-rates have fallen and previously crowded cities have been forced to go on revising, sometimes painfully, their population projections downwards.

Again, this background of wide-ranging change, the scale of which could hardly have been anticipated at the time of their designation, both Lancashire new towns can claim positive achievements.

At the same time it is probably true to say that when new industry of any size is scarce, the new towns, boosted by promotional budgets outstripping those of older neighbours, have come to be seen increasingly as competitors armed with an unfair advantage.

A little over a year ago both new town corporations were fretting over the uncertainty surrounding the ownership and administration of their assets after 1985, claiming it was undermining confidence among potential private sector investors and staff. That has since been resolved.

Skelmersdale's rented housing stock, totalling more than 7,000, is to be transferred from its development corporation to West Lancashire District Council. Building of new housing for rent for general need has already been halted. Central Lancashire, with a rented housing stock of nearly 5,000, is set to dispose of at least a quarter, and possibly more, to a housing association rather than a local authority in the first transfer of its kind by a new town, a departure supported by nearly 80 per cent of its tenants.

Selling off modern industrial and commercial assets might also have been straightforward in a buoyant industrial property market, but not at a time of damped down demand. Skelmersdale has sold a number of freehold reversionary industrial occupiers, but its

experience to date suggests limited interest by the majority of tenants in acquiring their premises.

"The average small firm seems happier renting than tying up its capital in buildings," says Tim Bradbury, development corporation managing director. Of the 137,000 sq m of industrial accommodation in direct ownership of the corporation—out of a total in excess of 400,000 sq m built in the new town—around 40,000 sq m is at present unoccupied.

Richard Phelps, general manager at Central Lancashire, says the reaction of national institutions, and their investment bias towards the south, is disappointing. In contrast, there were indications of a positive attitude on the part of regional sources of finance.

Paradoxically, with little more than 18 months left to the development corporation, he points out that investment in the new town is continuing at a high level.

High level

Although building of housing for rent has virtually stopped, the level of activity by private housing developers on corporation sites continues to run at a high level. A record 1,000 new homes for sale have been completed in the year 1983-84 and more than 30 national and local developers are busy on corporation sites.

Both new towns have had to adjust to a situation in which

industrial property demand has centred on small units, leaving standard factories difficult to move, although in Central Lancashire Richard Phelps identifies tentative signs of reviving interest in larger buildings.

Last year's lettings at Central Lancashire totalled nearly 300,000 sq ft, but the net figure was only 100,000 sq ft because 59 new lettings were offset by more than 30 closures.

The figures illustrate the problems both new towns have encountered, as others elsewhere, in a period of recession which has slowed progress and growth momentum.

Against a changed background and changed objectives since Skelmersdale was designated a new town, Tim Bradbury considers his corporation has kept job losses to a minimum and has "reasonably met what was required of it." But it still leaves Skelmersdale with one of the highest unemployment rates in the North.

By the end of 1985 Central Lancashire will be able to claim that it has gained 300 new factories with the letting of more than 2m sq ft of space during its period of development as a new town.

Substantial progress has been made in both public and private housing and a significant impact made in urban renewal, marking an innovation for a new town development corporation.

Tom Heaney

FULL 22% GRANTS

For qualifying businesses

SKELMERSDALE

There are still some small, medium and large factories available. And some incredible bargains. First class, skilled, trained and trainable labour.

Come to Skelmersdale Development Corporation. Speak to John Leigh, Industrial Developments Officer, Pennylands, Skelmersdale, Lancs. WB8 6AR. Telephone 0772 32123

Skelmersdale Development Corporation

Reeds Rains Commercial

(0772) 57923

WALTON SUMMIT CENTRE
BAMBER BRIDGE, PRESTON

Prestige modern warehouse and Distribution facility with offices
35,650 sq. ft. on 1.7 acres

48 Fishergate, Preston, PR1 8DD
Part of the Reeds Rains Group

WHETHER you're starting a new business or looking for the right place to expand, Central Lancashire has everything you'll need.

PRESTON has all the facilities you'd expect of a major regional centre with a long manufacturing history, plus new employment areas sited to make the most of them.

LEYLAND has a strong engineering tradition, and the skills that go with it are complemented by new industrial units served by fast roads to speed the movement of your products.

CHORLEY is the home of the new Chorley North Industrial Park, right alongside the M61 motorway. We've an unrivalled choice of factory units from 500 sq. ft. to 140,000 sq. ft., all fully serviced and well designed. Together with a local workforce that ranks amongst the most skilled and professional in Europe. Housing, private and rented, is readily available—and not just for the average family. There are also 'Singles' flats and luxury executive homes—an important incentive for attracting key staff.

PRESTON
LEYLAND
CHORLEY

Central Lancashire is a better place for your business.

1 YEAR RENT FREE.

For factories 10,000 sq. ft. and upwards—12 months rent free if the lease is signed in 1984.

You'll also find a staggering 19 million consumers virtually on your doorstep. And what are perhaps the finest road and rail connections in Britain. Manchester International Airport and Docks are 45 minutes away. Liverpool Container Port 1 hour. By Inter-City both London and Glasgow are a comfortable 2 1/2 hours.

Whether you're trying to get your concern off the ground, or make a fast and efficient move from where you are now, check out Central Lancashire.

The only thing you won't find here is miles of red tape.

For further information telephone Bill McNEB FRICS, Commercial Director, on Preston 38211. Or send for our free information pack.

Please send me details on units in:

<input type="checkbox"/> Preston	<input type="checkbox"/> Leyland	<input type="checkbox"/> Chorley
----------------------------------	----------------------------------	----------------------------------

I'm interested in:

<input type="checkbox"/> 500-	<input type="checkbox"/> 3000-	<input type="checkbox"/> Over
<input type="checkbox"/> 1500 sq. ft.	<input type="checkbox"/> 10,000 sq. ft.	<input type="checkbox"/> 10,000 sq. ft.

(tick appropriate boxes)

Name _____

Company Address _____

Type of business _____

Central Lancashire

A BETTER PLACE TO BE
Central Lancashire Development Corporation,
Curdren Hall, Bamber Bridge, Preston PR5 6AX.
Telephone: 0772 38211.

Taylor Hitec Limited

77 LYONS LANE CHORLEY LANCASHIRE ENGLAND
TELEPHONE 0772 8822 TELEFAX 88 TAYLOR CHORLEY 8722

The following are typical examples of the Technologies available to you from TAYLOR HITEC LIMITED.

- Department of Industry approved Robot Advisory Service Consultants.
- Turnkey System Supply—Robot Installations.
- Applications and Systems Engineering for Advanced Robotic Work Cells.
- Design and Manufacture of all "In Cell" Equipment peripheral to the Robot
- Flexible Manufacturing Systems—FMS

Advanced Engineering
Technology

We have many years experience in remote working techniques for the Nuclear Industry, and have successfully carried out:

- Feasibility Studies
- Design Studies
- Project Management through manufacture and subsequent commissioning.
- Research and Development.

LANCASHIRE IV

WE'RE IN THE PINK!

But for different reasons than the FTI We're Britain's No. 1 replacement exhaust manufacturer - silencing the nation's cars from the heart of Lancashire for the past 30 years.

Ours is the only range of silencers to be awarded the AA Seal of Approval. A range covering almost every car on Britain's roads, from Mini to Rolls Royce.

We have advanced manufacturing and R & D facilities and 10 nationwide super depots delivering daily to most areas of the country.

All sound reasons why we're No. 1! And really in the pink!

Bainbridge Silencers
Rilchester House, Lancaster Road, Preston, Lancs PR1 2QL
Tel: (0772) 22272

Expanding role for polytechnic

LANCASHIRE POLYTECHNIC will enter the world on September 1. It will not be a new institution but Preston Polytechnic with a new name. The change, however, is not being made lightly: it symbolises important developments.

Mr Eric Robinson, its new director, is urging the polytechnic to an ever-wider role in the whole Lancashire community. This is hardly surprising: in the 1960s Mr Robinson, then a lecturer's national trade union leader, was a prominent advocate of setting up Britain's polytechnics—at a time when there was great controversy about them.



Mr Eric Robinson, Director of Preston Polytechnic, firmly committed to community involvement

He saw them as potentially more responsive than universities to the economic and social needs of the communities around them. Critics saw them as a means of expanding higher education on the cheap. Mr Robinson's book, "The New Polytechnics," published in 1968, was an important defence of the concept.

If the polytechnics have in fact proved a cheap means of getting more people into higher education, Preston's has done it more effectively than any other. With running expenses of £2,596 per full-time student, it is top of the cost-effectiveness league, £229 better than the national average and £1,048 less than the most expensive, North East London.

Such efficiency has led to something quite remarkable at a time when the Government is forcing most of Britain's polytechnics to cut costs by dropping courses and shedding lecturing jobs—Preston is being encouraged to expand.

Security

It helped, of course, that Lancashire needed such an institution playing the role polytechnics were meant for—and there is no other in the county. The facts that Preston basically had its house in order and, since Mr Robinson arrived in 1982, has been more firmly committed than ever to community involvement, helped to keep the axe away.

The security that the polytechnic enjoys means that Lancashire's infrastructure of higher education is more firmly based than that of some other places. The county has a university at Lancaster, a polytechnic at Preston and a network of regional, area, and local colleges in other towns.

Good roads and motorways guarantee easy access from all over the county, so that the polytechnic supports 2,500 part-time students, most of them adults and on courses leading to degrees—business studies is but one—professional qualifications, or even special certificates in subjects such as criminology for policemen, probation officers and magistrates.

Full-time and sandwich courses have 3,500 students, about 2,100 of them taking degrees and the rest vocational or professional qualifications. Unusual options include graphics and fashion in a school of art and design, the graphic course being recognised as outstanding nationally.

Recent developments include a business and industrial centre, set up both to create a single point of contact for industry, commerce and the public sector, and streamline

into use later this year. It is for "seed bed" units for business and high-technology ventures.

Although, like any university, Lancaster has a strong national and international outlook, it has worked hard at becoming an integral part of the regional economic community. This even extends to having a large sign saying "Visitors Welcome" at the way in from the A6.

At the more obscure level, the departments of religious studies and politics offer advice to North West companies on trading in different cultural and political climates, but usually it is the university's well-established expertise in such fields as management, accounting and finance, marketing, computing, organisational behaviour, and the sciences which are in most demand.

Components

For example, important, government-funded research is now under way to study the impact of the Morecambe Bay gas field on local companies and the markets it is creating. Another project, with Leyland Trucks, is looking at ways of improving the design of components so as to reduce costs while improving quality.

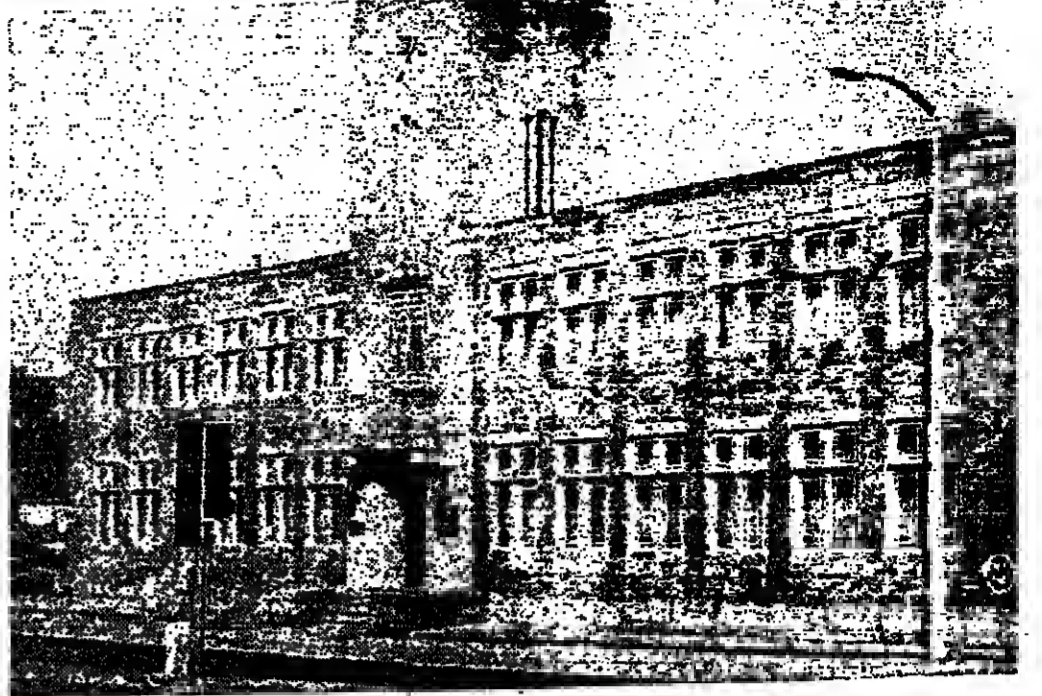
Another saw a new instrument developed by Dorman Smith Switchgear to measure short-circuit currents. Sales of this have been 20 per cent up on forecast in its first year on the market.

Significantly, Lancaster was the last university established in Britain—in 1964—while 10 years later the last polytechnic to be designated was Preston's. Neither has the traditions that could possibly have made them ivory towers, which may well be why both have survived the national squeeze on educational expenditure so well.

Ian Hamilton Fazey



Preston Polytechnic, soon to be renamed Lancashire Polytechnic, seen from the main campus



Headquarters of Lancashire Enterprises Limited

PROFILE: LANCASHIRE ENTERPRISES

Profit-maker runs into controversy

STRONG PASSIONS have been inflamed by Lancashire Enterprises Limited, universally known throughout the county by its acronym LEL. The company—and that is exactly what it is—is what Lancashire has instead of a conventional industrial development office.

If the county had to rely exclusively on one of the latter, the controversy would probably be nowhere near so great. It was the comparative importance of local authorities to create or save jobs that led to LEL. The idea did not come from the Labour leaders who took power in Lancashire three years ago but from the "not-quite" private sector of the co-operative movement.

The man behind it was, and still is, Mr Jim Mason, deputy chairman of the Co-op Bank, and vice-chairman of the Co-operative Wholesale Society. During its formative years he was chairman of Warrington New Town—widely acknowledged as one of Britain's most successful—so he could claim, rightly, some knowledge of industrial development.

Survival

Mr Mason is now also the chairman of LEL, although he does not expect to remain so if the Conservatives regain control of the council. LEL, though, would probably survive.

One reason is that by April 1983 it will have committed over £10m of ratepayers' money to industrial development in Lancashire. The quickest way to lose the money would be to kill off LEL, but persevering with the experiment will see the money making more money, for what is impressive about LEL is that it is a profit-making company in its own right.

Indeed, an unwitting stranger could be forgiven for thinking that it must have been a Conservative idea, especially since the detailed proposals were worked out by the Manchester management consultants Collinson Grant, a company well-known for its advocacy of managerial resolve,



Mr Jim Mason, chairman of LEL: it was given a co-operative launch

If not hawkishness.

The way LEL works is that it is an independent limited company owned by Lancashire County Council, and using monies lent by the council for investment in industrial development. The investments might be in buildings—such as old, disused mills bought to be turned into workshops or training centres—equity in local companies to help finance expansion, or share or loan capital put into other companies to assist management buy-outs.

This is crucially further than local authorities can usually take industrial development. It means that LEL can become involved in marketing and management rather than confined to promotional work, or the handing out of grants—usually in tightly constrained circumstances—or limited brokerage with bodies such as central government or financial institutions.

LEL can function as a merchant bank, an estate agent, a development agency, a management consultant, an institutional investor or a member of a company's board. The advantage to the ratepayers is that their money, technically at least, is never lost—certainly no more so than, say, pension fund money invested in a new building.

Continuously, local authorities (or even the Government) would disburse money for industrial development as grants which they would never see again and certainly have no hope of it generating future income for the donor.

In LEL's case the money it uses is capitalised as part of its own assets. Mr Mason says: "The point is that the money does not disappear but generates income to help pay for future job creation, as well as saving jobs."

The proof of the pudding came last November with LEL's first-half accounts for its second year, when LEL declared a profit of £12,000. It lost £125,000 in its first year but Mr Mason says that this was budgeted for and that cumulative trading deficits are now well on the way to being wiped out by profitability.

About £2.7m of ratepayers' money was given to LEL for

investment in its first year, followed by another £4m in 1983-84, with £4.65m budgeted for the current year. Several hundred jobs are claimed to have been saved, at a "cost" (remember, the money has been capitalised) of about £4,000 each.

This compares with Government estimates of up to £35,000 per job created under conventional industrial development strategies. In LEL's case it has counted saving jobs as potentially more rewarding than creating them from scratch, hence its strong commitment to management buy-outs.

LEL, however, has already proved itself to be no soft touch: since it has to make money itself it has been very careful about whom it will back. It claims to have turned away nine out of every 10 requests for help. Most companies it has supported have been, in such high-technology fields as precision engineering, polymer chemistry, and nuclear waste management.

Workshops

The property it has bought has been spread throughout the county so as to provide a centre for workshops, training, small companies or offices in each town. It has also worked hard at getting Icelandic travellers to sell catches at Fleetwood and to pull together the town's fragmented industry into a market-oriented fish merchanting and distribution centre.

This last effort has antagonised some of the older Fleetwood companies, but the industry was on the verge of collapse when LEL became involved two years ago and would probably have gone by now.

Other controversy has raged about confidentiality. Mr Mason insisted that for LEL to function as a private company it could not risk its decisions becoming political footballs to be kicked around the council chamber. Councilors on its board were told they could not report back to their constituents.

The Conservatives promptly resigned. However, they have been careful not to pledge abolition of LEL if they regain power. For the reality is that the experiment appears to be worked, while attempts to secure private investment in regeneration, such as an experimental enterprise fund launched by the Government in January in the Rossendale Valley, have failed.

Other experiments, such as the Government's start-up scheme for individuals—which pays a wage for them to establish themselves as self-employed instead of the legally enforced idleness of the dole—started in North East Lancashire and have been extended nationwide.

Good evaluation suggests that the LEL experiment, too, must surely be a candidate for similar treatment. Perhaps it would have been by now had a Conservative council thought it up.

I. L. H. F.

FUTURE FINANCIAL TIMES REGIONAL SURVEYS

May	Liverpool International Garden Festival
June	Warwickshire
June	Northern Ireland
July	Isle of Man
July	Dundee
September	Redditch
September	West Midlands
September	Regional Development
October	Derbyshire
October	Regional Airports and Air Services
November	Thamesdown
November	Channel Islands

For further information please contact Sue Cohen on 01-248 8000 extension 4942, Financial Times, Brackley House, 10 Cannon Street, London EC4P 4BY

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

The content, size and publication date of Surveys in the Financial Times are subject to change at the discretion of the Editor.

SCAPA

A U.K. Company whose presence is felt worldwide as a supplier of:

- Paper Machine Clothing
- Writing Instrument Felts
- Musical Instrument Felts
- Synthetic Leisure Surfaces
- Filtration Fabrics
- for Bowling and other sports.

Recent developments include a business and industrial centre, set up both to create a single point of contact for industry, commerce and the public sector, and streamline

Scapa Group plc
Blackburn, Lancashire BB2 6AH

WHITE CROSS LANCASTER INDUSTRIAL, COMMERCIAL AND OFFICE SPACE TO LET

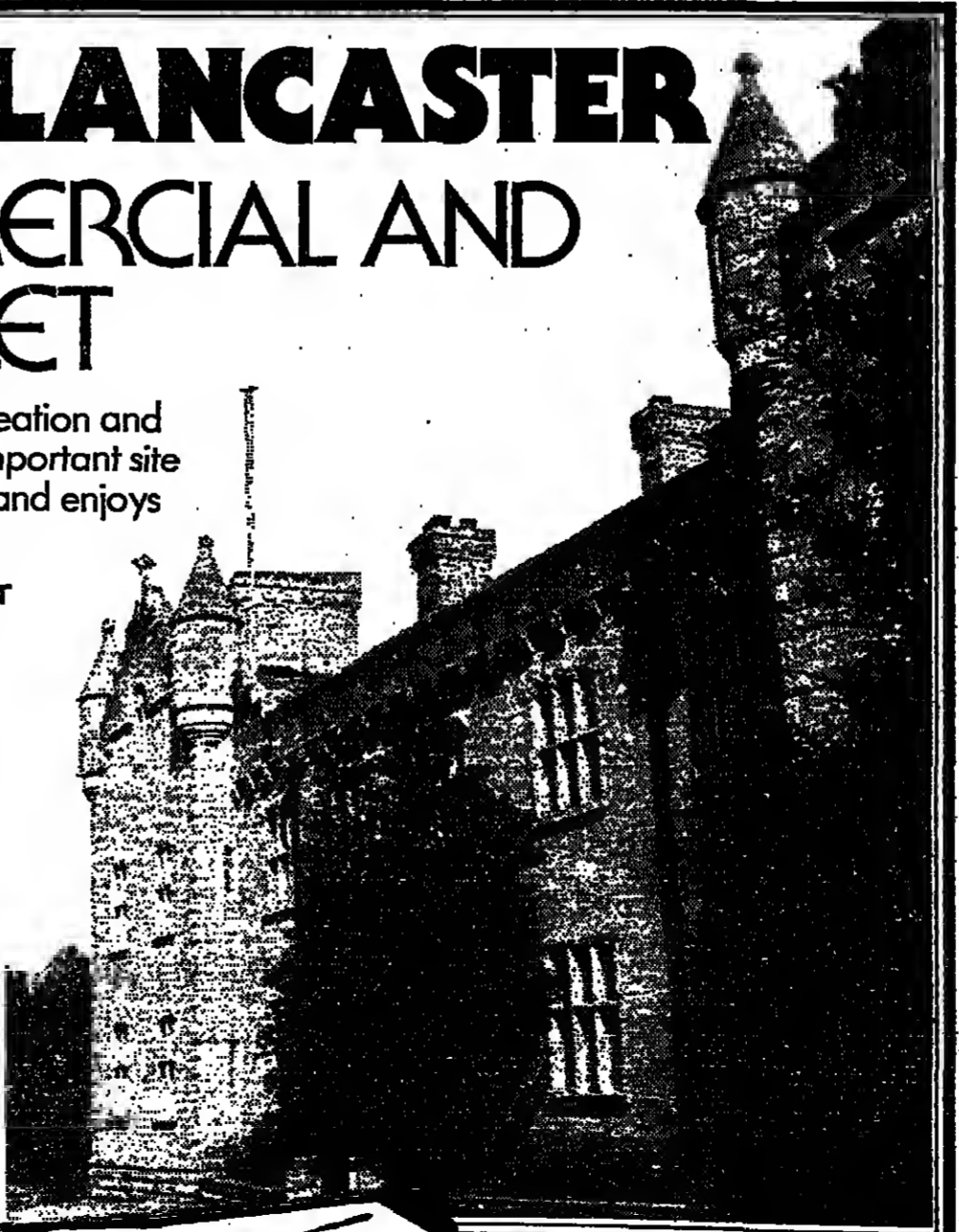
Plans to convert this major site to office, warehouse, recreation and industrial facilities are now at an advanced stage. This important site is only a few hundred yards from Lancaster City Centre and enjoys good access to the motorway.

Spaces for most sizes and types of business available. For further information please contact John Hollingworth on Preston 735821 or Derrick Wade & Waters on Preston 323666.

Other units currently available:

- Red Rose Court, Blackburn.
- Charter Street Development, Accrington.
- Newhallhey Development, Rawtenstall.
- Gardiners Place, Skelmersdale.

LANCASHIRE ENTERPRISES LIMITED
Lancashire - the heart of British technology



See also 1120

University of LANCASTER

For Industry...

The University offers professional and comprehensive consultancy, testing and research services to industry and commerce covering a wide range of engineering, design, scientific and technical problems. The University has helped many hundreds of companies at home and abroad through its departments and associated consultancy companies. These lines will be further strengthened by the development of a Business Park on the University site.

...and Conferences

The University, situated on a beautiful parkland site, has become established as one of the leading conference centres in the North West. It offers first class facilities to small groups or major conferences with up to 1200 residential delegates.

For further information about the University please contact: Roger Grinyer Information Officer, University House, University of Lancaster, Lancaster LA1 4YW Telephone: (0524) 65201

Handwritten note in Arabic script: "هذا صنداقه"

Clayton Son loss reduced to £0.16m

Reduced pre-tax losses of £160,000 against £575,000 have been produced by Clayton, Son & Co (Holdings) for 1983...

Britoil sees stable production and year of consolidation

A YEAR of consolidation in 1984, as predicted by Sir Philip Shelbourne for Britoil at the annual meeting...

Towles profits fall but payment maintained

Towles, a manufacturer of hosiery and knitwear, suffered a fall in full year pre-tax profits from £273,000 to £234,000...

North Broken Hill strike gives £2.3m loss in third quarter

BY GEORGE MILLING-STANLEY The CONTINUING strike at the Broken Hill silver, lead and zinc mines in New South Wales...

FT Share Information

The following securities have been added to the FT Share Information Service.

COMPANY NEWS IN BRIEF

Taxable profits at Wire & Plastic Products rose from £222,000 to £270,000 in calendar 1983.

Downiebrae £19,000 deficit

Losses continued at Glasgow-based metal merchant Downiebrae Holdings with the year-end pre-tax deficit amounting to £19,000...

MINING NEWS IN BRIEF

Improved copper prices in the first quarter of this year have given rise to a write-down in the value of stocks effected in the first three months of 1983.

PANHANDLE EASTERN CORPORATION REGULAR QUARTERLY DIVIDEND 57.5¢ per common share

BOARD MEETINGS London's Consolidated Gold Fields holds about 25 per cent of Newmont.

RECENT ISSUES

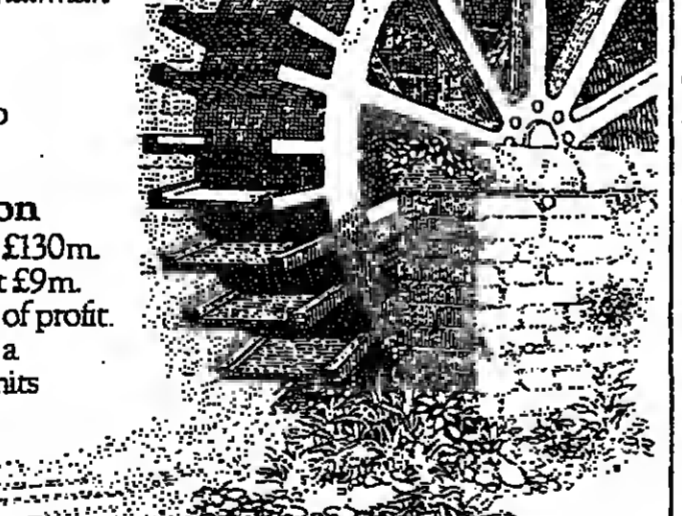
Table of RECENT ISSUES EQUITIES with columns for Issue Name, Price, and Change.

Table of FIXED INTEREST STOCKS with columns for Issue Name, Price, and Change.

Table of "RIGHTS" OFFERS with columns for Issue Name, Price, and Change.

Portals-Further increases in sales, profits and dividends

We are again able to report record results with earnings per share up 21%. Exports were maintained at a high level. However, 1983 was not an easy year.



Papermaking Division Weakness in demand led to a decline in profits. We continued our programme of capital investment to improve quality and reduce unit costs.

Water Treatment Division Turnover in 1983 rose 17% to £130m. and Trading Profit was 50% up at £9m.

Table showing Profit before tax attributable to principal activities of the Group for 1983 and 1982.

Table showing Profit before tax £ millions for 1974-1983, with values: 4.3, 5.4, 6.8, 8.7, 9.6, 11.0, 12.0, 13.3, 14.8, 16.6.

Portals Holdings PLC Bank Note and Security Paper, Water Treatment and Engineering

Table of FINANCIAL TIMES STOCK INDICES showing Government Secs, Fixed Interest, Industrial Ord, Gold Mines, FT Act. All-Share, and FT 500.

SHARE STAKES Lyon & Lyon—As a result of recent sales the interest of the Prudential Corp Group is now 279,500 ordinary (8.73 per cent) held in the names of Prudential...

U.S. \$150,000,000 Midland International Financial Services B.V. Guaranteed Floating Rate Notes 1991

U.S. \$20,000,000 Kay Capital N.V. Guaranteed Floating Rate Notes Due 1985

Today's Rates 9 3/4% - 10 3/4% 3i Term Deposits

PENDING DIVIDENDS Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table of PENDING DIVIDENDS with columns for Date, Announcement, and Dividend.

U.S.\$200,000,000 Guaranteed Floating Rate Notes due 1993 Lloyds Eurofinance N.V.

Lloyds Bank Plc (Incorporated in England with limited liability)

ROTHSCHILD ASSET MANAGEMENT (CI) 5c Julien's Court, St Peter Port, Guernsey

Listing prices April 27

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of stock prices with columns for stock names, prices, and changes. Includes sections for various market indices and individual stock listings.

We regret that because of communications problems some of the quotations in the K and L sections of this list are open and not closing prices.

Handwritten scribble or signature at the bottom of the page.

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices April 27

Main table of American stock exchange closing prices, organized in columns with stock symbols, prices, and volume.

Continued on Page 28

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York stock exchange closing prices, organized in columns with stock symbols, prices, and volume.

Notes and footnotes regarding dividend data and stock symbols.

International Property Review advertisement with contact information and a list of services.

WORLD STOCK MARKETS

OVER-THE-COUNTER Nasdaq national market, closing prices April 27

Table of over-the-counter stock prices including columns for stock name, sales, high, low, last, and change.

TORONTO Closing prices April 27

Table of Toronto stock market closing prices for April 27, listing various stocks and their prices.

DENMARK

Table of Danish stock market closing prices for April 27.

NORWAY

Table of Norwegian stock market closing prices for April 27.

JAPAN

Table of Japanese stock market closing prices for April 27.

NETHERLANDS

Table of Dutch stock market closing prices for April 27.

FRANCE

Table of French stock market closing prices for April 27.

GERMANY

Table of German stock market closing prices for April 27.

SINGAPORE

Table of Singapore stock market closing prices for April 27.

SWITZERLAND

Table of Swiss stock market closing prices for April 27.

HONG KONG

Table of Hong Kong stock market closing prices for April 27.

SOUTH AFRICA

Table of South African stock market closing prices for April 27.

ITALY

Table of Italian stock market closing prices for April 27.

SPAIN

Table of Spanish stock market closing prices for April 27.

AMERICAN STOCK EXCHANGE PRICES

Large table of American stock exchange prices for various companies, including columns for stock name, price, and change.

NOTES: Prices on this page are as quoted on the individual exchanges and are not necessarily the best prices available.

International Arts Guide

The Financial Times International Edition publishes a comprehensive guide to all major artistic functions in Europe and North America every Friday.

The latest productions in the visual and performing arts are listed while financial times critics offer topical reviews of the most recent cinema premieres in London.

The guide also appears in extended form daily with particular emphasis on music (Monday), opera and ballet (Tuesday), theatre (Wednesday) and exhibitions (Thursday).

WORLD VALUE OF THE DOLLAR every Friday in the Financial Times

Japan's 100

WORLD STOCK MARKETS

Handwritten note: ھندوستان ایشیا

NEW YORK DOW JONES

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

Table with columns for dates (Apr 27, 28, 29, 30) and values for Industrial, Transport, Utilities, and Total indices.

OVER-THE-COUNTER Nasdaq national market, closing prices April 27

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

OVER-THE-COUNTER Nasdaq national market, closing prices April 27

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for Stock, Sales, High, Low, Last, and Change.

Table with columns for rates and categories like Commercial, Residential, etc.

Table with columns for authorized and issued shares, and financial details for Grofund International Limited.

SWIRE PACIFIC LIMITED AND SWIRE PROPERTIES LIMITED OF HONG KONG

PROPOSALS FOR SWIRE PACIFIC LIMITED TO ACQUIRE THE MINORITY INTERESTS IN SWIRE PROPERTIES LIMITED

Main body of the proposal document containing numbered points 1 through 10, detailing the acquisition terms and conditions.

SWIRE PROPERTIES LIMITED

28th April 1984

SWIRE PACIFIC LIMITED

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst, Abbey Income, Abbey Growth, etc., with columns for name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including Crown Unit Trust Services Ltd, Greaves Unit Trust, Legal & General, and many others, with columns for name, manager, and performance data.

Insurances - continued

Table listing insurance companies and their services, including Albany Life Assurances Co Ltd, Bishopsgate Progressive Mgmt Co, etc.

Scottish Provident Institution

Table listing various insurance policies and services provided by the Scottish Provident Institution.

Money Market Trust Funds

Table listing money market trust funds such as Abbey Income, Abbey Growth, etc., with columns for name and manager.

F.T. CROSSWORD PUZZLE No. 5,404

- ACROSS
1 Asetic has time to make wine (9)
6 See ways to make ground (5)
9 Shows catalogues (5)
10 Middlemost concerning affairs of state (9)
11 A clear bent to redesign temple (10)
12 Lot heard at gala (4)
14 Firm clear out boat (7)
15 Thanks to horse, arist reaches ancient town (7)
17 Wages burden yet cargo earning revenue (3-4)
19 Brown the gardener without cup shows skill (7)
20 Cain tortured a Quechua (4)
22 Financial centre for us - capitally! (4,6)
25 Order ones fur - it may be left out (9)
26 Articles include six about birds (5)
27 A German goes back to church for refutation (5)
28 Somehow rest team dropping a dish (9)
DOWN
1 Slave in "The Lotus-Eaters" (5)
2 Spluttering noise on board perhaps (9)
3 Court strain maybe not having a teacher (10)
4 Pacific with a very quiet rest (7)
5 Shoulder-high saint in English firm? (7)
6 Detailed note to doctor by essayist (4)
7 Sailor rises before governor - that is early! (5)
8 Bird in the office? (9)
9 Taint rife trained to get through enemy line! (10)
10 Goat discovers island grain (9)
11 Direct policy principle put forward (5-4)
12 Dampen colourless French wheat (7)
13 Working in metal may cause disease (7)
14 Greek character against oriental soup flavouring (5)
15 Chinese societies can be gripping (5)
16 Dogs eg, full of noises in "The Tempest" (4)
17
18
19
20
21
22
23
24
25
26
27
28

Crossword puzzle grid with numbers indicating starting positions for the clues.

Offshore & Overseas - continued

Table listing offshore and overseas financial services, including Acquisitions Investment Fund SA, Alliance Capital Management, etc.

Handwritten note: "هذا صحتنا" (This is our health)

INSURANCE & OVERSEAS MANAGED FUNDS

Main table containing financial data for various insurance and overseas managed funds, including company names, fund names, and numerical values.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds with their respective details and values.

NOTES: Additional information and disclaimers regarding the fund data presented in the table.

HOTELS—Continued

Table listing hotel names, locations, and prices. Columns include Hotel Name, Location, and Price.

INDUSTRIALS (Misc.)

Table listing various industrial stocks with columns for Stock Name, Price, and other financial metrics.

ENGINEERING—Continued

Table listing engineering-related stocks with columns for Stock Name, Price, and other financial metrics.

ELECTRICALS

Table listing electrical-related stocks with columns for Stock Name, Price, and other financial metrics.

FOOD, GROCERIES, ETC

Table listing food and grocery related stocks with columns for Stock Name, Price, and other financial metrics.

HOTELS AND CATERERS

Table listing hotels and caterers related stocks with columns for Stock Name, Price, and other financial metrics.

FT LONDON SHARE INFORMATION SERVICE

AMERICANS

Table listing American stocks with columns for Stock Name, Price, and other financial metrics.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building industry, timber, and roads related stocks with columns for Stock Name, Price, and other financial metrics.

DRAPERY & STORES—Cont.

Table listing drapery and stores related stocks with columns for Stock Name, Price, and other financial metrics.

WOLSELEY HUGHES logo and text: From Leeds to Louisiana we're growing from strength to strength.

BRITISH FUNDS

Table listing British funds with columns for Fund Name, Price, and other financial metrics.

Over Fifteen Years

Table listing funds with over fifteen years of history.

Over Fifteen Years

Table listing funds with over fifteen years of history.

Undated

Table listing undated funds.

Index-Linked

Table listing index-linked funds.

INT. BANK AND D'SEAS

Table listing international bank and overseas stocks.

CORPORATION LOANS

Table listing corporation loans.

CANADIANS

Table listing Canadian stocks.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies.

CHEMICALS, PLASTICS

Table listing chemical and plastic related stocks.

DRAPERY AND STORES

Table listing drapery and stores related stocks.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit related stocks.

Financial

Table listing financial related stocks.

FOREIGN BONDS & RAIS

Table listing foreign bonds and raises.

Commonwealth and African Loans

Table listing commonwealth and African loans.

Loans

Table listing various types of loans.

Building Societies

Table listing building societies.

Hire Purchase, Leasing, etc.

Table listing hire purchase, leasing, and other financial services.

Public Board and Ind.

Table listing public board and industrial stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Engineering

Table listing engineering related stocks.

Self-Insured

INDUSTRIALS—Continued

Table of industrial stock prices including companies like British Petroleum, Shell, and ICI. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

LEISURE—Continued

Table of leisure stock prices including companies like British Airways, British Telecom, and British Gas. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

PROPERTY—Continued

Table of property stock prices including companies like British Land, Estate General, and Property Finance. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Investment Trust, British Venture Capital, and British Property. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

OIL AND GAS—Continued

Table of oil and gas stock prices including companies like British Petroleum, Shell, and Esso. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

MINES—Continued

Table of mining stock prices including companies like Anglo American, De Beers, and Anglo Platinum. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

INSURANCES

Table of insurance stock prices including companies like British Insurance, British Overseas, and British American. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stock prices including companies like British Aerospace, British Leyland, and British Motor. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

SHIPPING

Table of shipping stock prices including companies like British Shipways, British Shipholding, and British Shipbuilding. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

SOOTH AFRICANS

Table of South African stock prices including companies like Anglo American, De Beers, and Anglo Platinum. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

OVERSEAS TRADERS

Table of overseas trader stock prices including companies like British Overseas, British American, and British International. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

PLANTATIONS

Table of plantation stock prices including companies like British Plantations, British Rubber, and British Cocoa. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

LEISURE

Table of leisure stock prices including companies like British Airways, British Telecom, and British Gas. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

PROPERTY

Table of property stock prices including companies like British Land, Estate General, and Property Finance. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stock prices including companies like British Investment Trust, British Venture Capital, and British Property. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

OIL AND GAS

Table of oil and gas stock prices including companies like British Petroleum, Shell, and Esso. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

DIAMOND AND PLATINUM

Table of diamond and platinum stock prices including companies like Anglo American, De Beers, and Anglo Platinum. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

REGIONAL & IRISH STOCKS

Table of regional and Irish stock prices including companies like Anglo Irish, Anglo Irish Finance, and Anglo Irish Insurance. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

NOTES

Notes section containing various financial notices, company announcements, and market news.

OPTIONS—3-month call rates

Table of 3-month call rates for various options, including companies like Anglo American, De Beers, and Anglo Platinum. Columns include Stock, Price, Last, Bid, Offer, Div, Yld, and %Chg.

CURRENCIES; MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

FINANCIAL FUTURES

Dollar defies trade deficit

BY COLIN MILLHAM

The foreign exchanges were not impressed with the record U.S. trade deficit of \$10.2bn in March...

encouraged to take this position by the fall to 0.2 per cent from 0.4 per cent in U.S. March...

concerned about labour unrest in Europe, however, cautious optimism is by no means clear...

peak of DM 27000 on Friday, despite the trade figures. Sterling continued to hold steady...

£ in New York April 27 Prev. close spot \$1.4010-0200 \$1.4015-0205...

FORWARD RATES AGAINST STERLING

Table with columns: Dealer, 1 month, 3 month, 6 month, 12 month. Includes entries for 12-month, 6-month, 3-month, 1-month.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: Bill on offer, Total of all tenders, Total allocated, Amount accepted, Amount at minimum level.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's closed, One month, Three months, Six months, One year. Includes entries for UK, Ireland, Canada, etc.

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar...

CURRENCY MOVEMENTS

Table with columns: Apr. 27, Bank of England, Morgan Guaranty, Currency Change. Lists various currencies and their movements.

CURRENCY RATES

Table with columns: Apr. 27, Bank of England, Morgan Guaranty, Currency Unit. Lists exchange rates for various currencies.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, Three months, Six months, One year. Includes entries for U.S., Canada, etc.

OTHER CURRENCIES

Table with columns: Apr. 27, C, S, £. Lists various international currencies and their rates.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: ECU amount, % change, % change adjusted for divergence. Lists EMS currency unit rates.

EXCHANGE CROSS RATES

Table with columns: Apr. 27, Pound Sterling, U.S. Dollar, Deutsche Mark, etc. Lists cross rates between major currencies.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: Apr. 27, Sterling, U.S. Dollar, Canadian Dollar, etc. Lists Euro-currency interest rates.

MONEY MARKETS

Little change in general situation. Interest rates were little changed on the London money market throughout last week...

MONEY RATES

Table with columns: Apr. 27, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin. Lists money rates in various cities.

LONDON MONEY RATES

Table with columns: Apr. 27, Sterling, Interbank, Local Authority deposits, etc. Lists London money rates.

FT LONDON INTERBANK FIXING

Table with columns: One month, Two months, Three months, Six months, One year. Lists interbank fixing rates.

The fixing rates are the arithmetic mean of the rates quoted by the sixteen banks...

LONDON

Table with columns: Three-month Eurodollar 18m, Close, High, Low, Prev. Lists London market data.

CHICAGO

Table with columns: U.S. Treasury Bonds (CBT) 8%, Close, High, Low, Prev. Lists Chicago market data.

Table with columns: Three-month Sterling Deposit, Close, High, Low, Prev. Lists Sterling deposit rates.

Table with columns: Japanese Yen, Close, High, Low, Prev. Lists Japanese Yen market data.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: Apr. 27, Change, Apr. 27, Change. Lists weekly changes in world interest rates.

FINANCIAL TIMES CONFERENCE THE FT WORLD MOTOR INDUSTRY CONFERENCE

Geneva, 23 & 24 May. This fifth World Motor Conference coincides with the SITEV exhibition in Geneva...

All enquiries should be addressed to: The Financial Times Limited Conference Organisation...

Granville & Co. Limited

Table with columns: Capitalist, Company, Price on week day, Change, Gross Yield, P/E. Lists various stocks and their performance.

COMMODITY PERSPECTIVE America's leading Futures Charting Service

NOW AVAILABLE IN U.K. ON MONDAYS. For details please telephone 01-789 9462...

ITT FINANCIAL N.V. U.S. \$100,000,000 Three-Year Extendible Guaranteed Notes due 1996. Unconditionally Guaranteed as to payment of Principal and Interest by Swiss Bank Corporation International Limited...

Handwritten signature: J. J. J. J.

هنا صدنا اهل

FINANCIAL TIMES SURVEY

INDONESIA

The domestic economic achievements of the last 18 months have deservedly earned the applause of bankers and economists. On the international scene, too, Indonesia is playing a fuller part. The goals set by President Suharto still face a number of obstacles, however, particularly on the political front

A major nation in the making

THERE'S AN old saying about Indonesia: if you understand what is going on, you're probably badly informed. Visitors who've spent just a few days in the world's fifth most populous nation feel they could write a book about it. Those who have travelled its length and breadth—equivalent to moving from Ireland to the Soviet Union, Scandinavia to the Mediterranean—defer such plans.

Straddling the equator, Indonesia's 13,670 islands feature strings of volcanoes, snow-capped mountains, dense jungles, lowland plains and swamps and palm-fringed beaches. They offer untold wealth in oil, gas, minerals and timber, and fertile soils for rice, rubber, palm oil, sugar, coffee and spices.

Above all, they offer people. This is where some of Earth's earliest men lived, the place where migrating Malay and other peoples from the north settled, where diverse cultures met. Animism, Buddhism, Hinduism, Islam and Christianity have all been absorbed, from visiting Arabs, Indians, Chinese and Europeans.

Each has contributed to a unique mixture which, with the end of Dutch colonialism in 1949, has slowly been forged into a unity, stability and economic development that few outsiders can easily appreciate.

At the head of this vast country which seems to have experienced everything stands

BY CHRIS SHERWELL
South East Asia Correspondent

President Suharto, 62 years old, 17 years in power and unchallenged. As a Javanese Moslem army general he elegantly combines the three dominant influences in Indonesia today. A cautious, reserved man, he has achieved almost royal standing and is described—not without justice—as the father of modern Indonesia.

Always active, Suharto regularly travels to outlying spots in the archipelago when not performing ceremonial functions in Jakarta. Day-to-day running of the Government is left to Sudharmono, his influential state secretary who heads Golkar, the Government's political machine. Benny Murdani, the powerful head of the army, a Catholic who also commands intelligence, and to the "Berkeley Mafia" of U.S.

educated technocrats who guide the economy.

But nothing of importance happens without Suharto's authority and approval. His power is awesome, borne of a ruthlessness in dealing with potential opposition and a skill in balancing the competing demands of army, bureaucracy and regional or local interests. It is an autocratic consensus-building of a peculiarly Indonesian kind, manifested most clearly in the catch-all national ideology called Pancasila and held in place with the glue of a single language.

Suharto's approach, after the chaos of the 1940s independence struggle and the bloody end of the Sukarno era in 1965-68, has yielded a political quiescence which represents the country's greatest stability of modern times. But it has also left wide open the question of the succession.

This is probably as Suharto would like it. Patently enjoying his role, he could—barring unforeseen circumstances—plan to stay in power for another decade. At that time, by his own judgment, Indonesia will be ready for "take off" into the truly modern industrial age.

To judge by achievements so far, this is not an impossible goal. In the 1970s, the bounty of inflated oil revenues brought average real growth rates of 7.8 per cent per year, higher than most countries. Most outsiders remember Indonesia in this period for the Pertamina debt crisis which hit the state oil corporation in 1975. Less known of the remarkable decline in

infant mortality, the successes in family planning, the rise in primary school enrolment or the improved rice production.

Yet plenty remains to be done. Average per capita income of less than U.S.\$600 per year puts Indonesia unacceptably low down the Asian wealth table. About two-thirds of the 158m population is under 25, and more than 9m people will join the labour force in the coming five years. Meanwhile the promise of continuously growing oil revenues has evaporated with the industrial world's crippling 1981-82 recession and the March 1983 drop in global oil prices.

Indeed, by the early part of last year, many of Suharto's dreams looked like being shattered. But in the single most important development of the past 18 months, he decided to confront head on the double challenge of stabilising the Government's upset finances and reducing the petroleum dependence of Asia's largest oil exporter.

Crucially, he backed his technocrats and ordered immediate austerity—cuts in consumer subsidies, a 27.5 per cent devaluation of the rupiah and a "reshaping" (cancellation or deferral) of four dozen capital intensive projects. As a result, a current account deficit which promised to balloon some 55 per cent to U.S.\$1.1bn in 1983-84 has instead contracted to U.S.\$425m.

Depleted reserves have also been built up, and the overall debt position is favourable. At the same time, a powerful



President Suharto: nothing of importance happens without his authority and approval

performance in agriculture, which still employs 55 per cent of the workforce, together with strong demand for non-oil exports and a better-than-expected oil picture have all brought a real growth rate of at least 4 per cent in calendar 1983, after 1982's disappointing 2.2 per cent. This augurs well for the five year plan which began this month and projects annual real growth averaging 5 per cent.

To reduce the country's oil dependence in the longer term, the Government launched radical banking reforms last June aimed at mobilising domestic savings and introduced a new taxation structure in January to boost non-oil revenues. A period of transition has thus begun. It could be protracted, but the Government's intent is clear. All these actions have deservedly earned Indonesia the applause of bankers, economists, governments and agencies like the World Bank, and they stand

in sharp contrast to the continuing malaise of its populous, oil-producing African counterpart, Nigeria. But obstacles remain to the achievement of Suharto's goals.

One is pervasive, ingrained corruption and a ponderous self-serving bureaucracy. On this a campaign against red tape and inefficiency has also been launched as part of a general drive to curb the role of government in the economy, and it has already opened some sceptics' eyes.

Another set of problems is more political: an inherent difficulty in allowing village-level democracy to creep higher, a domineering stance by the Javanese, an ambiguous attitude towards certain minorities such as the Chinese, and the extraordinary tolerance of death squads which have carried out thousands of so-called "mysterious killings" over the past two years.

CONTENTS

- Politics: maintenance of unity the major challenge 2
- Profile: President Suharto 2
- The army: the final arbiter of power 3
- Foreign policy: steering clear of potential conflict 3
- Profile: Professor Dr Ali Wardhana, Co-ordinating Minister for the Economy 4
- The economy: impressive lesson in how to expand 4
- Banking: quiet revolution in monetary policy 6
- Oil and gas: fall in oil prices takes its toll 6
- Industry: pressure is on to capitalise on vast resources 7
- New technology: an engineer in the cockpit 7
- Agriculture: into the era of self-sufficiency 8
- Minisig: central role in the energy revolution 8
- Forest products: barking up the right tree 8
- Profile: William Soeryadjaya and Astra International 9
- Profile: multi-millionaire Liem Sioe Liong 9
- Profile: Henry Rahardja and Harapan 9
- Business guide: the pitfalls and opportunities 10
- Corruption: attack begins on red tape 11
- Kalimantan: remote province of frontier towns 11
- Sumatra: fifth largest island in the world 11
- Java: the key to the nation 12
- Transmigration: uphill struggle to find new homes 12
- Editorial production of this survey by Mike Smith. Design: Philip Hunt

None of this has prevented Indonesia attracting foreign investors or hampered the country's international role. Resilient, conservative, lazzar Indonesian, of all the South East Asian countries, has the greatest potential to be a major world power. But it remains a lumbering if not slumbering giant, reckoned even by its own people to be as capable of tearing itself apart in its diversity as it is able to embrace and absorb outside influences without damage to its fundamental spirit.

In an attempt to capture this essence, the state crest—a pictorial representation of the strands of Pancasila—sums it all up in a motto: *Bhinneka Tunggal Ika*—"We are many but we are one." But there is also a serviceable if over-worked phrase which, for outsiders, helps explain everything: incomprehensible: "Remember this is Indonesia."

BASIC STATISTICS

Total population: 158.1m
Land area: 741,101 sq miles
Labour force: 63.5m
GDP (1982, at current market prices): Rp 59,633bn
GDP growth (1982, at constant 1973 prices): 2.2%
GDP growth (1983, at constant 1973 prices): 4%
Oil production (1983): 1.42m b/d (est.)
Oil exports (1983): U.S.\$11.5bn (prov.)
Gas exports (1983): \$2.5bn (prov.)
Non-oil/gas exports (1983): \$4.78bn (prov.)
Total imports (1983): 27.8bn (prov.)
Current account deficit (1983/84): \$4bn-\$4.5bn (est.)
Overall balance of payments deficit (1983/84): \$2bn (est.)

Bank Duta Proudly Introduce the Most Leading Payment System in the World

Bank Duta Card VISA

Worldwide Acceptance
Bank Duta Card - VISA are accepted by hotels, restaurants, travel agents, and shops in Indonesia, as well as abroad where the VISA logo is displayed.

Flexible Payment
You have the option of settling bills, in full or by monthly instalments, according to the term of the credit facilities given.

Cash Advances
In an emergency, you may advance cash from any Bank Duta Ekonomi branch offices or any VISA Card issuer, without having to sign a cheque.

Pay Your Bills in Rupiah
You don't have to worry about the risk of having different exchange rates, because you will always be billed in Rupiah.

Take the advantage of getting Bank Duta Card - VISA now. Application forms may be obtained at VISA CENTRE - Jl. Palatehan 1/31, Jakarta Selatan or call for action:

733999 and 736483

VISA
The Most Exclusive and Prestigious Card

Bank Duta Ekonomi
Foreign Exchange Bank

INDONESIA 2

We find your problems before you do.

PT Paramuda Jaya is the first independent third-party inspection agency in Indonesia. The company appraises design and plans. Its qualified and experienced engineer surveyors offer physical inspection of all types of pressure vessels, heat exchangers, coolers and storage tanks for oil and natural gas production, refinery and storage plants. In conjunction with Lloyds Register of Shipping, PT Paramuda Jaya provides an independently justified "technical fitness" certificate or factual report detailing the scope of inspection that has been carried out in order to obtain an operating licence, required by the Indonesian government.



Weld failures due to poor design and workmanship. PT Paramuda Jaya has its own government approved in-house computer facility which ensures confidentiality and accuracy in advising you of possible discrepancies at the earliest stage. PT Paramuda Jaya has certified over 70% of all platforms now in operation in Indonesia, more than 600 pressure vessels, heat-exchangers and coolers, helping to make the Indonesian oil and gas industry one of the safest in the world today.

Lloyds Register of Shipping, founded in 1760 has provided an international inspection service for the world's shipping community and land based industries. With over 250 offices throughout the main industrial centers of more than 90 countries, Lloyds provide objective findings free of interference.



PT Paramuda Jaya has been appointed by MIGAS to carry out technical inspections on Offshore Platform and Industrial Equipments for the Oil and gas industries. It is also approved by the Department of Manpower (DEPNAKER) as Engineering Consultant for Design and Fabrication of Pressure Vessels and Boilers.

Paramuda Jaya An Associate of Lloyd's Register of Shipping.

CASE BUILDING 7th Floor Room 3.5,7, Jln. Jend. Gatot Subroto Kav 12-13, Jakarta Selatan, Indonesia. PO Box 51/Kbt Phone No. 511809 (15 lines) ext. 271,272,273. Cable PARAMUDA Telex No. 46328 PUTKAL IA.

Indonesia's 4,000 islands stretch, east to west, further than the distance between the Western and Eastern seaboard of the U.S. More than two-thirds of the country's 150m people live on the fertile island of Java. Indonesian Borneo, on the other hand, is as big as Texas and has 5m inhabitants. Understandably much of the country's three decades of full nationhood has been taken up trying to keep this vast archipelago together.



Maintenance of unity the major challenge

Politics

POLITICAL FREEDOM and development often seem to take a back seat to social and economic issues in Indonesia. This may not seem surprising, given the major challenges the country faces—the creation of food production, the development of new energy sources, and the spreading of its population burden. Indeed, given the contradiction in the Indonesian character, it is often said that Indonesia will continue to alternate between freedom and a form of repression and that prospects for radical change in its political system are minimal. For now, President Suharto rules unchallenged, though occasionally there are echoes of the struggle for Indonesia's future that fascinate, without apparently pre-occupying, its army and civilian forces, its Moslems and secularists, the older and the younger generation, the bureaucrats and politicians.

Maturing

A key development has been the maturing of the Government-backed Golkar Party, which at its national congress last October elected a new generation of civilian leaders, and sought to improve democratic participation at the grass roots, thus ending years of dominance by government and military leaders. For some, this indicated that a transition from military to civil rule was firmly envisaged for the 1990s, though others claimed that Golkar's role as a component of the new order was being exaggerated by western analysts used to looking at political parties in a manner totally inappropriate to Indonesia's political framework.

Golkar was created by the army in the Sukarno era, and is the Government's political machine. Its function has been to represent and control the country's multitude of special interest groups, while relying on the giant civil service union, Korpri, for election campaign manpower. At its congress, Golkar took steps to restructure and democratise itself, partly by adopting a new system of individual membership based on cadres. Above all, it elected retired Army Lt Gen Sudharmono as its General Chairman, Sudharmono is Minister of State for the powerful State Secretariat, and President Suharto's closest aide. To its second highest position, that of Secretary General, the party elected for the first time a civilian Sarwono Kusumadmadja, the brother of Foreign Minister Mochar Kusumadmadja.

One class observer described it as a watershed congress that could pave the way for a "civilian president" after Suharto's successor. Any move towards civilian rule would have to pass the closest scrutiny of Golkar, which is slowly disengaging itself from overt political involvement, though it itself divided into liberal and conservative camps. "They've told us to go ahead with plans to bring civilian government to Indonesia," Mr Kusumadmadja said at the time. "But they've warned us not to step on the army's toes, and also not to fall."

The assumption is that if the civilian rule is to come to Indonesia, Golkar is the only political vehicle with the means to give it legitimacy. The two main opposition groups — the Moslem-based United Party (PPP), and the Democratic Party (PDI) — having been ousted by Suharto. Yet Golkar must resolve its own problems and faction fighting in the 1982 general election. Golkar won 64 per cent of the vote and two thirds of the seats in parliament, but nearly fared through in-fighting. One of the main problems has been conflict between Moslem moderates determined that Golkar should retain a positive Islamic face, and secularists who claim the president supports their view that most of the country's 120m Moslems would accept a separation of church and state. The significance of Gen Sudharmono's selection as General Chairman is that in many quarters the appointment is viewed as singling him out as Suharto's likeliest successor. He is the country's top bureaucrat, and the president's most trusted confidante.

'Side-show'

However, others emphasise that other heirs apparent have surfaced over the last 18 years, only to fade from view, and stresses that the president himself could easily rule for another decade. It is argued that Golkar's role in the Indonesia scheme of things is hardly central—that instead, it is largely a side-show to the three institutions that really matter, namely the Presidency, the Department of Defence and Security, and the civilian bureaucracy; the latter two of which are in any case instruments of presidential power.

At one embassy, I was told of the "placidity and resignation" that characterise the political scene; despite potential frictions. "Everyone watches the students, but the campus normalisation policy put an end to student politics. All the students want is to study hard to get good jobs." The recession has been felt, though not as acutely as in the past. Essential commodities—rice, sugar, cooking oil, etc.—are available, and prices are watched. The people simply work harder. Anyway, the politicians have been mobilised—out into the provinces—to explain why times are harder. "If the price of oil dropped by U.S.\$5 a barrel, the political ramifications for the Suharto regime would be considerable. The urban poor might well decide its back was broken. On the other hand, there is a large, semi-official middle-class which to a large extent has been co-opted by economic prosperity. These people have access to cars, TVs, video, and are much better off than their parents. They eat live and entertain in relative style."

Chris Sherwell profiles the President Suharto: master in his own house

PRESIDENT SUHARTO has come a long way since he joined an Indonesian volunteer force formed under the Japanese occupation in 1943. He was 22, and from an unsettled peasant background in central Java, but it was the most important move of his life, because it was to place him in the country's most influential and enduring political institution — the army. His early military experience was to prove an asset when a republican army was formed in 1945 to press for independence from the Dutch. As a garrison commander in Jogjakarta, the republican capital, he played a key military role in this struggle and soon earned a reputation for being cautious and reserved.

Under Sukarno, the military's role in government and the economy increased. Suharto became a regional commander based in Java and reputedly argued for firmness in dealing with opposition to Sukarno from left and right. By 1963 he was a major-general with orders to capture West Irian, still not relinquished by the Dutch and now the easternmost region of Indonesia. But even as the military's influence grew, so did the Communists', especially with Sukarno's "crush Malaysia" campaign after 1963, and the two justified for position in anticipation of a post-Sukarno power struggle. Then came the attempted coup in October 1965, which marked a crucial political turning point for Suharto and thrust him into a decisive position.

Now 62, and with plenty of energy, he is reckoned to leave much of the day-to-day running of the Government in the hands of his ministers, who have to decide when and how to bring awkward decisions before him. His ministers are not all of a kind. Suharto inspires an atmosphere of creative tension which helps both the Government and himself stay on top.

Controversial

At least in foreign eyes, one of the most controversial episodes in the 17-year history of Suharto's new order government was the recent wave of "mystery killings" in which an estimated 3,000 to 4,000 victims — mostly criminals and undesirable — were killed by hit squads, either of soldiers or police, in a campaign that allegedly had official sanction. Abroad, the episode generated grisly tales of executions — all of them men in their 20s, most bearing tattoos (often of a snake) all of whom had been shot.

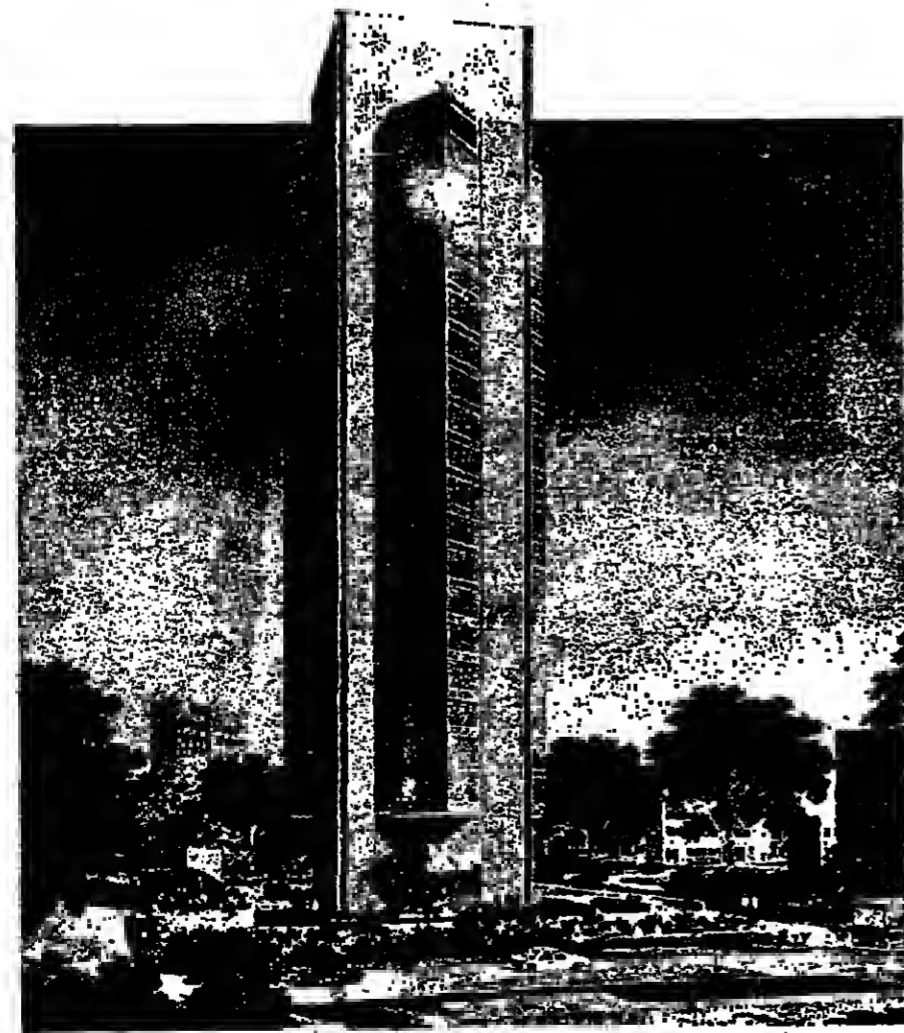
In Jakarta, officials claim that the vigilante-style campaign grew out of a serious crime problem that an ill-equipped judicial system was unable to combat legally. Certainly there has been a sharp drop in the crime rate, while the internal political damage to the régime has been minimal.

On the other hand, there is firm realisation in ministerial ranks that, in future, the country's problems will be larger and more cumbersome, and that the key challenge will be to take the hard decisions that foster fairness.

One minister elaborated thus: "The problems used to be easy. If a road was bad, we built a better one. First, there was political development without an economic base. Now, there is much greater commitment to industrial and economic progress. But many of the old problems remain. There is still high infant mortality, still enormous challenges. The main challenge now is equity — discrepancies between rich and poor, Javanese and non-Javanese, urban and rural. "Yet society is now smarter, education more widespread, aspirations growing. Sixty-five per cent of the population is below 25. If we don't take hard decision now, our problems will be much greater. The key question is how to maintain unity. Above all, we must safeguard our ideological base. We must deliberate and persuade."

Michael Thompson-Noel

Your Partner in Planning Your Future through LIFE INSURANCE



BP BUMPUTERA 1912 MUTUAL LIFE INSURANCE COMPANY

THE OLDEST AND THE ONLY MUTUAL LIFE INSURANCE COMPANY IN INDONESIA

HEAD OFFICE: Jalan H.O.S. Colokraminto 65-67-69 Jakarta-Indonesia P.O. Box 236/AKT. Telephone 375603 Telex 44494 BP IA Cable BUMPUTERA

Self is life

Before you invest in Asia, read the Annual Report.

Few people would ever dream of investing in a company without first reading its annual report. So why skip investment in a continent as different? If you're thinking of doing business in Asia, you'll find no more reliable guide to the economic, political and people of the country you're visiting than the 1984 edition of Asia & Pacific. Asia & Pacific is this year's annual report on South of the Beaches. It is written objectively, you can be sure you're getting a truly impartial analysis of trends and events, as well as the most authoritative and readable. To join a list of subscribers that reads like an international Who's Who, order your copy now. U.K., EUROPE £10 or £15 U.S.A. \$17 or \$25 Send your order to: World of Information, 21 Gold Street, Saffron Walden, Essex CB10 1EL, U.K.

Playing a fuller role in international affairs

Foreign policy

THE INDONESIAN Foreign Minister, Dr Mochtar Kusumaatmadja, has been beating a well-trodden path to and from Jakarta's Halim International Airport over the last 12 months. This month he made the first official visit to Moscow by an Indonesian Foreign Minister for ten years, and was due to visit Japan. He has also been to other cities ranging from Casablanca to New York and Bangkok to Dacca.

Meanwhile, he has been welcoming a beattitude of foreign ministers and other dignitaries. Though some of this diplomacy was routine, its sheer volume is evidence of Indonesia's greater willingness to play a fuller role in international affairs, one befitting the world's fifth most populous country.

After the heady days of Sukarno, which saw Indonesia withdraw from the UN and take an ever-more belligerent stand in its foreign policy, the country tended to concentrate its efforts on development through the 1970s.

But increasingly it is now casting a wider net for diplomatic and trade relations, making its voice heard among Moslem countries, and most importantly, playing an active and vital part within the Association of South East Asian Nations (ASEAN).

Dr Mochtar has shown himself to be an adept performer in international affairs, and acutely aware of Indonesia's image both at home and abroad. A 55-year-old former professor of law, he comes from a prominent Javanese family (his younger brother is a rising star in the ruling Golkar Party).

Known for his charm and patience in negotiations, he has made energetic efforts to bring more sophistication to his ministry. He has initiated specialised training programmes for diplomats and officials, for as he told newsmen recently: "We cannot send diplomats out into the world."

He remains one of the few ministers to hold regular Indonesian news conferences, and because of this he is often vulnerable to questioning on matters outside his jurisdiction or control.

Thus, he was asked for explanations of a series of so-called mysterious killings of about 3,000 people. He was also in the firing line about incidents on the border with Papua New Guinea which apparently involved the military, and was even called upon to explain statements made by the chief of the armed forces, General Mirdani, which seemed to run contrary to Indonesian policy.

It appears at times that there is confusion over who actually runs foreign policy — the Foreign Ministry or the military. Certainly one of the major factors in Indonesia's foreign policy, fear and distrust of China, at times reaching paranoiac levels, is generated by the military.

The military has not forgotten what it sees as the major role China played in undermining its power during the latter days of the Sukarno era and the support it is alleged to have given to the Communist Party in the days leading to the 1965 coup attempt.

New generation

It remains not only firmly opposed to a resumption of diplomatic relations with China (they have been frozen since 1967), but also deeply suspicious of the Chinese community within Indonesia, in which it feels lurk potential supporters of the Communist Party.

Dr Mochtar has suggested going to Peking, but each time he has been told by President Suharto that the time is not right for such a visit.

The former foreign minister and vice president, Adam Malik, has suggested a resumption of diplomatic ties with China for reasons of trade if for nothing else. But until a new generation comes along in the military, or President Suharto admits that China no longer poses a threat, Indonesia's anti-China attitude will remain one of the main factors in its foreign policy.

This has been shown in Indonesia's recent dealings with Vietnam, which it admires and sympathises with for its struggle against colonialism, and, more importantly, recognises as one of the main bulwarks against Chinese expansionism in South East Asia.

The relationship with Vietnam has enabled Indonesia, as current chairman of the ASEAN

standing committee, to play a significant role in trying to bring about a settlement of the Kampuchea issue and attempt some mediation between the hardliners within ASEAN, notably Thailand and Singapore, and Vietnam.

But in spite of efforts by Dr Mochtar, it appears that no progress has been made and one of the fundamental problems facing the region — the presence of an estimated 170,000 Vietnamese troops in Kampuchea — remains.

It is to Indonesia's credit, however, that risking the ire of other ASEAN members, it has begun a dialogue with Vietnam on the issue and the door remains open for progress.

Indonesia has also played a crucial role in cementing relations between Australia and ASEAN countries after Australia refused to co-sponsor an ASEAN resolution on the Kampuchea question at the UN. Mainly through a close personal relationship between Dr Mochtar and the Australian Foreign Minister, Mr Bill Hayden, the issue was settled.

East Timor continues to be a difficult problem for Indonesia, but since the issue was dropped from the UN agenda last year, condemnation of Indonesia's move into the former Portuguese colony in 1975 has declined. Thousands of Indonesian troops are still in the province, however, and there are periodic reports of guerrilla attacks.

The most easterly Indonesian province, Irian Jaya, is another problem area and several incidents along the border with Papua New Guinea have caused friction between Jakarta and Port Moresby. Papua New Guinea has particularly objected to military exercises being held in frontier areas by large contingents of Indonesian troops and has alleged that the Irianese, who belong to the same Melanesian ethnic group as the people of Papua New Guinea, have been mistreated.

In terms of the superpowers, Indonesia has increasingly shown that it wants good relations; but it also wants to distance itself from any potential conflict. Relations with the U.S. suffered a setback when President Reagan postponed a trip to Jakarta last year amid the growing crisis in the Philippines.

Kieran Cooke

Army the final arbiter of power

The military

THE SECOND floor of the sprawling Museum of the Armed Forces in the heart of Jakarta houses a series of miniature models capturing key moments in Indonesia's brief history since independence from the Dutch in 1949.

One of the first displays is a faded picture of a young Lt-Col Suharto on the day he is said to have led an attack on a superior Dutch force holding out in the ancient capital of Yogyakarta.

The legend says that Lt-Col (now President) Suharto fought from dawn to midnight in the shadow of one of Java's still active volcanoes in a psychologically decisive battle for independence.

It goes on to say that the battle—known as the "Six Hours at Yogya"—confirmed that "politically Indonesia's position in the international forum was strengthened. Militarily the Indonesian armed forces demonstrated their ability to defeat the enemy in modern warfare."

The museum (built by the late President Sukarno for his Japanese-born wife Dewi) more than any other institution in Indonesia symbolises the predominant role of the armed forces. It is a permanent reminder that Indonesians owe their nation to the army and that the armed forces, for their part, claim an active if not a decisive role in governing it.

The army remains the ultimate arbiter of power in Indonesia today, 34 years after independence. The army has guided the nation in attempting to weld into a unitary state an extraordinary collection of 4,000 far-flung islands which extend east to west—farther than the eastern and western seaboard of the U.S. It has also been engaged in operations outside the nation's borders to reinforce its legitimacy as the nation's protector, most recently when it took possession of the former Portuguese territory of East Timor.

One casualty of this relentless process, inevitably, has been democracy. The late President Sukarno was fond of calling the country's government "Guided Democracy". In truth real opposition is muzzled, political dissidents are jailed, and under recent changes, the role of the army has begun to permeate every level of official life.



General Mirdani, Chief of the Armed Forces: an unprecedented range of operational powers

enshrined in the constitution under the doctrine of *dwifungsi* or dual function. This asserts that the forces have a role to play in both the military and civilian fields.

Nobody knows just how many thousands of officers are now serving in civilian functions but these range from politically sensitive posts such as mayors or provincial governors to pilots on Garuda, the national airline.

Logic

"There is a certain logic to this," commented one observer. "For years the army was the only disciplined force in the country. It also fulfils a need in a country where the general level of education remains very low. Garuda needs pilots and the air force needs planes because it has too many pilots."

For most of the past four decades the army—and therefore the country—has been under the tutelage of the so-called '45 Generation, the soldiers who led the struggle for independence against the Dutch.

In the past 18 months this has begun to change as Presi-

dent Suharto—now 63—appears to be preparing the country for his eventual handover to a successor who will almost certainly also come from the ranks of the armed forces.

He has called this sensitive and, as it turns out, sweeping operation "Regenerasi." Hundreds of officers, long overdue for retirement and perhaps clinging too long to old glories, have been shunted aside to make room for men from the two other generations in the army—the "Bridging Generation" and the "Younger Generation."

The man he has chosen to execute this preparation for an uncertain future, when Indonesia will need all its considerable resources mobilised, is General L. B. "Benny" Mirdani who in March 1983 became Chief of the Armed Forces and probably the second most powerful man in Indonesia, with an unprecedented range of operational powers.

The choice of Mirdani, a Catholic in a predominantly Moslem country, where the armed forces tend to be inward-looking to the point

of chauvinism exemplifies President Suharto's commitment to change as well as his faith in Mirdani's loyalty. In the process he has stepped on a few toes. Mirdani, described by one experienced military observer as "tough, intelligent, ambitious and forthright," leap-frogged at least 20 more senior men to get the plum job.

Mirdani has been staunchly loyal to President Suharto—a quality vital for survival in the intensely hierarchical society of Indonesian politics. The unquestioned high-flyer of his generation Mirdani earned his spurs against Indonesian rebel units in 1957-58 and in 1963 when, with President Suharto, he led a paratroop assault on Dutch-held New Guinea.

He was later to be exposed to a series of postings abroad—including Kuala Lumpur in the wake of the military confrontation with Malaysia, South Korea and riving commissions, including some highly sensitive contacts with Vietnamese leaders over the Kampuchean crisis.

His subsequent 10 years (1974-84) as head of Indonesia's Military Intelligence network

firmly established him as one of the country's few officers with an international perception of Indonesia's interests.

Mirdani's appointment has also coincided with the appointment of Suharto loyalists to Indonesia's 16 military commands as well as to key units under the direct control of either the President or the armed forces chief, such as Kostrad (the highly mobile Army Strategic Command).

Mirdani faces a difficult and complex task at a time when the financial crisis resulting from the fall in Indonesia's oil revenues seriously constrains his ability to sweeten the pill with substantial purchases of sophisticated weapons.

Reorganisation

In his 18-month tenure he has begun a major reorganisation of the armed forces. This appears to have two major objectives. The first is to reorganise and re-equip the armed forces for conventional warfare. The tradition of the Indonesian army as a guerrilla force forged in a war of independence is no longer relevant for a country with 150m people and huge natural resources to protect.

Mirdani's second task is to achieve a radical improvement in the efficiency and standards of training of the forces. "There are too many paper-shufflers and not enough fighting men," said one observer. The Air Force, for example, has 27,000 personnel and only 60 combat aircraft.

The key areas for re-equipment in Mirdani's shopping list are believed to be—
● Air Defence. Britain's Rapier and Blow-pipe missiles are in with a chance. The item at the top of the list, however, is the U.S. F-16.
● Surveillance. Mirdani would apparently like to increase Indonesia's limited ground radar system and, if he can afford it, purchase Watchdog aircraft to patrol the archipelago.

● Control and Communications. Most of Europe's and America's manufacturers in this field are competing fiercely for what could eventually prove a lucrative market.
Mirdani, no doubt under the close eye of President Suharto, has a difficult task ahead. The consolidation of what has been achieved so far in stabilising such a vast and at times fissiparous country is vital for Indonesia's future stability.

Alain Cass



The largest cement manufacturer in Indonesia and one of the most rapidly growing cement companies in South East Asia

The Indocement factory features advanced design and modern processing in the country

- Products
• Ordinary Portland Cement (OPC) Specification conforming to BSS 12-1978 A.S.T.M.C-150-78 and S.I. 0013-1979 (4.5 million Metric Tons annual production)
• White Cement (200,000 Metric Tons annual production)
• Oil Well Cement - API class G, HSR

For touching in business, please contact:

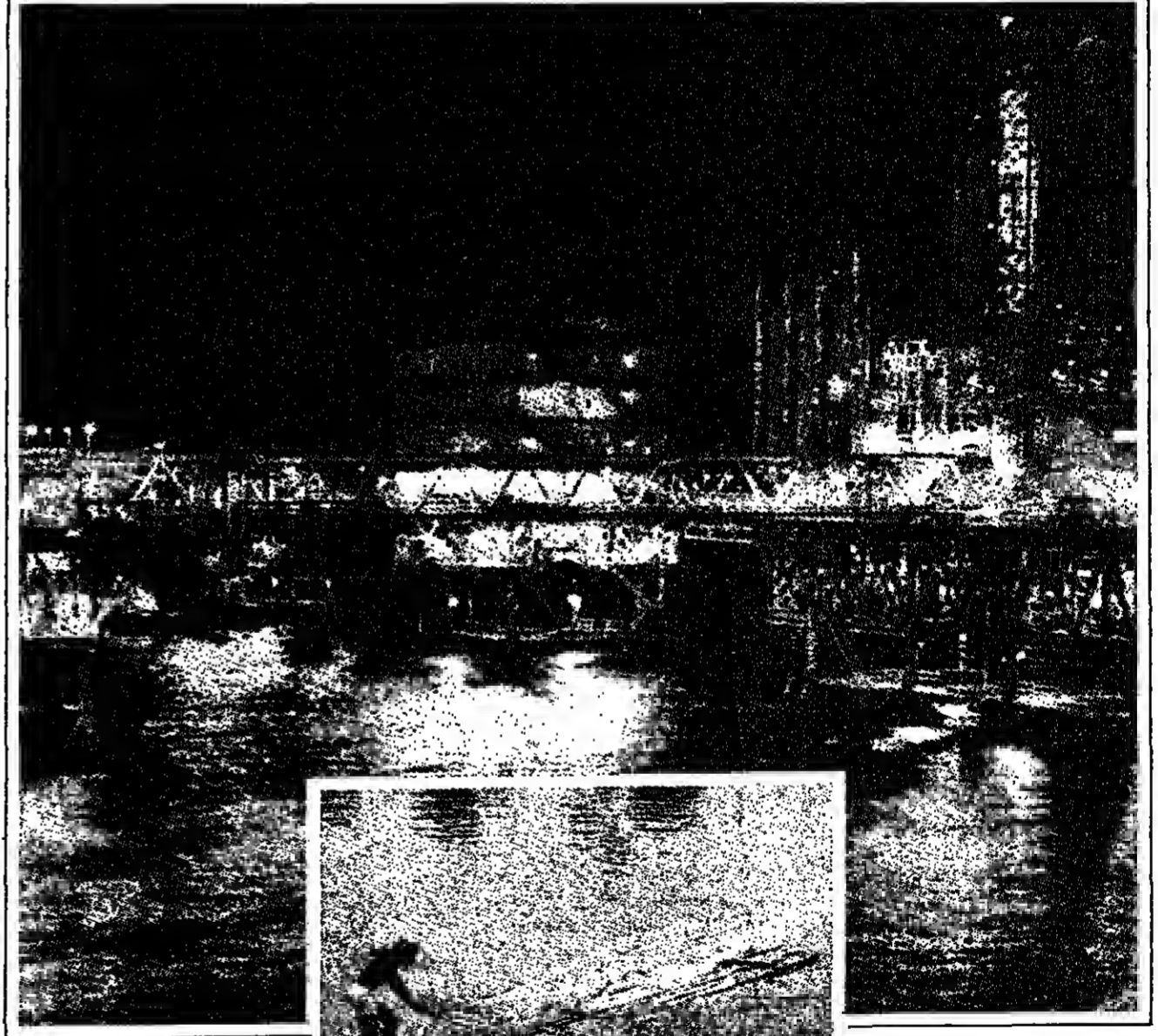
INDOCEMENT
Level 12 Wisma Metropolitan Kav. 29
Jl. Jenderal Sudirman
Jakarta - Indonesia
Phone: 610308
Cable: INDOCEMENT
Telex: 44505 INCEM JKT
Factory: Citeureup - Cibinong
West Java - Indonesia

TIGA RODA

Cement for people's prosperity. A name you rely on.



INDOCEMENT



We're modest but not in expertise & experience

BANK DAGANG NEGARA cares for your financial operations to the best possible efficiency and advantage. Our operations are supported by 94 branches spread all over the archipelago, and one Representative Office in Singapore and world wide network of correspondents.



BANK DAGANG NEGARA
(State Commercial Bank)

Head Office: Jalan M.H. Thamrin No. 5 Jakarta.
Cable Address: STACOPUS (for Head Office), STACOBANK (for Branch-Office), P.O. Box: 336 Jakarta.
Telephone: 321707 (18 lines) Telex: 44148 BDN ULN - JKT, 45372 BDN UDN IA, 44149 BDN KP IA.

INDONESIA 4

Profile: Professor Dr Ali Wardhana, Co-ordinating Minister for the Economy

Top man in the 'Berkeley Mafia'

"A NEAT desk is a sign of a sick mind," says a framed sign carefully propped up on a chair in Professor Dr Ali Wardhana's expansive office in the Ministry of Finance. Piled skyscraper high on his large workbench—two desks rather than one—are the official documents he needs to run one of Asia's most complex economies.

"I like to have them near me to refer to," he says simply. Also on display, clogging all other available table space, is a mass of golfing trophies, confirming that the 55-year-old Ali Wardhana plays as hard as he works.

His official title is Co-ordinating Minister for the Economy, Finance and Industry and Economic Development. So enthusiastic a golfer is he that he was seen on the greens last May on the very day he announced the shock decision to "rephase" a range of Indonesia's biggest

Industrial projects. That move, and the decision to devolve the rupiah a few weeks earlier, probably sealed Ali Wardhana's reputation, for it came soon after he had taken over the powerful co-ordinating role from his friend and mentor, Professor Dr Widjojo Nitisastro, a fellow Berkeley alumnus.

Pressure

Few believed the Government could take such difficult decisions but more have been taken since, and all have further consolidated the position of the so-called "Berkeley Mafia" even as they irritated others.

Dr Widjojo, 56, remains the "godfather" and retains an office at the ministry, a brooding, inspirational background presence. Other members include Prof Dr B. J. Sumartono, 51, State Minister for National Development Plan-

ing, and Prof Dr Emil Salim, 53, State Minister for Population Affairs and the Environment.

All undertook postgraduate work in economics at the University of California in Berkeley in the early 1960s, and—says Emil Salim—all discussed what they would do when they "replaced the professors back in Jakarta."

One of the things they did was teach senior military officers in Bandung, which means they were on hand when President Suharto ousted Sukarno in the mid-1960s.

"They haven't looked back. All Wardhana, like Dr Widjojo, has advised Suharto since that time, becoming Minister of Finance in 1983 and holding that post until stepping into Widjojo's shoes last year. As top man he has impressed foreign bankers mightily.



Ali Wardhana: foreign bankers are impressed

measures in controlling the public finance can either the Berkeley men now, for they could come under pressure to ease up. Ali Wardhana admits that the results are "encouraging," but adds: "It is now a question of preserving what we have achieved. We can't afford to jeopardise that."

Chris Sherwell

Sweet results



We would not take any hurried decision in regard to your request for our assistance. A decision made in a hurry could cause an adverse effect to your company and to our business relationship. We would like to have discussions about the business of your company first which might take some time. We know from experience that a thorough discussion will finally offer sweet results. For the solid basis for a close cooperation between our two companies is a good acquaintance to each other.

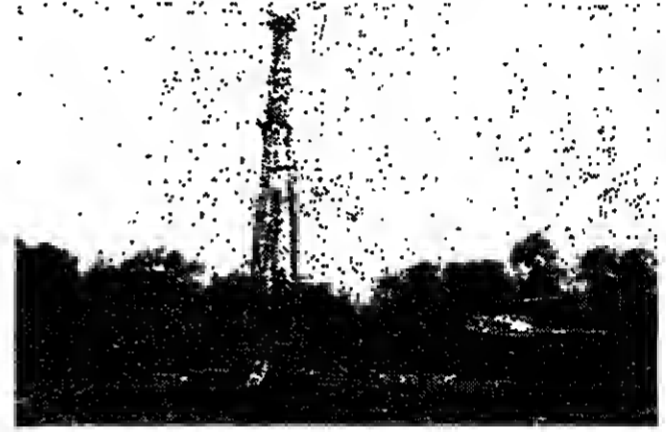
Your address for progress



Bank Bumi Daya

Head office: 61, Jl. Besar Bontol Jakarta Pusat - Indonesia
Telephone: 2337761 (40 lines)
Telex: Head office: 64640 - 44277 - 46355 - 44078 - 44068
International Dept.: 44177 - 46355 - 45340 - 44091

Impressive lesson in how to expand



Drilling for oil in Sumatra: buoyant levels of production have helped put Indonesia in a good position at the start of its current five year plan

Economy

INDONESIA IS reckoned to have netched up real economic growth in 1983 of at least 4 per cent, far higher than anyone anticipated and a big improvement on the recession-hit rate of 2.2 per cent in 1982. Taken with the spectacular improvement in the balance of payments over the past year, the performance is a lesson in developing countries in how to manage an economic stabilisation programme and achieve growth.

The official growth figure for calendar 1983 won't be published for some time, and estimates depend not only on often disputed component figures but also on whether they are measured at constant 1973 prices or constant 1981 prices. By the latter, the 1983 jump is even higher, from zero to 4.1 per cent.

Even before this growth rate became known, western bankers were called on to give a verdict on Indonesia's economic management when the Government sought a \$300m syndicated loan earlier this year. In a resounding response they stumped up \$750m. Western governments are expected to give a similar verdict when they meet in June at The Hague to fix their aid to Indonesia.

Dr Ali Wardhana, Co-ordinating Minister for the Economy, is typically cautious about what has been achieved. "1983 was a most difficult year for the economy. We took a number of measures, and the results are encouraging. But we are not out of the woods. 1984 will still be a difficult year."

The bright picture nevertheless stands in sharp contrast to the position 18 months ago. Net oil and gas earnings peaked at \$3.1bn in 1982, but with implications for domestic development spending and the balance of payments. Even now, oil and gas comprise more than 70 per cent of total visible export revenues, and two-thirds of domestic revenues.

Austerity

Both the current account and the overall balance of payments had already moved into deficit in fiscal year 1981-82 (ending March 1982) and the prospect for 1982-83 looked even worse as figures subsequently confirmed. The current account deficit surged above \$7bn and the overall balance of payments deficit was \$3.2bn. Without any government action the current account deficit would probably have hit \$11bn in 1983-84.

An austerity programme was begun but the January 1983 budget, which cut food and fuel subsidies and again froze civil service salaries, was based on an oil price of \$34 a barrel. In March, Opec agreed on a \$5 cut and the Government devalued the rupiah by 27.5 per cent. It has since cut it lower, to drop through the 1,000 to the dollar mark. The rate was previously 703.

Through this promise to boost non-oil exports and limit imports, it was not enough. Following a few weeks of number crunching, the Government announced a "re-phasing" of 43 major capital-intensive projects worth some \$21bn to save foreign exchange. The projects included three hydro carbon developments—a refinery, an oil plants and aromatics complex—along with an alumina plant and large power and infrastructure projects.

Meanwhile the word had gone out that, in the new uncertainty of the country, bad to reduce its dependence on oil and gas. More revenues would have to be generated from other sources and channelled into productive investment which reflected a more limited role for the Government. Three sets of reforms have since emerged in quick succession, in credit, taxation and de-

regulation. All are now in the process of implementation, and will take time to work well, for they amount to a radical change in the way the economy and even the Government is run.

On the credit front, the central bank moved to end the "liquidity credit" system of funding the big state banks. Lifting ceilings on the amount they could lend and on their deposit rate, and told them to compete for funds in the market. Interest rates shot up, and capital which fled the country before the devaluation returned.

In February the bank completed its credit reform package with the creation of discount window facilities and the start of open market operations. But the Government faces a dilemma because of its impressively firm commitment to maintain the free convertibility of the rupiah. It has to choose between maintaining high real interest rates, to prevent any drain on carefully husbanded reserves through funds moving offshore, and easing this burden on domestic borrowers who must shoulder some of the investment load it can no longer carry.

Under Indonesia's new tax law, which came into effect in January, all types of income are now taxed on the same basis, at three different rates—15 per cent for incomes up to Rp 10m, 25 per cent for incomes between Rp 10m and Rp 50m, and 35 per cent for incomes above Rp 50m. In July a new value added tax of 10 per cent will be applied, together with an excise tax on luxury goods.

Indonesia has wide scope to boost government revenues in this way. Non-oil taxes amount to some 8 per cent of GDP. Only Nigeria is lower among oil exporters, while India is higher among developing countries and in developed countries, government revenues amount to 35 per cent of GDP.

But there are grumblings from bankers over inconsistencies and ambiguities in the withholding tax arrangements, and doubts about self assessment after the old ways of "negotiating" one's liabilities with assessors. The added tax will also add to Indonesia's 12 per cent inflation.

The Government says it is committed to removing time consuming and costly licence or certification procedures which

add to inefficiency. Announcements of changes are now being made regularly, but the reformist attitude will take time to permeate the local provincial level. Like the tax reform, the changes may require some examples to be made, and some hard political work at the grass roots. Results can't be expected quickly.

Results from the short-term economic measures, however, have probably come quicker than even the policy makers themselves had hoped, most importantly on the external front. The rephasing operation saved billions of dollars in foreign exchange, and weak investment demand helped. The devaluation also worked its wonders, and imports are reckoned to have dropped 12 per cent.

Exports also showed a dramatic improvement. Non-oil exports are estimated to have reached \$3.1bn to \$3.2bn in fiscal year 1983-84, higher than projected last November and well up on the previous year's figure of \$3.9bn. Partly this is due to firmer world commodity prices, though volumes also rose. The value of palm oil exports doubled, while plywood and handicraft exports were up 50 per cent and textiles 40 per cent.

The other major contributor was oil. Indonesia's daily output in 1983 averaged 1.42m barrels a day, in line with its OPEC quota of 1.3m b/d. If allowance is made for non-OPEC production put up to 110,000 b/d. But production in the most recent months is widely reckoned to have touched the 1.6m b/d mark, and such buoyant levels will have been a major contributor to export earnings.

Reversal

Gas revenues, second only to oil, are expected to make an even stronger contribution in 1984, when four new production "trains" are on stream at the country's two LNG plants. This will enhance Indonesia's standing as the world's largest LNG producer and exporter. For this year, the overall effect has been to reduce the current account deficit to between \$4bn and \$4.5bn, lower than the \$5bn level projected last November.

Compared to the \$11bn that might have occurred without government action, this is a remarkable reversal, even if a

\$4bn figure remains unacceptably high. Latest estimates of the overall balance of payments surplus for 1983-84 put it at \$2bn, compared to a forecast \$40m deficit a year ago.

Reserves, including those held by the commercial banks, are now put at \$4.2bn, net of a \$440m IMF drawing by the central bank. This too is a far happier picture compared to March 1983, when the figure was around \$0.3bn. As a result, Indonesia's debt position is highly encouraging, whichever way it is counted.

Total disbursed public sector medium and long term debt, including LNG expansion being financed by payments in June, is reckoned to be \$22bn to \$23bn. The authorities are trying to establish reliable figures for private sector debt to be clear about full claims on reserves. One independent estimate puts public sector medium and long term debt, including the unguaranteed debt of Pertamina, the state oil corporation and Garuda, the national airline, at \$34bn.

Only 20 per cent of this is said to be floating rate debt, compared with Mexico's 75 per cent, Nigeria's 74 per cent, and Brazil's 70 per cent. Fully 55 per cent of the debt is official—low interest and long maturity—which means in turn that the debt maturity structure is favourable.

The figure for the debt service ratio is affected by the size of private sector debt and by export earnings, which have changed through the year. Expressed as a ratio of debt service to total export earnings, the figure is reckoned to be 19 per cent. As a ratio of service payments to public sector debt to export earnings net of oil imports, it is 21 to 23 per cent.

Erratic

As for the 1983 growth rate, it is clear that non oil exports, the unexpectedly buoyant oil position, and a good performance from agriculture are mainly responsible. Agriculture employs 55 per cent of the country's workforce, and rice production in 1983 was a record at 23.8m tonnes. Corn, often erratic, also showed a big increase from a low base hit by last year's drought.

This puts Indonesia well on course to start its current five year plan, which projects growth at an average 5 per cent between 1984 and 1988. Figures released at the time of the January 1984 budget—another austerity package—suggest that oil and gas revenues will decline from 84 per cent of total domestic revenues in 1984-85 to 55 per cent in 1988-89. They also show oil and gas earnings falling from 71 per cent of total export earnings to 65 per cent.

These goals, and the remarkable record already established could be jeopardised if a premature attempt is made to re-start the major "re-phased" projects. Some of the smaller ones which can attract sufficient concessional aid are being revived at present, but the pressure for more might grow in the euphoria over what has been achieved. For the moment, Ali Wardhana and his technocrat colleagues are holding the line with President Suharto's backing.

Also in the background as potential threats are another drop in world oil prices or an early end to the present western recovery—or, worse, both. That happened last year, and Indonesia's economic managers—and people—have passed that challenging test.

C.S.

INSIGHT FOR INVESTORS IN ASIA

Insight is scheduled to do a special focus on Indonesian Banking in the May 1984 issue. Advertising spaces will be sold at:

	Full Color	Two Color	B/W
Full Page	US\$ 2,455	US\$ 2,040	US\$ 1,635
Two Columns	US\$ 2,040	US\$ 1,570	US\$ 1,250
Half Page	US\$ 1,475	US\$ 1,230	US\$ 985

For advertisement bookings, please call Miss Pinta Media Investment Services Kompleks Arjuna Slipi Office Park Jl. Letjen. S. Panman Kav. 53-54, Slipi Tel. 544-907 ext. 192-193.

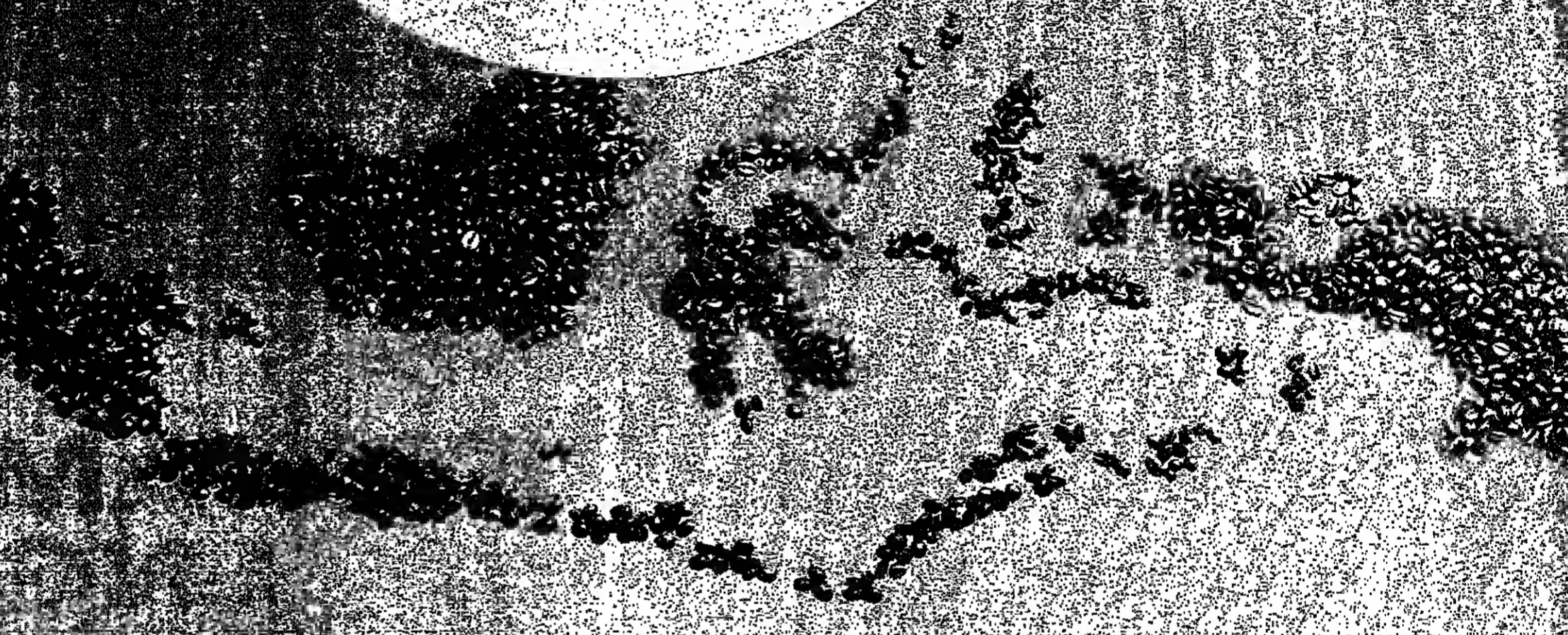
BALANCE OF PAYMENTS (Govt. projections in \$m)

	1984-85	1986-87	1988-89	Current acc.	1984-85	1986-87	1988-89
Exports	19,525	24,506	29,389		-4,936	-4,422	-4,724
Imports	17,204	20,544	24,789		4,743	4,428	4,458
Net services	-7,679	-8,490	-8,314		+193	+200	+266
				Overall b/p			

Brewing Better Business



Indonesian
Coffee



- Indonesian coffee is one of the best Robusta Coffee to be found in the world market, currently, over 10 million workers are involved.
- Around 90% of the Indonesian coffee are produced by small holders, instead of big plantations.
- For marketing and quality control, all coffee are exported under the guidance of the Department of Trade and the AICE.
- Coffee is the third commodity export of Indonesia, right after timber and rubber.
- With the introduction of the "Standard-Defect-System", the Indonesian coffee quality has been internationally granted.
- By participating in the International Coffee Agreement, Indonesia fulfills the current obligations and regulations of the ICA.

For information, please contact us at:
ASOSIASI EKSPORTIR KOPI INDONESIA
Sarinah Building, 10th Floor, Room 1015,
Jl. M.H. Thamrin - J A K A R T A

AEKI
ASOSIASI
EKSPORTIR KOPI
INDONESIA



AICE
ASSOCIATION OF
INDONESIAN
COFFEE EXPORTERS

Indonesian Coffee
a great contribution
to the Indonesian
Economic Development.

Quiet revolution in monetary policy

Banking

FOR EIGHT months until February, Bank Indonesia, the country's central bank, lacked some vital tools to control credit in the Indonesian economy. To an outsider that might seem odd. But before last June, it was operating a system so far removed from modern banking that something of a revolution has been witnessed since.

The central bank's announcement on February 1 creating new discount window facilities and a new form of central bank paper but the last pieces in place of a system most western bankers would feel at home with and virtually concluded the structural changes begun last year.

Previously, Bank Indonesia used variations in minimum reserve requirements, credit ceilings and direct regulation of deposit interest rates to restrain the state banks which dominate Indonesia's banking system and to control the money supply. The central bank extended subsidised low interest "liquidity credits" to the state banks, and these were an important source of funds along with deposits from public sector bodies.

Then came the Government's realisation that the fall in world oil prices meant revenues would not go on growing, and its commitment to mobilise domestic resources. Bank Indonesia began by restricting access to liquidity credits and liberalising deposit rates, but its real reform move in June went much further.

Figures for total time deposits with the state banks show a rise from Rp911.8bn in May 1983 to Rp2,173bn in January 1984. Twelve-month money shows an astonishing rise from Rp11bn in May to almost Rp900bn in January. The early rapid growth has now slackened, but the move plainly had the desired effect of attracting back a substantial part of the capital which fled Indonesia earlier in the year, taking advantage of the rupiah's free convertibility. Offshore dollar accounts were also brought home as domestic dollar accounts because of the new tax exemptions.

Although this pointed to an encouraging mobilisation of resources, it was clear that such relatively short-term money could not easily be used by the banks for longer-term lending. Indeed, as the months went by, it became increasingly apparent that something would have to be done about the build-up of funds.

Encouraging

The problem, of course, was that interest rates were too high for prospective commercial borrowers, and the tail end of the recession meant a shortage of lending opportunities anyway. The worrying alternative, from the central bank's point of view, was that the banks might place the funds abroad.

As a temporary measure Bank Indonesia offered the banks a higher rate of interest on funds deposited with it which were in excess of reserve requirements. But it was obvious that a more sophisticated form of management was due and on February 1, it was unveiled.

conducting open market operations. At the same time, the bank also announced the creation of two types of discount window facilities to help banks manage their funds. In one banks have access to funds for two weeks at a specified discount rate, with higher rates for renewals up to a four-week maximum. In the other, banks have access to two-month funds, renewable to four at higher rates, to help them cope with a mismatch between short-term deposits and its medium and longer-term credits.

These decisions marked a further evolutionary step in the country's economic management as well as completing the introduction of the tools for a more refined monetary policy. Now the banks have to adjust to it and it is apparent that this will take some time.

For example, it is already clear that liquidity credits entered into for longer-term loans before the reforms will have to be rolled over, although originally it was said they would stop altogether. One foreign banker believes the state banks haven't been able to raise enough in the market to repay the credits to the central bank, "showing how big they must have been."

Secondly, the discount window facilities have been described as a "last resort" by the bank, making them something the banks would only be ready to turn to in desperation. Some bankers say they are now getting signals that the central bank wanted a less rigid interpretation—in other words, a facility that is used, but not regularly. Plainly bankers need clarification.

A more important problem concerns the SBIS. Earlier this month, the central bank lowered its discount rate, and within a few days money market rates had eased. The bank's action, everyone agreed, was "indicative," designed to have a psychological effect on the market, and a response duty came. In time, the same effect will also be achieved through open market operations using SBIS, once enough are in the market and being traded.

Oil and Gas

IT HAS been an unusually eventful year for the oil and gas industry following the fall in world oil prices, while three major refinery expansions were inaugurated to give Indonesia greater self-sufficiency in oil products. The natural gas industry, which already makes Indonesia the world's largest LNG exporter, moved towards an even brighter era.

There was also growing debate, though not in public, over the sensitive matter of Indonesia's true oil production rate, as well as important renegotiation of the oil exploitation contract held by Caltex of the U.S., the first case of a production sharing contract replacing an old-style contract of work for areas where production is already going ahead.

Caltex produces almost half of Indonesia's output and its tough and complicated negotiations were watched closely by the industry. Even though no similar renegotiation is due for some years, the company eventually signed an 18-year agreement with Pertamina, the state oil company, last December, about a month after the deadline had passed.

The relevant production split was 88:12 after costs in favour of Pertamina, higher than the conventional 85:15, and Caltex agreed to invest \$3.06bn over the life of the contract. The change appears to leave Caltex a shade worse off than before but the final compromise was thought to contain nothing unusual.

The question of oil production is sensitive because Indonesia, as a member of the Organisation of Petroleum Exporting Countries, is expected to adhere to an allotted output quota of 1.3m barrels a day (b/d). Average daily output in 1983 was 1.2m b/d but this included 100,000 to 110,000 b/d of condensate, which is not normally counted as part of the quota.

The real difficulty arises because ambiguity about the period over which production should be averaged. In the early part of 1983 Indonesia's output was closer to the 1.2m b/d mark. By the end of the year, and in the early part of 1984, it was around 1.6m b/d. On a quarter-to-quarter basis, therefore, it would seem that Indonesia is now producing in excess of its

quota. Certainly its recent high output contributed to the country's better-than-expected economic growth in 1983.

Either way, output is below the sort of 1.7m b/d peaks reached in the past, and the West's recession and the fall in oil prices have taken their toll on Indonesia's oil industry. The three downstream hydrocarbon projects affected by last year's "rebasings" operation were a \$1.85bn expansion and modernisation of the Must refinery in south Sumatra, construction of a \$1.8bn aromatics complex at nearby Plaju and the building of a \$1.6bn olefins petrochemical complex near the Arun LNG plant at Aceh in north Sumatra.

The decision came as a big shock for the various Japanese, U.S. and West German contractors involved. The olefins complex was at the earliest stage of planning and was put off altogether. Some engineering and design work was allowed to go ahead on the aromatics project and renovations were made at the old Must refinery but these too are basically deferred.

Three projects

The three refinery expansion projects—at Cilacap on the south coast of central Java, Balikpapan in East Kalimantan and Dumai in Riau, Sumatra—were each inaugurated by President Suharto between August and February and together mark a vital step down the road to self-sufficiency in oil products.

The existing small, old and inefficient refineries mostly operated below capacity and could not yield the product mix needed by the country. They produced large volumes of residuals (like low sulphur waxy residue), whereas demand was for middle distillates (like kerosene). This created a dependence on crude processing deals and oil product imports involving Singapore.

The multi-billion dollar investment in the three refinery projects was aimed at doubling capacity to more than 800,000 b/d and meeting Indonesia's requirements. Hydrocrackers at Dumai and Balikpapan and a Visbreaker at Cilacap would improve yields of oil product. Crude processing deals with Singapore, already reduced to quarterly from yearly in 1982, would phase out altogether.

But the progress has not been smooth. Only the \$1.1bn expansion at Cilacap was ahead of schedule. But it faced technical start-up problems. As a

could not receive crude supplies from large tankers because of an offshore coral reef and in the process ran out of storage space for product and had to be shut down for a while.

The Cilacap expansion, built by Finor, increased capacity from 100,000 b/d to 200,000 b/d and it now takes two local crudes as well as the Saudi Arabian light which the original installation used. The reef obstacle is meanwhile being blasted away.

Bechtel's Balikpapan expansion similarly increased capacity by 200,000 b/d from 75,000 b/d but has also faced difficulty with manpower and technical problems and came in over-budget. When the refinery was inaugurated in November, the hydrocracker was not finished and there were storage problems similar to Cilacap's.

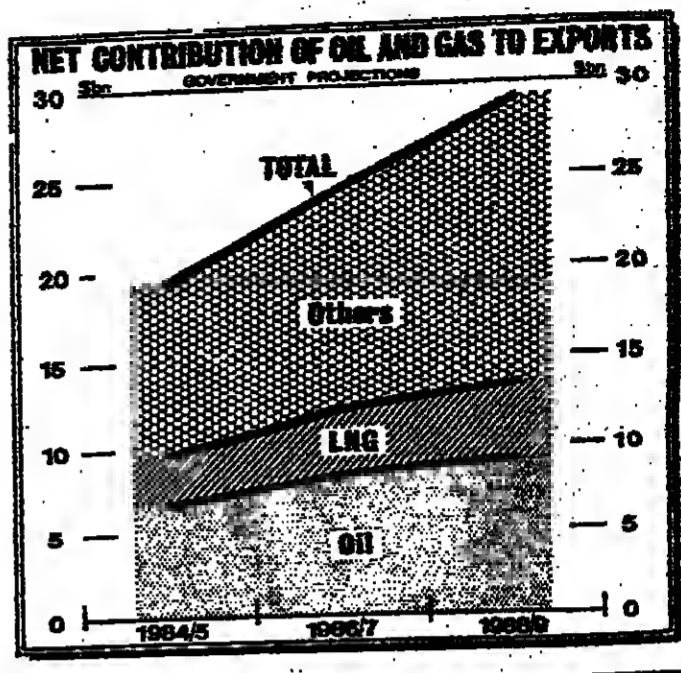
The bill for the 100,000 b/d expansion at Dumai is reckoned to be hundreds of millions of dollars more than necessary. At the time of its inauguration in February it was still not clear when production would start. The project was the first of its type for the contractor, Technicas Reunidas Centrico of Spain.

The uncertainty over progress in these expansions has inevitably kept Singapore's oil traders and refiners in a state of tension as each quarter's arrangements come up for renewal. The incomparable decline from past peaks of 200,000 b/d in the amounts of Indonesian crude processed in Singapore has been slower than expected. On top of this there is the worry that Indonesia will become a net exporter of middle distillates and perhaps even a net importer of low sulphur residue, reversing the old position.

In the gas sector Indonesia suffered a setback in March last year when an explosion rocked the LNG plant at Bontang in East Kalimantan. A mistakenly closed valve caused gas pressure to build up in the cryogenic exchanger of the plant's second "train." The blast, which killed three people, threatened Indonesian delivery contracts and the loss of valuable foreign exchange at a difficult time.

After the explosion an exchanger slated for the Arun plant in north Sumatra was diverted to Bontang. Meanwhile the plant's third train, then under construction, was completed some three months early—only a fourth and last start-up problems were found. As a

Fall in oil prices takes its toll



	1984/85	1986/87	1988/89
Oil	5,895	12,587	15,737
Gas	1,471	2,938	2,767
Total	16,149	24,681	22,542

result, only mid-year deliveries were affected and the damaged train was repaired by the end of the year. The addition of these two trains last year doubled the Bontang plant's capacity from its existing 3.2m tonnes a year. Capacity has also been increased at Arun through the addition of two trains, making five in all. While these are smaller than the Bontang plant's they will lift Arun's output to some 7.5m tonnes a year.

expected ability to produce above rated capacity. Now, on top of this, LNG produced by the additional trains at both plants will from this year be sold to a separate group of Japanese utilities under a contract signed in 1981. Unlike the 1973 contract, under which gas is sold at output will be sold for a somewhat higher price. In 1988 a sixth train is due to come on-stream at Arun to supply South Korea with 3m tons of LNG a year under a 20-year contract which ends Japan's monopoly as a buyer. By the end of the current five-year plan Indonesia expects to be exporting 16.8m tonnes of LNG, reinforcing its position as a major foreign exchange earner. In 1984 alone, export earnings are expected to rise to \$3.5bn from \$2.5bn last year.

Chris Sherwell

WHY?

Bank Negara Indonesia 1946 has the largest and most advanced banking system in the country of which it has been a part from the very beginning.

At the time it was founded, BNI 1946 had only five offices, and now has 237 branches throughout the country.

In accordance with Government policy, BNI 1946 has close relations with international banks, and is represented by a number of international banks, such as Citicorp, and Citibank, and Citicredit in New York, USA besides representative offices in London.

It offers full hedged banking services with increased capabilities, improved skills and modern means.

Indeed, all these are made possible by the sound and strong foundations laid down since July 5, 1946. It is a fact that BNI 1946 was founded on the basis of experience and trust.

For your banking needs, put your confidence in the experienced one.

Bank Negara Indonesia 1946

Head Office: 1, Jalan Laks, P.O. Box 1946 BEKRAF, JAKARTA-KOTA-INDONESIA. Cables: BANIINDONESIA.
 Telen: 42702, 42703, 42711, 42712, 42713, 42714, 42715
 Faxes: 672175 (20 lines)

PERTAMINA

LNG

LNG Expansion at Arun North of Aceh, Sumatera.

The Arun LNG Plant is currently operating with 3 trains. It is now undergoing an expansion project which after its completion in 1985 will produce 25,600 million tons of LNG, operating at 100% designed capacity.

PERTAMINA

Head Office: Jl. Merdeka Timur No. 1, Jakarta
 Telp.: 3031, 3032300 - 3032307
 Teler: 44152 - 44302 - 44441 - 44450

Pressure is on to capitalise on vast resources

Industry

CENTRAL to Indonesia's aspirations as a rising regional power is the development of a strong industrial base built upon rich endowment of natural resources and a large and growing labour force.

In a relatively short period Indonesia's industrial policy has taken on the burden of an increasingly complex web of social and economic objectives from regional dispersion to promotion of industries which support or complement the agricultural sector; from utilisation of domestic raw materials to the stimulation of indigenous entrepreneurship.

Much progress has been made but the challenges are considerable if Indonesia is to expand its industrial base—in parts fragile, in others ramshackle—into the powerful "engine of growth" beloved by the technocrats and planners. In particular, much of the pressure will fall on the private sector.

Repele IV, Indonesia's new five-year plan, refers to eight elements of industrial development: ● Deepening of the industrial structure and increased links with other economic sectors. ● Development of engineering industries, including machinery and electronics. ● Development of small-scale industries. ● Development of industrial exports. ● Development of software capabilities in research, development, design and engineering. ● Increased use of home-made products. ● Manpower development. ● Fostering an appropriate industrial climate.

Indonesia's manufacturing sector still relies heavily on the processing of agricultural products but cement, fertiliser and other output is booming and rapid progress has been made in other areas, including metal products, machinery, vehicles and electronic appliances.

Joint venture
In recent developments: ● At Cilong, west of Jakarta, work has started on an \$825m cold-rolling steel mill, which by April 1987 is designed to complete development of the Krakatau integrated steel industry (South-East Asia's first), and pave the way for development of downstream machinery and machine tool industries. ● Construction has started in Jakarta on a \$156m plant that will manufacture motorcycle and car engines. The scheme is a joint venture between Suzuki Motor Company of Japan, and Mayawarak Cipta Sinar Indonesia. The Government has set 1987 as the deadline for attaining self-sufficiency in the manufacture of cars and motorcycles using domestically produced engines and components. ● In mid-January, President Suharto inaugurated the first ever Asian joint industrial project, a \$400m fertiliser plant in Aceh, Sumatra's northern-most province, which has the capacity to produce 1,725 tons of urea daily, and 1,000 tons of ammonia. ● Mr Ali Wardhana, the Co-ordinating Minister for the Economy, points firmly to the



The Super Puma twin-turbine helicopter, manufactured under licence with France's Aerospatiale, is the pride of Indonesia's budding aircraft industry

dilemma confronting Indonesia's planners when he says: "The development of our natural resource base beyond the primary exporting stage in many instances requires large-scale capital-intensive investment, yet the size and growth rate of the population necessitates investment that can absorb large numbers of new labour force participants each year."

The country's second five-year plan (1974-79) sought to promote labour-intensive industries, specifically those that processed raw materials. Notable were plywood and investment in fertilisers and cement.

Subsequently, the Government drew up an ambitious public investment programme with which to underwrite a much bolder industrial strategy. The programme included major investment in petroleum refining and petrochemicals production of LNG, coal and aluminium, plus substantial infrastructural investments, notably in transport and electric power, as well as agricultural development projects, and social infrastructures.

While this was going on, development of more labour-intensive, lighter manufacturing was largely left in private hands. However, the impact of three years' world recession on Indonesia's non-oil exports, and finally on its oil exports, had profound, by early 1983, major capital and foreign exchange constraints.

As a result, last April, the Government undertook a sweeping reassessment of its public investment programme, and postponed or rescheduled a number of major industrial and other projects that had a high foreign exchange content. According to one estimate, the foreign exchange content of the projects' total cost, before rephasing, was \$13.6bn—after it, \$4.4bn.

Manufacturing-sector growth dropped from 17 per cent in the period 1978-81 to only 1.2 per cent in 1982, due to lower production in some important industries, including textiles, plywood, paper, petroleum products, tyres, iron and steel, electronics, and motor vehicles. Most severely hit was the iron and steel industry, where output fell by 22 per cent. According to government statistics, the manufacturing sector made a 16.9 per cent con-

tribution to GDP growth in 1980-1982, compared with 10.2 per cent for construction, 20.8 per cent for agriculture, and as much as 48.1 per cent for trade, banking and services. Mining made a negative contribution in 1980-82 of 7.9 per cent. The sectoral contribution for manufacturing was thus lower in 1980-82 than in any of the five previous three-year periods, which yielded a high—in terms of manufacturing's sectoral contribution to GDP growth — of 23.5 per cent in 1978-80 (the period of the second oil boom). In other words, manufacturing's role as an engine of growth was scaled back in 1980-82 almost to its position of the early 1970s, indicating—in official eyes—a marked lack of resilience.

Foreign investment

The projection is for manufactured exports to reach a value of \$5.6bn by 1990, including \$1bn worth of plywood. This envisages a tripling of export volume, and assumes a 9 per cent annual price increase until 1990, the former of which, at least, might not be over-optimistic. Constant price manufacturing rose eight-fold from 1973 to 1982," says Professor David Dupice of Tufts University, "and the \$3.38bn in 1981 prices projected for 1990 (including plywood) is a very small amount relative to world trade or the volume of other exporters."

Can Indonesian industry be made more competitive? There was a major change in export procedures in January 1982, and the state banks have made cheap credit available for exports. The foreign investment authorities are now a little easier to deal with. Export processing zones and export estates are planned. And initial steps have been taken to improve marketing quality control, and transport costs.

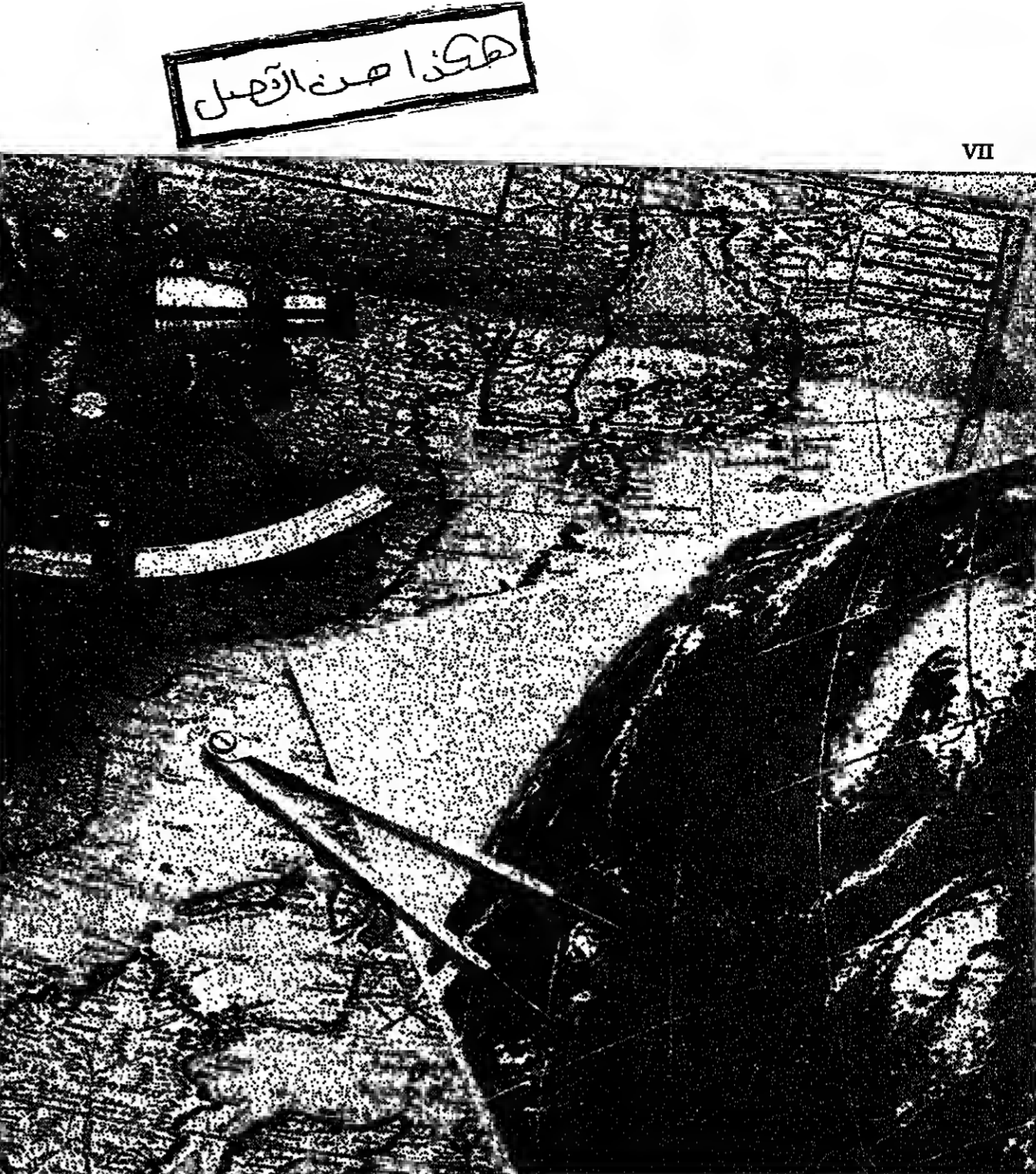
Yet there is much to be done, from continuing to hack at red tape to clarifying the role of foreign investment and improving the pace of change. "Many of these changes are overdue," says Professor Dupice. "However, things are better in several respects, and the direction, if not always the pace, of change is broadly correct. With some additional effort, the rapid percentage gains projected in manufactured exports can be realised."

Over and above this, there is a lively debate as to the pace at which Indonesia can press ahead with high-technology programmes as part of the process which Dr Bacharuddin Jusuf Habibie, Minister for Research and Technology, calls "nation-building and industrial transformation."

He speaks of eight industries that have emerged as "vehicles for the transformation of the Indonesian people into a nation masterful in technology and proficient in industry."

They are aeronautics and aerospace, shipbuilding, land transportation, electronics and telecommunications, energy, engineering, agricultural mechanisation, and defence—all of which, he says, are engineering further growth in a host of service industries, from health, housing and construction, to agro-industry, pharmaceuticals and component manufacture. All these possibilities exist. But as Ali Wardhana warns: "It is our mission to translate possibilities into realities. We may receive assistance from outside, but it rests mainly with us to meet the challenge."

Michael Thompson-Noel



Navigator

The merchants who pioneered trade routes to Indonesia faced many unknowns. Today, successful navigation in Asian waters still demands patience, skill and local knowledge. HongkongBank has acquired such expertise through more than a century of service to the development of Asian trade and commerce. This expertise has also provided

the momentum for the Bank's expansion into one of the world's largest international banking groups, with more than 1,000 offices in more than 50 countries.

Such capability allows HongkongBank to respond to your banking needs quickly and effectively, in Indonesia and around the world.

Contact our Jakarta Office now at P.O. Box 2307, Jakarta, Indonesia. Telephone: 377808. Telex: 44160 HSBC IA or write to us at our Head Office at Box 64, GPO, Hong Kong.

CONSOLIDATED ASSETS AT 31 DECEMBER 1983 EXCEED US\$60 BILLION.

An engineer in the cockpit

IN A country where politics resembles the wayang, the age-old epic shadow play of Java where there are no simple contrasts between good and evil, Dr Bacharuddin Jusuf Habibie stands as something of a man apart.

Dr Habibie is the country's Minister for Research and Technology charged with the difficult task of implanting new technology on to a developing economy where most people still live off the land and industry tends to be rudimentary. He represents, as one observer put it, President Suharto's vision of the future Indonesia.

Dr Habibie, an aeronautical engineer with more than 12 years' experience at West Germany's Messerschmitt Bolkow Blohm, is described as "sharp, tough and ambitious." He sees the process of industrial transformation in a developing country like Indonesia as an essential part of what he calls "nation-building."

Criticised by many — even within the Government — for allegedly squandering badly needed funds at a time when the slump in world oil prices has provoked an unprecedented process of belt-tightening, he responds that nationhood is "characterised by a people being able to stand on their own."

With tenacious tenacity this 47-year-old has persuaded President Suharto to build an indigenous aircraft industry provoking (according to one diplomat) the very comment by the country's harassed Minister for Research and Technology that "Habibie borrows money from me and then forces me to buy his planes."

Dr Habibie's drive for indigenous Indonesian technology also extends into electronics, telecommunications, shipbuilding, the manufacture of sophis-

personal hacking. Nearly 60 companies, some of them foreign, have set up in Batam with another couple of dozen applications pending. Foreign investment, he claimed, amounts to US\$ 65m.

Dr Habibie's "big baby," however, is PT Nurtanio, sited within reach of Tangkuban Parahu volcano on the outskirts of Bandung, a city mostly famous for its Javanese puppet theatre and an Afro-Asian Conference.

On both sides of Bandung airport's single runway a vast array of workshops, hangars, research laboratories and offices are being built. They will accommodate five types of helicopters and numerous fixed-winged aircraft for civil and military use.

The Nurtanio plant houses what is the jewel in Dr Habibie's crown—the first aircraft involving Indonesian design, as well as manufacture. This is the CN-235, an expanded version of Spain's Construcciones Aeronauticas SA (CASA), NC-312, a twin-engined turbo-prop commuter aircraft.

CASA and Nurtanio are in a 50-50 partnership. Dr Habibie has also negotiated similar deals with Aerospatiale of France, Messerschmitt, Bell Textron and MBB-Kawasaki—all for the production of various helicopters.

Nurtanio clearly has a captive market in Indonesia whose sheer size makes it imperative that adequate transport facilities exist to encourage development. Local protectionism is another important factor. Local customers, for instance, may not buy foreign aircraft unless



Dr Jusuf Habibie: a man apart

Another Nurtanio division, based further east, near the ancient city of Yogyakarta, is cradling Indonesia's nascent weapons industry.

Dr Habibie has said that this will manufacture SU-26 torpedoes in association with West Germany's AEG Telefunken and Belgian 2.75 FZ rockets. It is also planned to start up production of Belgian FN rifles and bullpup rifles.

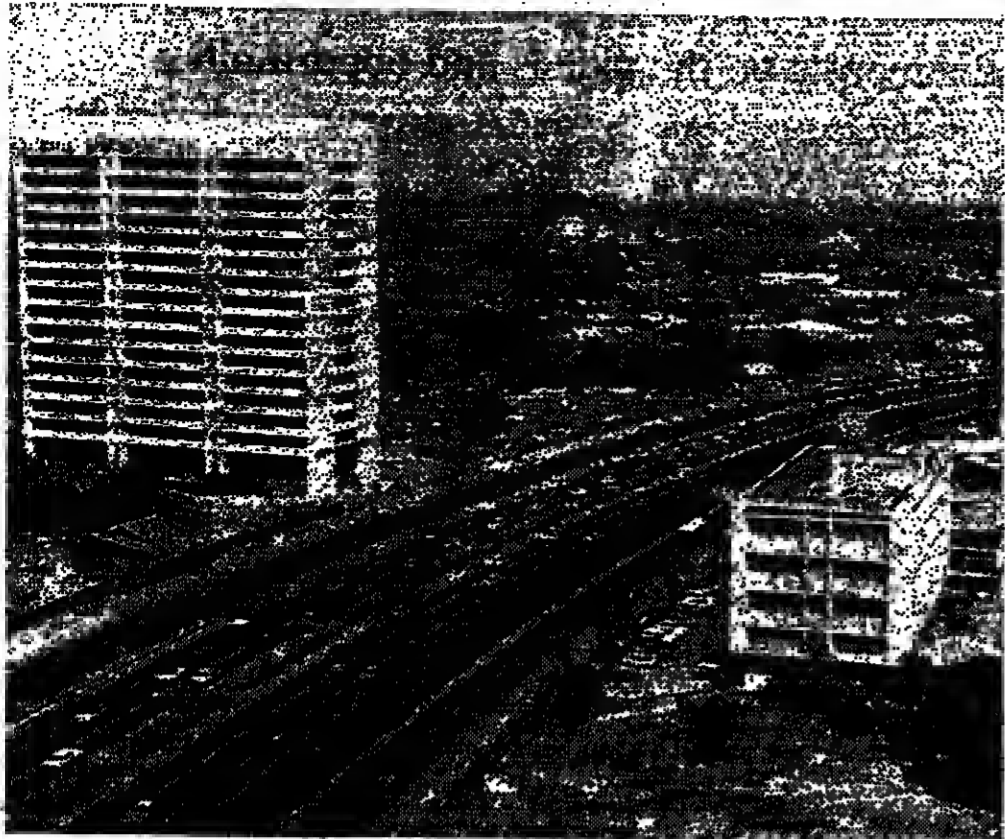
Inevitably, two questions arise out of all this drive for high technology. Would it be cheaper to buy abroad? And is Indonesia trying to go too far too fast?

Dr Habibie's answer is always the same: "Perhaps. But if we want to get ahead, do we really have a choice?"

Alain Cass

هكذا صوتنا

Central role in the economic revolution



Traffic pours into the center of Jakarta where most of Indonesia's big businesses have their headquarters

PROFILE: WILLIAM SOERYADJAYA AND ASTRA INTERNATIONAL

How 'Mr William' became a household name

AN UNFORESEEN historical coincidence in the late 1960s helped to catapult Astra International from its involvement in domestic trade and agro-exports into the big time.

A lucrative contract for Astra to supply generators from General Motors of the U.S. to Indonesia's state electricity corporation had unexpectedly boomeranged over legal problems, so Astra decided to use its letter of credit to import 800 Chevrolet trucks instead.

Outside events suddenly intervened. The rupiah was devalued, working in Astra's favour, and the new Suharto Government embarked on a much-needed road rehabilitation programme. In the company's own words, "Astra's trucks sold like hot cakes" and the profit was reputedly vast.

The company, founded in 1957 and controlled by Mr William Soeryadjaya and his brother Tjirn Kian (he moved easily into importing vehicles and heavy equipment as the country embarked on a fresh phase of development. Now it is a major automotive distributor and manufacturer.

Links with Japanese companies became the cornerstone. In 1969 Astra formed a joint venture with the Government, Gaya Motor, to assemble mainly Japanese four-wheel vehicles. More importantly, the company

became the sole agent for Toyota vehicles.

In 1970 it acquired the sole distributorship for Honda motorcycles and in 1973 it became sole agent for Daihatsu. On the way it picked up the agency for Fuji Xerox as well.

The important moves into assembly did not take long. It happened for Honda motorcycles, through Federal Motor, by 1971, and the manufacture of Honda components by 1973. After a further joint venture with Toyota in 1971, the assembly of Toyota cars began, through Multi Astra, in 1975, and for the assembly of Daihatsu vehicles through a joint venture in 1978.

Diversification

By 1978 Multi Astra had sold 73,000 Toyota cars, while Federal Motor had assembled 1m Hondas by 1981. Gaya Motor, for its part, had also begun assembling Renault and Peugeot cars.

In the meantime the company became involved in tractor sale and leasing, especially of Komatsu equipment, through United Tractor, and in the auto-related lubricant business by becoming sole agent for Caltex Lubricants through Midas Oil. The company also separated its Xerox division in Astra Graphia, and got into agribusiness

through Multi Agro Corporation. For all its diversification, Astra remains known as an automotive company, an one highly dependent on import materials. Though it has borrowed regularly on international markets, the past 18 months cannot have been easy. There was the 27.5 per cent devaluation of the rupiah in March 1983, and the currency has since drifted still further downwards against the dollar. Moreover, 1983 has been a horribles year for manufacturing and for the car and motor cycle sales. The company, however, is not talking about its recent performance.

According to the magazine Asia Finance, Astra had 43 per cent of the car market with Toyota and Daihatsu in 1982, 43 per cent of the motor cycle market with Honda and 58 per cent of the heavy equipment market through Komatsu. But sales volumes even had not been rising consistently.

With his brother now dead, "Mr William," as he is known in the company, presides over an empire reckoned to embrace dozens of companies and well over 20,000 employees. At 61 he is a household name by becoming sole agent for the hand of history in the company's fortunes.

Chris Sherwell

Profile: Multimillionaire
Liem Sioe Liong

Adopting a higher public profile

WHEN INDONESIA'S weekly news magazine Tempo published an exclusive interview with entrepreneur Liem Sioe Liong last month, a second print run had to be ordered. Normal stocks sold out instantly.

Reputed to be one of the 10 richest men in the world, 67-year-old Liem is a first generation Chinese immigrant who decided to join relatives in Central Java before the Second World War. He became involved in the clove trade for the local Kretak cigarette industry, and by the 1940s had struck up links with the military—including an officer named Suharto—in what was to be seen as a classic example of army-Chinese relations in Indonesia.

Now more than ever he is the object of public curiosity because of his growing international business activities, his continuing close connections with the presidential palace and, lately, his higher public profile. Recently he even delivered a speech to a business gathering, and his interview was the first to an Indonesian journalist.

Internationally Mr Liem is best known through the first Pacific group based in Hong Kong. Publicly-listed First Pacific Holdings is the main holding company for the group's international trading and investment interests. It holds a 51 per cent stake in Hagemeyer, the Dutch trading company, and controls First Pacific Securities (Holdings), which runs securities operations in Hong Kong and Australia.

Also part of the group and publicly listed in Hong Kong are First Pacific Holdings, which has as its largest subsidiary Hibernia Bank of San Francisco, one of California's larger banks, and First Pacific Finance, a Hong Kong merchant bank.

Indigenous

The majority of these three public companies, whose activities are designed to complement each other, is held by the so-called Liem investors, consisting of Soedono Djuhar (Liem Sioe Liong), Djuhar Sarsono (Liem Sioe Kian), Anthony Salim (Sioe Liong's son), Tedy Djuhar (Sioe Kian's son), Sudwikatmono (President Suharto's foster brother) and Ibrahim Risdjan, another indigenous Indonesian. Their control is exercised through companies in Liberia, which has no reporting or auditing requirements.

Domestically Liem Sioe Liong is involved in banking through Bank Central Asia, the country's largest private commercial bank, and in leasing and insurance. He is also active in real estate, trade, construction and, in manufacturing, in flour milling and cement.

In flour milling the company's Bogaesari is perfectly positioned in relation to Bulog, the national food agency, which is responsible for importing wheat and for selling flour. But greater attention is focused on Liem's cement activities, because he confirmed in his interview that Indocement, the huge group he controls, may offer 30-35 per cent of its shares to the public.

Indocement has a plant in West Java which is undergoing a U.S.\$800m expansion to add some 4.5m tonnes a year to existing capacity, more than doubling output potential. Liem also took over the Madura cement property in Singapore's banking district, where the Harapan building now stands. He has since become the most aggressive purchaser of land offered for sale by the Urban Redevelopment Authority.

His first hotel, the 438-room Meridien Hotel and shopping complex in Orchard Road, opened for business last December. His second, the Hotel Nikka, also with an adjacent shopping complex, is due to open soon. A third, situated near Changi Airport, will open its doors in September.

All three hotels will have to fight for every tourist in view of the glut in hotel rooms which is expected to hit the Singapore market between now and 1987. But the real test of his staying power is yet to come. He has somehow managed to convince the Singapore authorities to allow him to delay his ambitious Rahaedja Centre project, which will give him another three big hotels with a total of 2,500 rooms.

Hendra has repeatedly denied suggestions that the delay was due to financial problems besetting his business empire. His corporate planners claim that the two-year extension granted by the Urban Redevelopment Authority will allow his U.S. designers to build more convention facilities into the project.

Alan Lee

C.S.

PROFILE: HENDRA RAHARDJA AND HARAPAN

'When I do something, I want to do it big'

HENDRA RAHARDJA is popularly referred to in Indonesia as Big Y. Big Y stands for his giant conglomerate named Harapan (an Indonesian word for "hope") while Big Y represents his bread-and-butter business, the Japanese-Yamaha franchise.

The Harapan group is today more than just Yamaha. It is now involved in real estate, banking and finance, insurance, manufacturing, hotels and service industry.

Hendra, 41, a second-generation Indonesian Chinese, has taken 20 years to build up the Harapan group to its present size and stature. From the beginning he had grand ideas. "When I do something, I want to do it big... and bold," he says.

He plunged straight into business after finishing high school. With some friends he started a small import and export firm dealing mostly in motorcycles. It was a natural choice not only because his father was already involved in the same business but also because Hendra himself liked big machines.

"I used to own a Sachs, a big German-made bike which I rode to school," he says. Sachs was one of the makes which his small import and export firm brought into Indonesia. The others included Vespa and Luserati from Italy.

Hendra's big break came in 1966 when he was approached by two rival Japanese manufacturers—Yamaha and Honda—to handle the franchise in Indonesia. For reasons said to be unknown even to himself, Hendra Yamaha instead of Honda. Today, Yamaha's are the second largest sellers in the country after Honda, with a market share of 40 per cent.

The group has a factory in Jakarta which assembles the bikes and makes parts and com-

ponents. It also distributes Yamaha generators and related products through a network of some 300 dealers and sub-dealers.

Recently there have been reports that Hendra's Yamaha business is in trouble. Sales have weakened and he has run into some problems with the Indonesian authorities, who are investigating his affairs. Hendra vehemently denies that his Yamaha business is about to fold and claims that the tax problems relating to his business are a normal occurrence in Indonesia.

"Problems. Sure we have them. But so do other businesses," he says. "The recession and the devaluation of the Indonesian rupiah last year badly affected our business, but we're overcoming the problems."

Assistance

Hendra's real estate and development business has now become the second largest investment of the Harapan group. He bought his first piece of property in central Jakarta in 1974. This was left vacant for years until recently, when the site was developed into a \$300m shopping complex called Candi Mada Plaza.

He also owns the 17-storey Wisma Harapan building situated in Jakarta's business district and Gedung Harapan which serves as the group's corporate headquarters in Indonesia.

Hendra has also ventured into banking and insurance. He has merged two of the small banks he owns, one in Medan and another in Surabaya, to form PT Bank Harapan Sentosa, with its headquarters in Jakarta. Technical assistance is provided by Bangkok Bank, one of the major financiers of the Harapan group.

Similarly, his insurance company PT Asuransi Harapan

Amman Perdana is linked to Asia Insurance Company, one of the leading insurance groups in this region.

In Singapore, Hendra is best known for his big plunge into the hotel business. To date, he has some \$81.6m committed in six hotel projects which, when completed, will make him the single largest hotel owner in Singapore.

Hendra first set up in Singapore in the mid-1970s, when he acquired a piece of prime property in Singapore's banking district, where the Harapan building now stands. He has since become the most aggressive purchaser of land offered for sale by the Urban Redevelopment Authority.

His first hotel, the 438-room Meridien Hotel and shopping complex in Orchard Road, opened for business last December. His second, the Hotel Nikka, also with an adjacent shopping complex, is due to open soon. A third, situated near Changi Airport, will open its doors in September.

All three hotels will have to fight for every tourist in view of the glut in hotel rooms which is expected to hit the Singapore market between now and 1987. But the real test of his staying power is yet to come. He has somehow managed to convince the Singapore authorities to allow him to delay his ambitious Rahaedja Centre project, which will give him another three big hotels with a total of 2,500 rooms.

Hendra has repeatedly denied suggestions that the delay was due to financial problems besetting his business empire. His corporate planners claim that the two-year extension granted by the Urban Redevelopment Authority will allow his U.S. designers to build more convention facilities into the project.

Alan Lee

THE SELLING VOICE OF JAKARTA

elshinta 1368

ARTHALOKA BUILDING 18th Fl.
2, Jl. Jend. Sudirman, JAKARTA. Phone 583818.

MEDIA NETWORK CONSOLIDATED

INCORPORATED IN THE REPUBLIC OF INDONESIA
J. Raya S. Indonesia No. 100, Jakarta

MNC & ASSOCIATES

- MEDIA NETWORK CONSOLIDATED
- SILVITO INC. ADVERTISING & MARKETING
- PONGGAN DENAH & PRODUCTION
- MEDIA INVESTMENT SERVICES
- NATIONAL OUTDOOR ADVERTISING
- ELSHINTA BROADCASTING SYSTEM
- RADIO TOP

At your service in Indonesia

- Projects Development & Management
- Research & Marketing
- Advertising & Promotions
- Design & Production
- Media Representation & Services
- Outdoor Advertising
- Broadcasting & Publishing
- Public Relations

هكذا صنع القوم

Attack begins on red tape

Corruption

AN APOCRYPHAL story is told of corruption in Indonesia of a westerner newly arrived in Jakarta who determinedly refused to pay Rp 1m (about U.S.\$1,000) to clear his belongings from the cargo terminal. When the goods are finally released a month later, he is asked to pay 1m rupiah—as strange fees.

Corruption in Indonesia, widespread as it is, is widely reckoned to be no more shocking than in any other country, though that is not to say it leaves people unmoved.

"The way vast sums of cash are distributed here makes it the most efficient system operating in this country today," says a foreign banker. "It works beautifully, like a Swiss clock. The trouble, of course, is that it adds to inefficiency."

The trouble also is that it is a system which is entrenched and, for the most part, un-

misated. Children grow up with it and it is part of the Indonesian way of life. Everyone agrees that, however much abuse of office is condemned, it won't be eradicated unless action is taken at the top—and that, everyone also agrees, is an impossibility.

To the extent that petty corruption is a direct product of an excess of regulations, however, some improvement may be possible. The existing position is certainly difficult. As one Indonesian handbook says: "You must pay extra fees for business licences, for passports, for import licences, for customs clearance once goods have arrived. As many as 18 different clearances might be needed on a document, all from different officials."

In recent months a campaign has begun against "red tape" and in support of "deregulation". The Trade Ministry abolished 17 categories of licence earlier this month, and hence such announcements are promised from other depart-

ments. Saieh Afik, State Minister for Administrative Reform, has been in charge of the operation.

According to Dr Ali Wardhana, Coordinating Minister of the Economy, the process of licensing has to be improved if the private sector is to fill the bigger role allocated to it in the coming five years. "Businessmen can't live with the licensing procedures, which take time and involve other 'disadvantages' which add to cost," he says.

On top of this, a campaign is in progress against tax fraud. This ties in with the introduction of new tax laws and is designed to show the authorities' determination to make the system work. Under the old system, it was possible for big taxpayers to deal with assessors and "negotiate" their payments.

Many think this could continue. Yet hardly a day goes by without some development reported of the sort. One of the most sensational is an

investigation into the tax affairs of Hendra Rahardja, head of the large Harapan group. Another involves the Kalimantan timber tycoon Yos Sutomo who, against expectation, was recently acquitted on tax fraud charges to the consternation of the attorney general, who is reported to have more than two dozen similar cases on his desk.

There also appears to be an attempt to deal with those on the other side of the corruption equation. Eight revenue officials are being tried on corruption charges in Bogor, West Java, and the defence asked this month for more senior officials to be indicted because they allegedly received slush funds.

Outsiders—Indonesian and foreign—who have to deal with the Indonesian bureaucracy on a regular basis are watching these developments closely. Skepticism abounds about how far the campaign will get. But eyebrows are undoubtedly higher.

Chris Sherwell

In the articles below and on the next page, a look at some of the major regions

Remote province of frontier towns

Kalimantan

TARAKAN, Samarinda, Pontianak, Balikpapan names out of Conrad and Mungham, conjuring up images of dark jungle and lonely trading posts. The island of Borneo, land of Rajah Brooke and of dayak headhunters, is now divided between the eastern Malaysian states of Sabah and Sarawak and the newly independent country of Brunei on one side and the much larger Indonesian province of Kalimantan on the other. It is a land rich not only in timber but in oil, natural gas, coal, minerals, gold and diamonds.

Kalimantan has 28 per cent of Indonesia's total land area but under 5 per cent of its population. The local dayaks, headhunters no more, have shown little inclination to integrate with new arrivals from Java or the island of Sulawesi to the east and have tended to retreat further into the forest.

Only a few towns on the coast have been developed as the "slices" and "chippies" (timber workers) have arrived to exploit the island's wealth. Tarakan and Balikpapan on the east coast are almost totally given over to the oil

industry, with French, British and American oil companies establishing little enclaves where "Le Rugby" cricket and baseball are played.

Up the coast from Balikpapan is Bontang, a space-age looking plant, one of two centres in Indonesia responsible for LNG production. In the only other big towns—Samarinda in the east, Banjarmasin in the south and Pontianak in the west—timber is king, with talk of bitter fights between powerful rival tycoons, places of river log booms and wood factories.

Each town has a different air about it. Though the first flush of the oil boom has passed in Balikpapan and the giant "Valley of Hope" brothel complex is no longer doing a roaring trade, the town is still growing by about 14 per cent a year, the main street is one big traffic jam throughout the day and most of the night and the "Casanova Fashion House" and "Atomic Chinese Restaurant" are still doing good business.

Samarinda is dominated by the mighty Mahakam River, more than three miles wide at high water, on which journeys into the interior can take days, even weeks.

Banjarmasin is a bustling wild town, almost a world of its own. Pontianak and

Samarinda have big Chinese populations but Banjar is known as being fanatically Moslem, where smoking on the street during the fasting month of Ramadan can bring stern, sometimes violent, disapproval. Despite assurances from Jakarta that no special travel permits are necessary in Kalimantan Banjarmasin is a town where police approval is necessary before you leave.

As with many outlying areas in Indonesia, people voice disapproval about the way locally generated wealth flows out to Jakarta while local infrastructure development is neglected. Most travel is still only possible by river or air. Roads are very limited and often impassable. In the shadow of Indonesia's biggest oil refinery in Balikpapan, most of the townspeople are forced to use small generators for power and the town's water supply is still inadequate.

In Samarinda, though, a rapid expansion in the plywood industry has brought electricity demand up to 70 MW only 20 are at present available. However, large-scale electricity projects are being planned, using the island's immense hydroelectric potential.

Kieran Cooke

Fire effects will last 70 years

THOUGH Indonesia is one of the most densely forested countries in the world it has little in the way of fire-fighting defences. As the tropical rain forest is usually swampy and wet, fires are normally not a real danger.

Early last year Indonesia was suffering the longest drought in living memory and fire broke out in East Kalimantan. There was little that could be done and the fire spread. It destroyed a fifth of East Kalimantan, a province roughly the size of West Germany.

Places as far away as Singapore were affected by air pollution. Flights in and out of East Kalimantan were severely restricted and even Surabaya airport in East Java, about 450 miles south, had to be closed for a time because of smoke. When the rains finally did come after more than three months local officials made preliminary calculations that about 500,000 hectares of forest had been damaged.

However, a German survey team later calculated that an area of more than 3m hectares had been almost completely destroyed. Many people in the area accused officials of deliberately underestimating the damage caused and of trying to cover up what is now seen as a major ecological disaster.

Not only did millions of dollars worth of valuable timber go up in smoke, peat and coal deposits beneath the forest floor were also destroyed. A year after the fire some coal deposits are still burning. The after-effects are only now becoming evident. The peat deposit acted as a sponge, soaking up excess water so there is now a danger of flash floods.

Ecologists say that such a devastating fire is bound to have impact on a much wider area and that the whole ecosystem of the forest has been upset. Valuable seed stocks have been destroyed and the forest is unlikely to regenerate for at least 70 years. As one observer said: "It is like a permanent autumn."

K. C.



Tappers in Sumatra strain newly-collected latex to rid it of impurities. Vast rubber plantations help to enhance the island's standing as Indonesia's principal foreign exchange earner.

World's fifth largest island

Sumatra

MEDAN, Sumatra's largest city (population about 1.5m), is called Indonesia's largest village by locals. Few buildings stand higher than three storeys along its bustling streets, and its multitude of one-man stalls and colourful pedicabs seem to justify the epithet.

But Medan is at the centre of a vast economic kaleidoscope. It lies adjacent to one of the world's busiest international trading routes, the Straits of Malacca, and this has helped to make it one of the country's most ethnically diverse cities handling a disproportionate volume of its exports.

A short distance to the north, west lies the spot where, in the early 1850s, a Dutch tobacco farmer found Indonesia's first oil. Laying the foundations for Royal Dutch Shell, one of the best known of the Seven Sisters oil majors. Also nearby, vast rubber and palm oil plantations spread across the plains, enhancing further the island's standing as Indonesia's principal foreign exchange earner.

Seventy miles down the coast, on reclaimed swampland, is the new Asahan aluminium smelter, already producing 150,000 tonnes a year of ingots and scheduled to produce 225,000 tonnes by next year. It is fuelled with electric power from a 500 MW hydro-scheme based on the Asahan River, another 75 miles inland near Lake Toba.

One of Indonesia's finest tourist attractions, Lake Toba, is the magnificent product of eons of volcanic activity. It is 50 miles long and of unknown depth and lies within an island the size of Singapore, known as Samosir, which rises sharply from the clear blue water.

Swiss-like in its unspoilt splendour, the lake and its mountainous environs are the homeland of the 3m Batak people. At least half of the Batak are Christians, mostly Protestant. Their lives are pastoral, their music melodiously entertaining, almost Spanish, and the main grievance a sense of discrimination because they are not Moslem.

Such diversity in Sumatra is but a fraction of the whole, for

the area dominated by Medan is just one of eight large provinces. The island, at some 1,100 miles long and 250 miles wide, is the world's fifth largest. Further north, for example, is Aceh, the first part of Indonesia to be converted to Islam. Industrially it has one of the country's two LNG plants and two large fertiliser plants, one named after the powerful 17th-century leader Iskandar Muda, and the other the only functioning joint Asean industrial project.

Both the Acehnese and the Minangkabau, who live in West Sumatra, province, are part of the Minangkabau. The Minangkabau are reputed to be among the most educated and literary of Indonesia's peoples, and for them, like the Batak, the mountains and a beautiful lake, Lake Maninjau, are at the centre of their lives and customs.

Off Sumatra's east coast, directly opposite Singapore, are the numerous islands which are part of Riau province. Batam is targeted by the government for development into a second Singapore. Bintan is the location of a sulphur alumina plant which will eventually

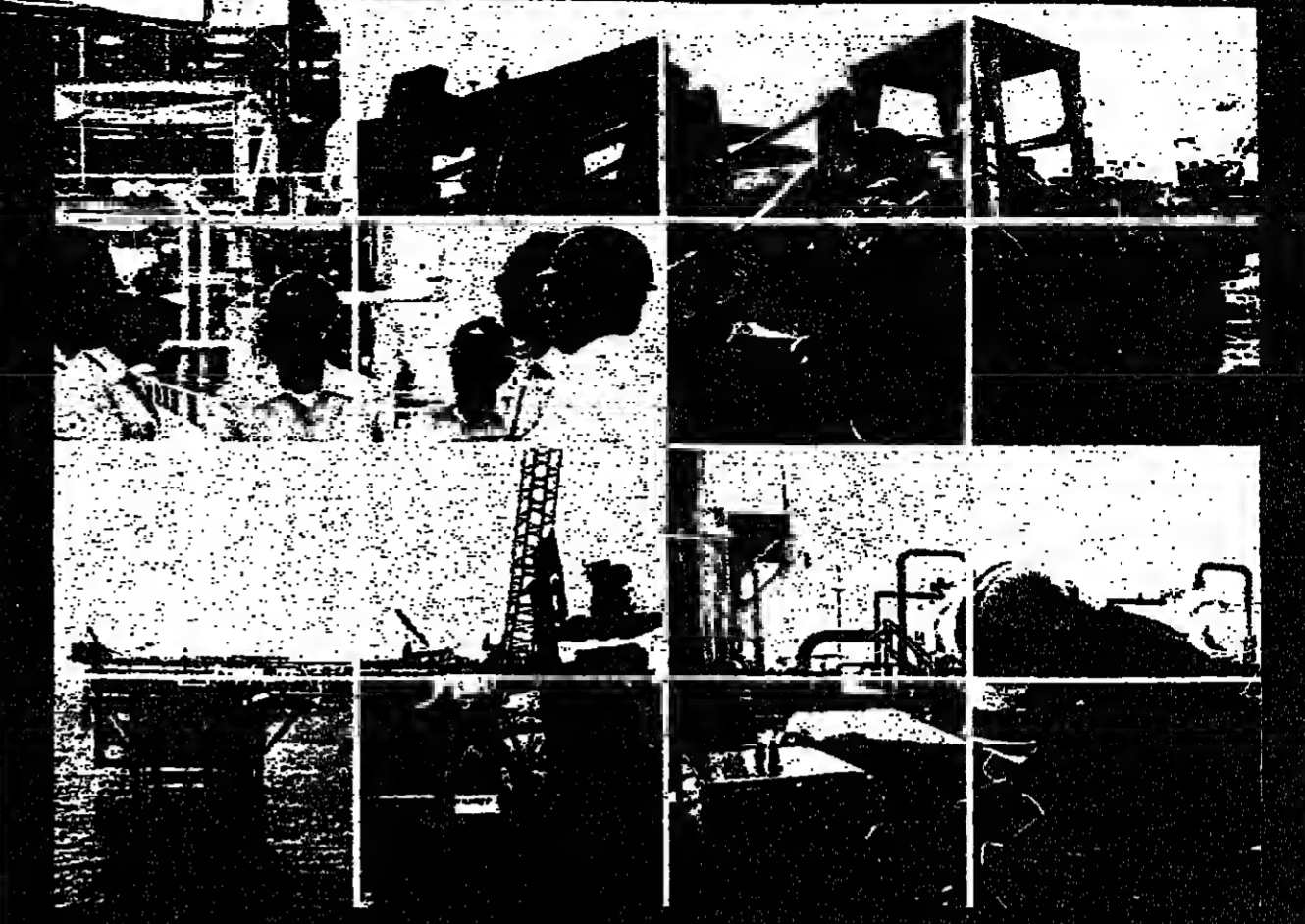
feed the Asahan smelter.

Riau also means oil—the Calcutta company of the U.S., which produces almost half of Indonesia's total output, is here; so is the newly-expanded refinery at Dumai, where a huge hydrocracker was recently inaugurated to give Indonesia greater self-sufficiency in both oil processing and oil products.

Oil also dominates the swampy south, centred on Palembang, Sumatra's second largest city, which straddles the Old River. Palembang is an oil trading centre and, until 1958, was the capital of the Srivijaya empire which dominated the region. Palembang was born on pepper, raised on tin, and grew rich on oil.

Compared with Java, Sumatra is underpopulated, sparsely populated, and probably better off. Less important than Java politically, it cannot be ignored. In 1958 a revolt against Sukarno in Sumatra was crushed. But if there is any resentment now at dominance by Java or even Jakarta, it seems contained.

C. S.



PT RMI - EXPERTS IN PROVIDING TOTAL SUPPORT SERVICES FOR RESOURCE EXPLORATION AND DEVELOPMENT PROJECTS

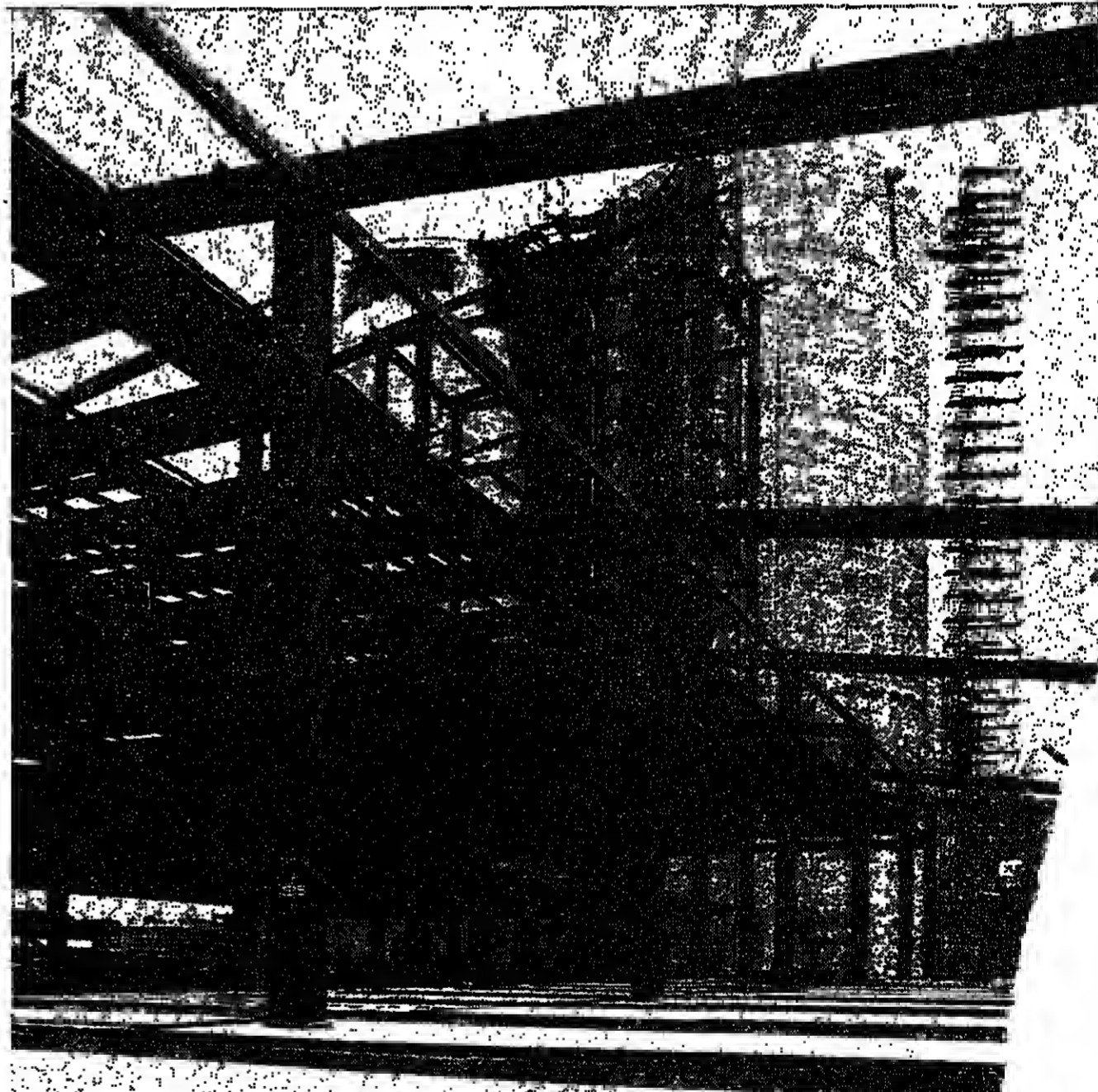
PT RESOURCES JAYA TEKNIK MANAGEMENT INDONESIA (PT. RMI) is an Indonesian Service Company. PT. RMI has more than a decade of experience in providing a full range of support services for companies involved in the exploration for, and the production of mineral resources throughout Indonesia. Our ability to carry out projects efficiently and economically in remote and difficult areas has been a keynote of our success. Our reputation is built on a proven capability to support every aspect of projects both large and small.

turnkey construction projects, mechanical maintenance, construction and operation of onshore and offshore oil and gas production facilities, engineering design services, logistic support including procurement, supply and transportation, training, management and advisory services, as well as many other areas of operation.

PT. RMI is ready to support your project and to provide competitive and efficient services that will ensure successful project completion.

Let PT. RMI assist in the successful implementation of your project. When you need jungles cleared, mountains moved, facilities installed and operated, PT. RMI can do it for you. We feel that your projects can benefit from our "total support concept". Our services include:

RMI
PT RESOURCES JAYA TEKNIK
MANAGEMENT INDONESIA
Jalan Pahlawan 55, Kebayoran Baru, Jakarta Selatan, Indonesia
Tel: 734585, 774103 Cable: Resources, Telex: 41293 RMI U R



BB SAKTI covers the range of Balfour Beatty activities in Indonesia

Civil & Building Construction
Power Transmission &
Callender-Hamilton Bridges
Electrical & Mechanical Engineering

BBS have just completed a major airfield reconstruction and will be constructing the 150kV transmission Mrica hydro-electric scheme from Rawato to Wonoso.

Balfour Beatty

PT Balfour Beatty Sakti Ind
Metropolitan Building, J.L. Jenderal Sudirman Kav.29, P. Jakarta, Indonesia. Tel: 514410 Telex: 44586 Cables: F



INDONESIA 12



Java's rich volcanic soil is Indonesia's most fertile and 63 per cent of the island is under cultivation. Above: tea pickers near Bandung

The key to the nation

A FEW miles west of the ancient city of Yogyakarta the devastating rush of lava from a still smouldering volcano which erupted two years ago has left an arid swathe a mile wide.

In the middle of this river of volcanic ash, which runs like a black streak between the lush paddy fields on either side, is a tiny thatched hut. It belongs, according to the villagers who live in the volcano's shadow, to a man whose fields were devastated and clings to the idea of replanting them.

Java, the size of England, is an island with a long tradition of animist faith and ancestor worship where people's attitudes are largely shaped by the extraordinary forces which surround them and shape their destinies. It is also a place where the cyclical pace of village life continues, as it has done, for centuries.

Volcanoes rage but they also replenish and, in time, the lone farmer in his thatched hut may be able to make the ash desert bloom again.

There are more than 160 volcanoes in Java. Thirty-five are still active and, with 63 per cent of the island's area under cultivation, the forces of nature have survived the alien invasions of Buddhism, Hinduism and, more recently, Islam.

But Java is also people—100 million of them, twice the number in Holland, the UK or Japan. About 80 per cent of the population live on and off the land and for most of them the headlong rush into development is a distant ambition for city slickers which appears to have left them largely untouched.

Progress has spread in thin lines, crowding the few roads which traverse this equatorial paradise (once thought to have been the Garden of Eden). Over the years the steady drift away from the land has swelled its three major cities into sprawling, voracious giants where oil money, a natural zest for life and a hard,

venal quality curiously at odds with Javanese pride, have combined to offer the illusion of a better life.

In 1915, when Sir Stamford Raffles first set foot in Java, the population was a little more than four million. By 1920 it had swelled to 20 million. Today Jakarta, the capital, by far Indonesia's biggest and most important city, has nearly 7 million residents. The city has doubled its population over the past 30 years and will more than double by the year 2000.

Like so many monster cities in the developing world, it is a vivid mixture of extreme wealth and appalling poverty. Still, a labourer who earns US\$4 a day in the capital would earn half that 40 kms away. But, in a country where health and education are not entirely free, life can be hard.

This explosion has created huge problems which are likely to last for decades. The roads are a nightmare, the water is polluted, housing standards are low and education is hard to come by beyond the most rudimentary level for those who cannot afford to pay for it.

The same is less true of Java's two other major cities, Bandung and Surabaya but the time may not be far off when they may have to face the same problems. Bandung with its booming industrial development and Surabaya with its shipyards and heating commercial heart.

To get close to Indonesia means to get close to Java because it is Java and the Javanese who have traditionally been the arbiters of this country's fate.

Newcomers are told to try to forget their obsession with time and motion. Words like movement and stalemata, good and evil, even a straightforward

"yes" and "no" tend to be superfluous in a world where to lose one's temper is to lose face and to do that is to lose the battle. To wait for a day in a minister's office, with an appointment, is commonplace. The Javanese will invariably say "maybe" if he means "no."

"Java," commented one observer with uncanny insight, "is like a hot bath. You can jump in and scald yourself. Or you can ease yourself in, adjust to the warmth and let the world go by."

Beneath the sophistication of Jakarta even the most educated Indonesian is deeply mystical. President Suharto, like his predecessor President Sukarno, has a spiritual adviser. The Javanese is a Muslim (though by no means as devout as the Ayatollah might like him to be) but he also carries with him the baggage of occult trappings. When problems become too hard to bear, a Javanese will often turn to the occult and black magic. Occasionally so will foreigners.

Howard Palfrey Jones, in his excellent book "Indonesia: The possible dream" tells the following tale:

"There was the case of the leaky swimming pool built by an American motion picture executive in the hills of Central Java. Unfortunately when the pool was finished it would not hold water. The contractor was summoned thrice and still the water, inexplicably, drained out. Until the local Hadji was consulted. 'You have not,' he said in solemn tones to the man from Hollywood, 'observed the slametan (the rites). The 'little men' are angry.'

"If we plant the head of a red rooster at each corner of the pool then everything will be all right." The sceptical movie mogul did as he was told. Ten years after the red-combed heads were planted the pool had remained full and is still as good as new.

Alain Cass

Uphill struggle to find new homes

Transmigration

THE INDONESIAN Minister of Transmigration, Mr Martono, has one of the more impossible tasks in the administration. He is charged with moving people from the overcrowded island of Java—where nearly 100m of the country's 160m people live—to less crowded Sumatra, Kalimantan and other islands.

During the last five year plan Mr Martono's Transmigration Ministry managed to move about 500,000 families or more than 2m people and in fact exceeded the Government's target figure. But Java's population is growing at an average of about 2m a year, and despite the success of transmigration plans the world's most crowded island is reaching saturation point.

Transmigration in Indonesia is not new. In the early days of this century Dutch colonialists moved people from Java to work on plantations on other islands. But it has only been given comprehensive treatment in the past 10 years, and particularly during the last five year plan. Most people felt the Government's target of resettling 500 families was too ambitious, yet it was achieved ahead of schedule. During the next five years the Government wants to move another 750,000 families, or more than 3m people.

The Government is responsible for finding sites among Indonesia's more than 13,000 islands, clearing them and providing a house and basic essentials for the transmigrant families. Each settlement should ideally be able to support 500 families, each of which is given a minimum of two hectares of land. All would-be transmigrants are carefully vetted. The family head should be aged between 20 and 40 and have a family of not more than five. When they are finally selected—at present the number of applicants far exceeds places available—they are transported to the site and for the first year given a monthly ration of rice, cooking oil and other essentials, plus basic farming tools and seedlings. The Government is also responsible for providing basic infrastructure such as roads and schools.

To date, the majority of transmigrants have been to the islands of Sumatra, Kalimantan and Sulawesi. During the past five years alone more than 800 transmigration sites have been opened. But many areas, particularly in Sumatra, have

absorbed all the transmigrants they can take, and though Indonesia has an abundance of islands and land, new sites are becoming increasingly hard to find. People have crowded on to the island of Java for the simple reason that its rich volcanic soil is the most fertile. Other islands are not blessed with the same wealth, with many areas given over to swamp or dense forest. Minister Martono concedes that over the next five years finding sites for three 750,000 families is going to be difficult.

He says there must be more rehabilitation of crucial land areas with more fertiliser and other technical inputs. This is obviously going to cost more money, but in the latest budget transmigration was given only a small increase, well below the rate of inflation. To move and settle each transmigrant family costs about \$10,000 and despite considerable assistance from the World Bank, the transmigration scheme is obviously running into rough financial waters.

To try to alleviate some of the financial burden it faces, the Government is emphasising the need for what it calls spontaneous transmigration where it will provide a basic site and then encourage people to go there by their own means and run it entirely by themselves.

The Government also hopes that existing transmigration sites will become integrated and profitable production units, not only in basic agricultural goods but also in cash crops like rubber and palm oil and even in small scale industry. This has been achieved in some areas, notably in southern Sumatra, but in many others the lack of basic infrastructure has halted economic development.

Transmigrants often feel that once they have reached a site many miles away from the nearest settlement, the Government leaves them to fend entirely for themselves, often in open niches and those statues have, to all four winds of heaven, specific hand positions.

For Borobudur the 19th century marked the end of a prolonged silence. Its beauty and significance attracted many who made it their life's task to unveil its mystery, to find answers to the as-yet unrevealed meanings of the reliefs and the interpretation of the placement of the Buddhas.

In 1915 Sir Stamford Raffles, the British Governor-General and a great admirer of the history and culture of the country, was the first of many who were to exert influence on Borobudur's fate and who tried to save it from decay. He laid the foundation for archaeological research but reconstruction was only completed at the beginning of the next century. The first restoration work was completed in 1911 and half a century was to pass before special attention was again required to prevent continuing deterioration.

Borobudur is worth every effort to see. You can fly to Yogyakarta and take an hour's drive to the temple—but if at all possible drive by car from Bandung to Yogyakarta. The views of volcanoes, rice paddies and rich plantations are among the most beautiful scenery anywhere in the world.

Kieran Cooke

The mystery lingers on

Borobudur

Built high on a plateau it is surrounded by coconut groves and rice paddies which gently fade into blue mountains. It was from these mountains that the stone was extracted in AD 750 to build Borobudur. Built 300 years before Cambodia's Angkor Wat and 400 years before work began on Lincoln and Chartres cathedrals, Borobudur describes the movement upward from the material world to the real of sublime reality.

Symbolic

A stepped pyramid of gigantic proportions with a base measuring more than 300 sq ft, it is crowned by an impressive stupa—an inverted egg-cup. The sides of four square galleries are decorated with 1,460 panels of reliefs portraying stories from the last incarnation of Buddha, beginning with his birth in 560 BC. They also depict scenes from his previous lives and from the lives of Buddhist saints and bodhisattvas—those who hope to attain the stature of Buddha.

Numerous niches, galleries and stairways are arranged in a strict and symbolic order. There are intricate sculptures of ships, family life, musicians, dancing girls, saints and heavenly beings—a pictorial cultural history of ancient Javanese life and customs. There are 432 Buddhas seated

Caroline Pritchard

The Largest Integrated Steel Industry in the ASEAN, has annual capacity of 1,6 million tons.

Its products include:

				Tonnes/Year 2,000,000.
Direct Reduced Iron (DRI)				
Produced from high-quality iron ore pellets to the following typical specification: metallization 90% (can be varied); total iron 88-90%; carbon 2%; silica 2.5%; alumina 1.5%; lime plus magnesite 3%; phosphorus 0.04% (max); sulfur 0.015% (max); residuals (chromium, nickel, copper, tin, zinc, etc) 0.10% (max).				
Slabs				1,000,000
Continuous cast, sizes, thickness 150-200 mm, width 600-2080 mm, length 12 mm in maximum weight of 30 tons.				
Billets				500,000
Continuous cast standard sizes, 100 and 110 mm square, as cast. Sizes from 75 mm through 130 mm can be provided.				
Flat Products				1,000,000
Hot Rolled Strip, Coils	Thickness (mm)	Width (mm)	Length (mm)	
Sheet	1,8-25	600-2,080		
Trimmed/Slit Coils	1,8-8,0	75-2,030	1,0-12,50	
Sheared Sheet	1,8-8,0	600-2,080		
Skelp (to API X-70 Plate *)	2,0-20,0	508-2,080		
	8-25,0	600-2,080	1,50-12,50	
*) Grammed Certificate and seal of approval from Lloyd's Register of Shipping London.				
Rod				200,000
Rod 8.5 to 12.5 mm diameter in maximum coil weights of 900 kg.				
Bars				150,000
Plain and deformed concrete reinforcing bars in nominal diameter 13 through 35 mm, in grades SD 24 through SD 50 Japanese Industrial Standard (JIS).				
Medium Sections				45,000
Equal angles to DIN 1028, sizes 75 mm to 120 mm. Channel sections to DIN 1025, sizes 80 x 45, 100 x 50, 120 x 58, and 140 x 60. Standard profile I beams to DIN 1025, sizes 80 x 42, 100 x 50, 120 x 58, and 140 x 66. Railroad rails to DIN 5901, sizes S 7 through S 20.				
Nail Wires & Galvanized Wires				18,000
Diameter 0.91-4,80 mm, Carbon Content 0.06-0,15%				

P.T. KRAKATAU STEEL

(AN INDONESIAN GOVERNMENT UNDERTAKING)

For Further Inquiries, please contact
Marketing Office: Jl. Wolter Monginsidi No. 12-14, P.O. BOX 174 Jakarta Indonesia
Phones: 735077, 734795, 774738, Telex: 47236 Pt. K.S. IA, Cable: Pt. K.S. JAKARTA

This Advertisement appears as a matter of record only



P.T. PRIBUMI PARIPURNA INDONESIA

US\$16,600,000

Term Loans for an Offshore Derrick/Pipe-Laying Barge
under construction at Maroil Engineers
and Shipbuilders Private Limited, Singapore

Guaranteed by

P.T. PELAYARAN LEPAS PANTAI SATMARINDO
INDONESIA

Lead Managed by

Nordic Bank PLC Singapore Branch Bank Negara Indonesia 1946

Provided by

Bank Negara Indonesia 1946, Singapore Branch
Nordic Bank PLC, Singapore Branch
Barclays Bank International Limited, Singapore Branch
Bank Duta Ekonomi, Indonesia
Banque Paribas, Singapore Branch

Agent Bank

Nordic Bank PLC, Singapore Branch



إعلان من الأصدقاء